



## NEWS: INTERNATIONAL

## Belgrade ignores Bosnian Serb vote

By Laura Silber in Belgrade

With diplomatic efforts under way to broker an agreement on supervision of Serbia's borders with Bosnia, Serbian leaders yesterday pointedly ignored the defiant vote of their one-time Bosnian protégés who decided in a weekend referendum to reject a UN-backed referendum to reject a UN-backed referendum of Bosnia.

After a marathon meeting lasting until early yesterday morning with President Slobodan Milošević of Serbia, Mr Andrei Kozyrev, Russia's foreign minister, continued a diplomatic tour of former Yugoslavia, and met leaders of the Moslem-led Bosnian government.

The Belgrade meeting remained subdued in secrecy yesterday, but diplomats believe Mr Milošević was trying to see what concessions he could bring from Russia and the West in exchange for stationing monitors on the frontier with Bosnia. Serbia imposed economic sanctions on the Bosnian Serbs earlier this month for their refusal to endorse a peace plan.

They believe the international community is keen to give the impression that Mr Milošević is not under international pressure to put monitors on the border. This would ease nationalists' charges about betraying their kith and kin in Bosnia.

The contact group - Russia, the US, Germany, France and the UK - is hoping that Mr Milošević will tighten the noose round the Bosnian Serbs. But reports that he had proposed monitors on Bosnia's frontiers with Croatia, too, were dismissed as a "non-starter".

The US has threatened to lift its embargo on arms sales to the warring parties in Bosnia if Bosnian Serbs continue to block the peace plan, but the Bosnian Muslim government has been bolstering its army with weapons smuggled through Croatia.

Mr Milošević's resolve to punish Bosnian Serb leaders may harden after referendum results from Serb areas in Bosnia yesterday, which showed that the partition maps proposed by the contact group had been overwhelmingly rejected.

The results of the poll - dismissed as irrelevant by peace mediators - came as no surprise. While diplomats admit that the referendum may further entrench the Bosnian Serb leadership, they say it will have little impact on the peace process.

More than 80 per cent of Bosnian Serb voters rejected the maps which divide the war-torn country roughly in half, said Mr Petko Čančar, head of the referendum commission.

## Bangemann appeals for more competition

# EU plea for private telecom funding

By Lionel Barber in Brussels

The private sector - not the public sector - should take the lead in funding the telecommunications networks of the future, Mr Martin Bangemann, EU industry commissioner, said yesterday.

In a speech to the 13th World Computer Congress in Hamburg, Mr Bangemann said there was no need for extra public sector funding, but he warned that private companies and consortia had to be given the chance to compete on an equal footing.

This meant breaking up long distance telephone monopolies, and linking existing networks as fast as possible so as to achieve the lower tariffs vital for creating the new information society.

"The only way to get lower tariffs is through competition," he told delegates.

Mr Bangemann's crusading tone comes amid pressure from Brussels to liberalise the supply of telecommunications infrastructure across the European Union, despite continued opposition from national telecommunications operators fighting the loss of their monopolies.

Mobile, satellite and other business-related services are already open to competition. EU governments have also agreed to set a target date of 1998 for the opening of competition in basic "voice services"



Martin Bangemann: call for network extensions

which account for most of the revenue of telecoms operators.

But the question of competing infrastructure, as permitted in the UK, has been left for decision in 1995 with no prior commitment to liberalise. Mr Bangemann's speech yesterday suggests further pressure from the Commission to bring forward the decision and secure a commitment to infrastructure competition from member states.

The speech comes as the European Commission is putting final touches to a new document on EU industrial policy in the 1990s. The document is likely to be measured against the strategy for industrial policy set out by Mr Bangemann

in 1990. The 1990 paper abandoned "vertical" policies in favour of channelling aid to particular sectors. Instead, it promoted "horizontal" policies on training, infrastructure and research and development - the idea being to bolster competitiveness and benefit the whole European economy rather than championing individual industries.

In his speech, Mr Bangemann said industrial policy should not only cover the technological industries of tomorrow. New technologies could - and should - be adapted to tackle today's problems.

He cited the use of computerised traffic management systems; introduction of modern diagnostic equipment which could offer early warning systems registering air pollution; and use of information networks such as "telemedicine".

Mr Bangemann called for an extension of telecom networks to pave the way for multimedia services such as teleshopping, telebanking and teleworking.

But he also said it was important to strengthen data protection and copyright. EU leaders at the Corfu summit last June agreed that the Commission should establish a regulatory framework to cover access to markets, compatibility between networks, intellectual property rights and data protection.

## Danes to go to the polls next month

By Hilary Barnes in Copenhagen

Prime Minister Poul Nyrup Rasmussen yesterday called a general election to the Folketing for September 21, breaking with tradition by choosing a Wednesday rather than a Tuesday for the vote.

Mr Rasmussen, leader of the Social Democratic party, made his announcement despite a Gallup poll yesterday that showed two of the four parties in his centre-left majority coalition face elimination from the Folketing.

"A Gallup poll is not the same as an election," he said.

He hoped to be able to continue in office at the head of the present government, which besides his own party includes the Radical Liberals, the Centre Democrats and the Christian People's Party.

The latter two parties risk failing to qualify for Folketing seats by attracting less than 2 per cent of the vote.

If the election result reflects the opinion polls, the next parliament will be sharply divided between the left and right because of the weakened small centre parties.

Mr Rasmussen however, has a good chance of staying at the head of a minority government of Social Democrats and Radicals, but this government would have to rely on the support of the left-wing Socialist People's Party. Together, these three parties scored 55 per cent in yesterday's Gallup.

Mr Rasmussen said the election campaign would focus on the welfare state, which his own party wished to maintain and improve, while the right aims to cut government expenditure.

with the Social Democrats at 33.5 per cent compared with 37.4 per cent in the 1991 election, the Radicals at 4.3 per cent compared with 3.5 per cent and the Socialist People's party moving ahead to 11.1 per cent from 8.3 per cent.

Mr Uffe Ellermann-Jensen, leader of the Liberal party and the leading candidate to become prime minister in a non-Socialist coalition, welcomed the Gallup. "People can see the risk they run of getting a red cabinet," he said.

The Liberals are heading for a strong result, with Gallup showing them at 23.1 per cent against 15.8 per cent in 1991.

The Liberal party and the Conservative party, led by Mr Hans Engel, the former minister of justice, hope to form a coalition on the basis of support from the right-wing populist Progress party.

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## WORLD NEWS DIGEST

## US probe into aluminium pact

The US Justice Department is investigating whether a worldwide agreement last January to cut production of aluminium may have led to violations of anti-trust law by the aluminium industry. The US Aluminium Association said it had received formal notice of an investigation into possible anti-trust violations stemming from the agreement to restrict production of primary aluminium. US aluminium producers have got similar notices.

Ironically, the US government was one of the parties to the January agreement, which also involved Russia, the European Union, Canada, Norway and Australia, and was one of the keenest advocates of production restrictions to deal with a glut of aluminium on the world market. The agreement came in response to a flood of exports of primary aluminium from Russia, which had previously used most of its output for domestic military purposes.

At the January meeting Russia agreed to cut production by 500,000 tonnes, or about 15 per cent, for two years, while western producers were expected to make voluntary cuts totalling around 1m tonnes. The Aluminium Association said it would co-operate fully with the probe and was "confident that the association's programmes have been conducted in compliance with anti-trust law." George Graham, Washington

### Albania presses on with trial

Albanian prosecutors yesterday demanded jail terms of between seven and nine years for five ethnic Greeks accused of spying for Athens. If they are convicted, it could put Albania on a collision course with Athens, which has already deported thousands of illegal Albanian immigrants from Greece in retaliation for what it calls a political trial. The Albanian government said Greece had deported 26,000 illegal Albanian immigrants since August 15 and Albanians living near the southern border with Greece said Athens had also tightened land and sea frontier controls.

The five accused, all members of the ethnic Greek organisation Onomia, based in southern Albania, were arrested in April following a raid on a military camp close to the Greek border. Two Albanian conscripts were killed. Tirana blamed Greece for the raid but Athens denied the charge. "They have all committed the crime of serving the Greek secret service," the prosecutor alleged. The prosecutor said the men were found in possession of illegal weapons with the intention of arming the minority "at a certain time according to orders." The trial has rekindled deep-seated tensions between Albania and Greece, which accuses Tirana of mistreating its Greek minority, estimated by Athens at 300,000 and by Tirana at 60,000. Reuter, Tirana

### Russian crew looks for escape

Crew members of a Russian ship stranded in a Ukrainian port for six months have run out of food and soon will have no choice but to try to outrun the Ukrainian coast guard, the ship's captain said yesterday. The Russian ship Modul was detained by Ukrainian authorities at the Crimean port of Eupatoria. It has a cargo of 60 tonnes of Ukrainian ammunition for Angola. But the Ukrainian suppliers wanted the delivery stopped as they had not received payment from Angola. "If Moscow and Kiev do not help the Russian sailors, our crew will only have one option: to try to break past the border and outrun the Ukrainian coast-guard," Captain Leonid Volkovsky told a Russian news agency. He said a Russian official had come on board to try to resolve the dispute. One solution might be to load the contested cargo on to another Russian ship. Christy Freeland, Moscow

### Ukrainian bid to fight crime

Ukraine's president Leonid Kuchma this week moved again to fight crime, with a decree consolidating the country's disparate security services. With crime heading the domestic political agenda, his latest step addresses public concern over what he calls the "mafiaisation of Ukraine", but carries a potentially high cost in the centralisation of police powers. After authorising police to detain suspects for 30 days without charge last month, Mr Kuchma at the weekend said the general prosecutor, the interior ministry and the security service, heir to the KGB, were to join forces on "the most difficult cases of crime in financial and banking services, trade and those committed by public servants". The move aims to stem the spread of organised crime, but observers are worried that, by centralising investigative efforts in a manner reminiscent of the Soviet period, corruption could be entrenched at high levels, including within agencies charged with fighting it. Matthew Kaminski, Kiev

### Australian trade deficit widens

The Australian current account deficit widened to a seasonally adjusted A\$1.84bn (2857m) in July, the largest monthly deficit since March 1993 and at the upper end of market expectations. The revised deficit for June was A\$1.52bn. The figure caused mild concern in financial markets, where the Australian dollar closed weaker against the US currency. There have been persistent worries that the country's strong economic recovery, which has been driven by domestic demand, could pose problems on the balance of payments front. If investment starts to surge all at once, it is argued, imports of plant and equipment will be sucked in, giving rise to mounting trade deficits. In addition, some analysts are concerned that the current drought, affecting parts of Queensland and much of New South Wales, will depress agricultural exports, compounding this problem. However, Mr Paul Keating, the prime minister, said yesterday that he believed structural changes which had made the economy more competitive should prevent a big current account problem. "The Treasury expects some increase in the deficit this year," he said. "But unlike some episodes in the past, the increase is expected to be limited." Nicki Tzi, Sydney

### Malaysia acts against sect

The Malaysian government has made further moves against an Islamic sect it accuses of trying to destabilise the country. According to government edicts published at the weekend, anyone actively involved with Al Argam, a sect which claims 100,000 followers in Malaysia and many more in surrounding countries, is liable to arrest, flogging and imprisonment. Earlier this month, Malaysia's national Fatwa council, the body that rules on Islamic orthodoxy, said Al Argam teachings were deviant. More than 30 of the sect's followers were arrested over the weekend. Malaysian non-government organisations and the country's bar council have expressed concern that the government's moves violate human rights. Brokers said that a drop of more than 2 per cent on the Kuala Lumpur stock market on Friday was due to general nervousness about the government's actions against Al Argam. The market was stable yesterday in lacklustre trading. Kieran Cooke, Singapore

### Incomes on the rise in US

Personal incomes in the US rose a seasonally adjusted 0.5 per cent in July, the sixth straight monthly increase, outstripping the 0.2 per cent increase in consumer spending, the Commerce Department reported yesterday. Income after taxes also rose 0.5 per cent. The increases follow a rise of 0.1 per cent in June income and disposable income. Personal consumption expenditure (PCE) increased by 0.3 per cent in July, coming after a revised 0.5 per cent rise the previous month. The July figures for income and spending were generally in line with analysts' forecasts and show the economy is growing at a moderate pace. The savings rate, which represents savings as a percentage of disposable income, rose to 4.1 per cent in July from 3.7 per cent in June. Wages and salaries, a component of income closely watched by the markets for signs of inflationary pressure, also rose 0.5 per cent. The PCE deflator, index of inflation measure, rose to 129.7 in July from 129.2 in June. James Harding, Washington

## Poland expects debt deal to boost investment

By Christopher Bobinski  
in Warsaw

Poland expects to see private investment inflows worth "well over \$1bn (£600m) a year" in the wake of its commercial debt reduction agreement due to be completed this month, Mr Grzegorz Kołodko, the country's deputy prime minister and finance minister said yesterday.

Mr Kołodko was speaking after Poland had received the final assets needed from 600 holders of the country's \$14bn of commercial debt for the agreement to go ahead. "Last Friday the last major holder agreed to the buy-back component," Mr Kołodko said. This meant the debt reduction would amount to 49.5 per cent of the commercial debt stock.

Overall, at the end of April Poland's net foreign debt stood at \$44bn. The country's debt to western governments grouped in the Paris Club was cut by 50 per cent in a 1991 agreement.

"We have had an abnormal external credit situation since 1990 when the debt crisis first hit us and now we are returning to normal financial relations," Mr Kołodko said.

The agreement, which is due to be signed in Warsaw on September 14, means that the country's \$14bn commercial debt will be cut by \$6.8bn with another \$2.4bn worth being bought back by the Poles at a rate of 41 cents to the dollar.

The bonds are to be secured against the sum of around \$800m deposited in the US Federal Reserve in US treasury bonds which will be used to redeem the Polish government paper once it falls due in October 2004.

The \$1.8bn initial cost of the agreement is to be financed by \$1.3bn worth of loans from the IMF and the World Bank with the balance coming from the

NBP, the Polish central bank's reserves. Interest payments next year will cost \$365m while the agreement, which is more generous to the Poles than originally thought because of the high buy-back component, will cost an average of \$450m annually in interest payments over the next 30 years.

As late as mid-July the Poles only had the assent of 92 per cent of holders of the debt, while 95 per cent was needed for the key buy-back component to be implemented. One major creditor, believed to be the Dart family of Florida in the USA, who holds \$60m or 7 per cent of the debt, was then refusing to accept the reduction deal.

"We explained to them that they had no option but to join the agreement and they accepted last Friday without any additional conditions," Mr Krzysztof Krowicki, the Polish debt negotiator said yesterday, without confirming the identity of the creditor.

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get either a national or regional broadcast licence in allocations earlier this year.

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## Polish police crack down on TV stations

By Christopher Bobinski

Polish police yesterday closed down six unlicensed television stations belonging to a chain controlled by Mr Nicola Grausko, a media owner from Sardinia. The crackdown on the stations in six cities including Warsaw - which had been broadcasting on frequencies reserved for the military - came after Mr Grausko failed to

get either a national or regional broadcast licence in allocations earlier this year.

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## US phone groups win video victory

By George Graham in Washington

US local telephone companies have won a court victory in their battle to be allowed to offer video services to their customers.

The US appeals court in Washington has upheld a Federal Communications Commission policy permitting companies to offer "video dial tone" services to their customers without paying a franchise fee to the local government, as cable TV systems must do. Unlike a cable system, where customers can receive only a fixed list of channels, a video dial tone system would allow any programmer to send its signal over the telephone line.

Although not as fanciful as video on demand, where customers could dial up and ask for a specific film, video dial

time is not yet an operating service. But the FCC has approved several applications to be allowed to offer the service and Bell Atlantic, the east coast regional telephone company, is expected to begin in operation soon.

Local phone companies would be allowed to offer video dial tone services without obtaining a franchise in each community under some versions of the telecommunications legislation under discussion in Congress, as long as they were open to all programmers. But some industry officials doubt whether that legislation will be completed before Congress breaks up for the election campaign.

The legislation would, in any case, require phone companies to wait for a year after enactment to comply with regulatory requirements under the Cable Act.

Franchise fees paid to local

government by cable companies typically amount to 5 per cent of revenue, but can go higher. Telephone company officials said the appeals court's decision would remove a significant potential deterrent to investing in the new technology.

The court decision said that the FCC was right in its determination that a telephone company providing video dial tone would not be engaged in the "transmission of video programming" as defined in the Cable Act, but was instead acting as a common carrier, rather like the Post Office.

Cable companies complained that the ruling would put them at a disadvantage, since they not only have to pay a franchise fee but also have to comply with regulatory requirements under the Cable Act.

## Inflation forces hand of Chinese leaders

By Tony Walker in Beijing

Chinese leaders may not have panicked over recent bad economic news but they have certainly reacted vigorously to indications that a 13-month-old programme aimed at curbing an overheating economy was faltering.

Since last week they have re-asserted price controls and announced that failing state-owned enterprises would be bailed out. Less emphasis is being placed in government statements on reform than on stabilising an economy which is proving resistant to attempts to rein it in.

The question for western economists and for business is whether a price freeze accompanied by "welfare" payments to state industry marks a backing away from economic liberalisation, or whether the authorities are simply putting on the brakes.

Chinese economists scoff at western concerns about possible backsliding in reform, saying the government has been forced into more decisive measures by a resurgence of inflation and by signs that an increasing number of cash-

starved state industries are on the verge of collapse.

Professor Dong Furen, one of China's most senior economists in his role as director of the Institute of Economics at the Academy of Social Sciences, said last night that the government was obliged to resort to a more interventionist approach to slow an economy which was still growing too fast. The present rate of economic growth was "unsustainable", he said, and resources such as power supplies and transportation continued to be overstretched. This in turn was exacerbating inflation.

Inflation goes too high, it will cause chaos," Prof Dong added.

This is the same message that Mr Li Peng, the Chinese premier, delivered at the weekend when announcing that for the rest of this year countering inflation would be the government's leading priority. Mr Li raised the spectre of social unrest to justify sterner measures.

Official alarm about inflation was heightened by the July urban retail figures which showed that prices had jumped 24.2 per cent for the 12 months,

reversing a moderating trend. The bad result followed release of capital spending figures which revealed an astonishing leap of 73 per cent in July in fixed asset investment compared with the same period last year.

Western economists in Beijing say the government has recognised that the macro-control measures announced in July 1988, including a credit squeeze, had not been sufficient to calm an economy which grew by 13 per cent or more in the past two years.

But they worry that deepening alarm about inflation may cause the authorities to repeat mistakes of the past such as the severe retrenchment of 1989 which came in response to price rises of 20 per cent and more.

The abrupt slowdown in economic activity in 1988-89 is cited as a main reason for the Tiananmen Square disturbances. Chinese leaders will want to avoid repeating the same mistake but economists worry that avoiding a hard landing as opposed to a soft landing (retrenchment without too much pain) may be easier said than done.

Nielsen's announcement earlier this month of its plan to introduce the ratings system in Japan in November has triggered an outcry from television networks. The commercial television networks' association last week demanded that Nielsen retract its plan, saying the group's credibility would be hurt if it failed to do so.

Mr Yasuhiro Urushido, an executive at a leading network and vice-chairman of the association's committee on individual ratings argues that the people meter had yet to be tested sufficiently. He also complains that a consensus had yet to be reached between the potential users of the system - the networks, advertisers, advertising agencies and the viewers.

However, corporate advertisers are behind the company. The Japan Advertisers' Association has given the people meter its endorsement. Corporations have become frustrated with the current ratings system based on households and supplemented by information on individual viewers based on diaries in which viewers list the programmes they watch.

Foreign advertising agencies, trying to break into the tightly guarded Japanese market, have also welcomed Nielsen's move to provide fast, target-group-oriented data.

The household ratings system gives automated data from 3,800 households across the nation. However, the system fails to supply ample information to advertisers wishing to target a certain age or gender group. Meanwhile, the diaries, filled in by individual viewers for one week per month, rely on the memories of those who can remember to keep them up to date.

Nielsen's system requires every viewer to push a button on a remote on top of the television each time he or she watches television. Each member of a Nielsen family will have a separate button, and a heat sensor which can detect the number of people in front of a television set will keep a warning if the number of buttons and viewers do not match.

The networks' association argues that the people meter still relies on the diligence of the viewers to press the buttons, adding that the reliability of the sensors are yet to be proved. It is unlikely, however, that opponents of the system can prevent Nielsen starting its service.

Although the networks say they will not allow advertisement rates to be based on Nielsen's data, they cannot stop corporate advertisers from referring to the figures. An official of a Japanese advertising agency says: "Ratings are the cornerstone in the industry. The stronger and more widely used one usually wins."

## Israel breaks pattern with 1.5% interest rate rise

By David Horowitz in Jerusalem

Israel's central bank yesterday departed from its longstanding policy of minor interest-rate rises by jacking up rates by a full 1.5 per cent to 14 per cent, in an effort to halt a surge in inflation.

The Bank of Israel move, which takes effect on Thursday, was immediately matched by a 1.5 per cent increase in prime rates at Israel's commercial banks.

The central bank had previously sought to slow price rises with a series of seven minor interest-rate increases in the past nine months, to no avail. Inflation, which the government had predicted would settle at around 8 per cent for 1994, is now running above 14 per cent. The Bank of Israel's governor, Prof Ya'akov Frenkel, described yesterday's move as a "pre-emptive strike" to ensure it did not snuff out control. "Our goal is to return inflation to single fig-

ures," he said, "as in the industrialised world."

Key factors in the inflation surge include the continuing rise in house prices - soaring by 20 per cent in some areas despite government efforts to free more land for building; a number of relatively high public sector wage settlements; and rising prices in the protected local fruit and vegetable markets.

Governor Frenkel indicated yesterday that he would have liked to order a sharp interest-rate rise some months ago, but refrained because of concerns that Israel's economic growth would be harmed and unemployment rates lifted. Now, though, he said, there was a national consensus that the fight against inflation should be made a priority.

Indeed, apart from inflation - which rings particular alarm bells in Israel given the triple figure inflation blight of a decade ago - the economy is performing impressively. Annual growth is running at

more than 6 per cent, and jobless totals have been coming down: figures released last week by the Central Bureau of Statistics showed unemployment down to 7.8 per cent in the second quarter of the year, from 8.2 per cent in the January-March quarter.

In a reflection of that robust overall economic performance, the Tel Aviv stock market yesterday shrugged off the interest rate news, its general share index closing the day up 3.26 per cent at 179.94. Similarly, last week the market dipped only briefly following the government's announcement that it would be introducing a capital gains tax at the exchange, taking 10 per cent of real profits.

The one-two punch of a new tax and a large interest rate hike could, ordinarily, have been expected to bring the market down, said one analyst. "But the sense is that the market is pleased to see the government taking the battle against inflation seriously."

## Saudi Arabia to boycott population conference

By Mark Nicholson in Cairo

Saudi Arabia, one of the world's strictest Islamic states, has decided not to send a delegation to next week's United Nations Conference on Population and Development in a move sure to stoke intensifying conservative Muslim opposition to the Cairo meeting.

A UN spokesman in Cairo confirmed that Saudi Arabia had said it would not attend, but said Riyadh had not explained why.

Around 20,000 delegates from up to 180 countries are due to attend the event, which opens next Monday and is aimed as an attempt to formulate a sweeping but consensual world approach to the related issues of population growth and development.

Conference organisers say only Monaco, Liechtenstein,

Eritrea and the small Pacific Island of Nauru had previously stated they would not participate.

Saudi officials were not available for comment. However, the kingdom's senior religious figure, King Fahd, styles himself the "custodian of the two holy mosques" of Mecca and Medina - is sensitive both to its role in the Muslim world and also to powerful domestic conservative Islamic opinion.

As a measure of the latter, Sheikh Abdul-Aziz bin Baz, the kingdom's senior religious figure, yesterday called on Saudi Arabia to boycott the meeting. He said a meeting today of the kingdom's most authoritative religious committee would "denounce" the Cairo conference as "incompatible with the Muslim religion".

Sheikh bin Baz's comments and Saudi Arabia's decision

will further encourage conservative Islamic critics of the conference, who have grown increasingly vocal in the past weeks, notably in the host country itself.

Iranian officials have also cast the forthcoming conference in a religious light, condemning the draft UN text for promoting "sexual liberty" and committing Iranian delegates to making the final document compatible with Islamic law.

Extremist Islamic groups in Egypt joined the fray at the weekend, warning that all foreign visitors to the conference were "putting themselves in danger" by attending what they described as the "heretic conference".

Speakers at Cairo's "curt and provocative" site have been increased noticeably in the past few days to safeguard against this threat.

## TV people meter alarms Japan's networks

By Eniko Terzono in Tokyo

Times are tough for Japan's television networks. Advertising revenues have fallen for two consecutive years, the competitors - satellites and cable television - are getting stronger, and all this is happening as growth in the number of viewers has become

## Southern Africa harnesses SADC as engine for growth

By Mark Suzman in Johannesburg

South Africa's Deputy President Thabo Mbeki yesterday handed over the country's new flag to Southern Africa Development Conference chairman Sir Ketswane Maseko in Gaborone, Botswana, in a gesture that marked the start of a new era for the entire region.

The formal accession of South Africa to the now 11-member SADC means that the organisation, originally devoted to reducing its members' links to their southern neighbour, is now regarded as the vehicle with the best chance of driving the region towards growth. The shift follows a year during which SADC has been politically opposed to but dependent on South Africa.

Now the networks, another headache: the people meter. Already used in the US and Europe, the people meter is the new television ratings system by AC Nielsen Japan, the Japanese arm of the US television rating and marketing group.

By providing more precise and timely information on who is watching what, the device can change the country's television advertising market, the second largest in the world at Y1.585bn (\$16.65bn), by influencing programme schedules and advertising rates.

The concept of television viewer ratings and its use for advertising rates was brought to Japan by Nielsen in 1980. However, Denstu, the largest advertising agency, and the leading networks set up their own rating system, Video Research, two years later, which now holds a virtual monopoly in Japan. With the people meter, Nielsen wants to regain its foothold.

The meters are also damaging for the networks because they can give advertisers more bargaining clout in what is already a buyers' market. When the people meter was launched in the US in 1988, US networks, which offer ratings guarantees to advertisers, suffered sharp earnings falls because they were getting lower Nielsen ratings than it were needed to.

Nielsen's announcement earlier this month of its plan to introduce the ratings system in Japan in November has triggered an outcry from television networks. The commercial television networks' association last week demanded that Nielsen retract its plan, saying the group's credibility would be hurt if it failed to do so.

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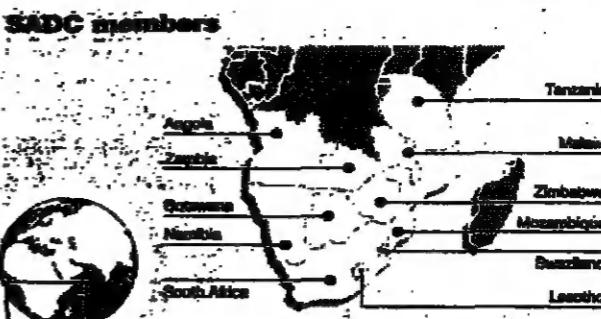
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## Miners agree wage rise

South Africa's National Union of Mineworkers yesterday formally agreed on an average 9.75 per cent wage settlement for 1994-95 on behalf of 200,000 of its members, writes Mark Suzman.

The agreement foresees the possibility of a strike in the industry, the country's largest. It has been widely praised by government and business figures as an encouraging sign for renewed economic co-operation with big business in the light of the high-profile strike by 25,000 workers in the motor industry, which is now

ment of a regional trade treaty which will ultimately allow the free movement of goods, services and capital across all member states.

However, most of the region's economies maintain complex trade and tariff regulations which will take a long time to dismantle. In addition, the relative size of South Africa - it contributes over 75 per cent to a regional GDP of around \$125bn (£80.6bn) - makes other countries nervous of being flooded with cheaper South African goods should all restrictions be removed.

Thus many observers feel that any short-term benefits flowing from a restructured SADC are likely to be political rather than economic. "I can't see SADC successfully turning itself into a free trade area in the immediate future, but there is significant potential for the grouping, under South African leadership, to play the role of regional peacemaker," says Mr Chris Lansberg, a foreign policy specialist at Johannesburg's Centre for Policy Studies.

Acknowledging this possibility, the Frontline States organisation (a political grouping comprising all SADC members except Malawi, Lesotho and Swaziland and also originally designed to thwart South Africa) has decided to restructure itself into the political and security wing of SADC. It to play the role of mediator in regional conflicts.

Now, however, the situation has changed drastically. Recognising the wider impact of political change in South Africa, the body renamed itself SADC in 1992, changing its primary focus from opposition to its emerging foreign policy. In parliament two weeks ago, Mr Alfred Nzo, foreign minister, made clear that promoting good relations with other southern African states would be a priority.

"South Africa will actively encourage the movement to create a new form of political and economic interaction in southern Africa," he said, while stressing his support for a new regional security mechanism that would complement SADC's economic activities.

Despite its admirable aims, however, SADC proved unable to meet its objective of reducing its members' trade with South Africa. Not only

did nearly all its members expand rapidly over the past decade; few of the organisation's initiatives to improve regional infrastructure yielded any fruit.

Now, however, the situation has changed. Recognising the wider impact of political change in South Africa, the body renamed itself SADC in 1992, changing its primary focus from opposition to its emerging foreign policy. In parliament two weeks ago, Mr Alfred Nzo, foreign minister, made clear that promoting good relations with other southern African states would be a priority.

Whether any of these initiatives, political or economic, prove successful remains to be seen. However, the fact remains that, for the first time since most of SADC's members achieved independence, there is hope that, with South Africa at the forefront, the region might at last be able to reverse its economic decline.



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## NEWS: INTERNATIONAL

Conflicts have erupted worldwide. The oceans are 'in crisis', the UN has been told

# Fleets fight in over-fished waters

By Bronwen Meddox  
In New York

Ten Taiwanese fishing vessels impounded by Indonesia, British fishing nets slashed in the Bay of Biscay, Japanese fishermen shot at by a Russian gunboat, and an Icelandic trawler and Norwegian coastguard vessel exchanging fire - in the past month, fish have been prompting diplomatic incidents and thuggish no sign of ending soon.

Fish are growing that overfishing is depleting even the most abundant species, while governments have so far failed to agree on ways to halt disputes. Canada, which has suffered some of the sharpest recent declines in its fish stocks, told a United Nations conference this month in New York that the oceans were "in crisis". However the conference, attended by more than 90 governments, ended on Friday

night without consensus on how to conserve the seas' resources.

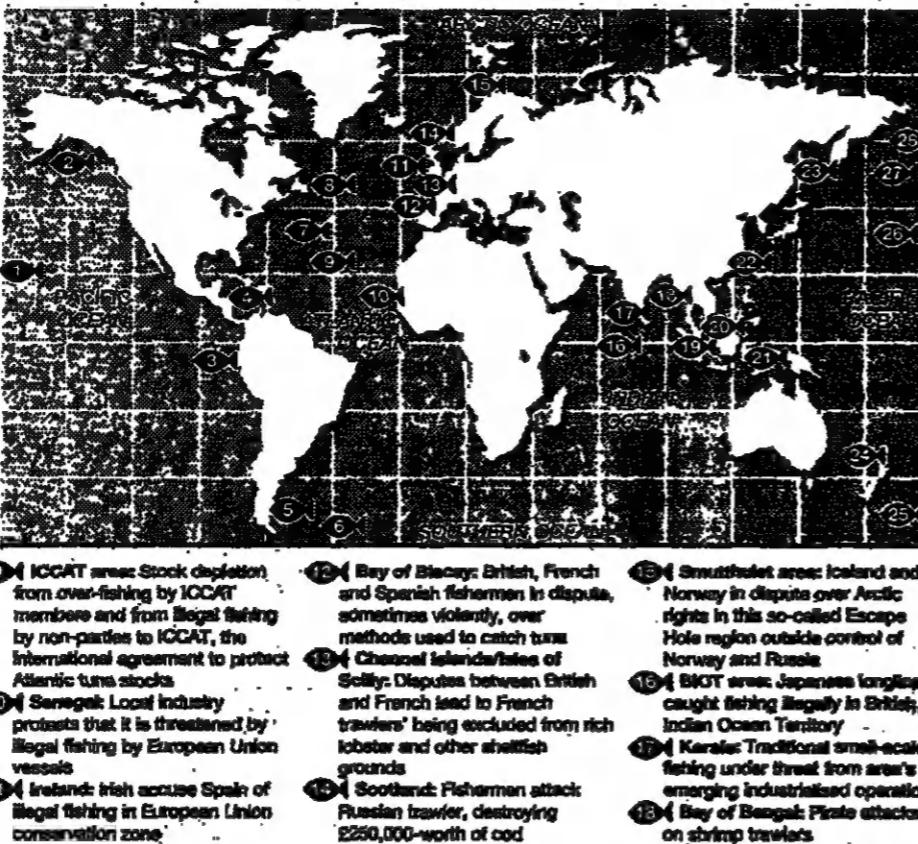
Nearly 30 separate conflicts have flared in the past year over rights to fishing. The catalyst for the disputes is that the amounts of fish caught appear to be declining in the past few years, following four decades of explosive expansion.

According to the UN Food and Agriculture Organisation, catches have risen more than fourfold from 1950 to 1988. But although precise figures are hard to establish, there are signs that worldwide catch levels have since dropped by several per cent of those in Western countries.

Scarcity of some species has forced fishermen and consumers to turn to new types of fish. According to Greenpeace, while catch levels rose by a third during the 1980s, almost all of that rise came from just five species: Alaskan pollock, Chilean jack mackerel, Peruvian anchovies and Japanese and South American pilchards.

The huge increase in the catch of fish since the 1950s has been driven partly by new technology. Fishing fleets home in on schools of fish using sonar and radar.

## Troubled waters: fishing disputes, clashes, poaching and piracy over the past year



Source: Research by Institut Latifundia, Fisheries Office, World Trade Fund for Nations (WTFN), UK

## Japanese run gauntlet of Russian bullets

By Gordon Cramb in Tokyo

When Russian coastguards fired on a Japanese fishing boat this month, wounding a crew member in their move to impound the vessel, the incident provided a reminder of a territorial issue unresolved for 40 years.

It also indicated recent problems tempting Japanese fishermen into waters around the disputed Kurile Islands, which they would otherwise avoid. Not only has Japan's ocean catch been declining, but the stronger yen has made seafood imports more competitive.

The ship belonged to the main fishing co-operative in Nemuro, north-eastern Japan, from where the Kurile chain arcs towards Siberia. The four islands nearest Japan were seized by the Soviet Union as the Pacific war ended.

Mr Yohel Kono and Mr Andrei Kozhevnikov, the countries' foreign ministers, are expected to discuss the Kuriles when they meet at the UN in late September. A lower-level Japanese delegation is due next week in Sakhalin, from where the disputed islands are administered, amid suggestions of a proposed interim solution to the fishing problem.

This would involve setting up an ostensibly private sector fund, the stated purpose of which would be environmental to preserve marine resources in the region. In reality, it would channel revenue to Russia while allowing the boats of Nemuro and nearby ports to fish more widely in Kurile waters without making themselves a target for Russian bullets.

The Sakhalin administration is, however, conducting parallel negotiations with South Korea which, if Seoul bids higher, could accord its ships preferential access.

Imports of marine products into Japan have risen 36.2 per cent by volume in the last five years. Although these include frozen and processed foods, they were equivalent last year to nearly half the 7.2m tonnes Japanese sea catch, which has fallen 30.8 per cent over the same period.

The Nemuro fishermen's association says the problem centres not so much on de-stocking of its waters but on cheaper imports, as well as the banning of certain types of net, and an almost one-third cut over five years in its salmon and trout quota under one of the few existing agreements with Russia. Its overall revenues have been halved from their early-1980s peak.

The Nemuro co-op, which runs some 3,000 mostly small vessels, has sought to compensate by going for higher-value seafood such as crab. As the transactons are less prevalent near its own shores, this means entering shallower waters around the islands.

While Russia tolerates deep-water fishing within 200 miles of its coastline, it rigorously enforces a 12-mile territorial zone and made clear this spring it would clamp down on poaching there.

An infringement of this zone ensured a Nemuro ship a fortnight ago. One of its half dozen crew, who now face trial, had an operation on the bullet wound. The shooting, which followed a similar incident late last year, triggered a Japanese embassy protest to the foreign ministry in Moscow.

So far this year Russia has detained 49 Japanese fishermen up from 43 in the whole of 1993. Jail terms of a year or more are common.

cupboard such as tuna become expensive delicacies, they warn.

Nearly 30 separate conflicts have flared in the past year over rights to fishing. The catalyst for the disputes is that the amounts of fish caught appear to be declining in the past few years, following four decades of explosive expansion.

According to the UN Food and Agriculture Organisation, catches have risen more than fourfold from 1950 to 1988. But although precise figures are hard to establish, there are signs that worldwide catch levels have since dropped by several per cent of those in Western countries.

Scarcity of some species has forced fishermen and consumers to turn to new types of fish. According to Greenpeace, while catch levels rose by a third during the 1980s, almost all of that rise came from just five species: Alaskan pollock, Chilean jack mackerel, Peruvian anchovies and Japanese and South American pilchards.

The huge increase in the catch of fish since the 1950s has been driven partly by new technology. Fishing fleets home in on schools of fish using sonar and radar.

Winches and motors to haul drift nets, which can contain more than 40,000 pounds of fish, have become more powerful, while nets have become longer, with the inclusion of nylon fibres which reduce tearing.

Nets now frequently have mouths tens of metres wide, and can stretch for hundreds of metres.

But environmentalists also attribute some of the increase in catch levels to the changes in international fishing regulations more than a decade ago. The 1982 Law of the Sea pushed the boundaries of national waters outwards from 12 miles offshore to 200 miles. The new rules, which brought more than three-quarters of the world's fish within national waters, was followed by a doubling of the size of the world's fishing fleets, according to the UNFAO. Overcapacity - the total number of vessels is estimated at some three million - has pushed many parts of the industry into loss.

According to the UNFAO, fishing fleets spent some \$20bn in 1989. Revenue figures are hard to establish with precision, but UN figures and industry analysts suggest that they amounted only to some \$10bn.

Much of the shortfall is plugged by billions of pounds in government subsidies. European Union countries alone spend nearly \$600m a year, according to UN estimates. Countries fear that if they surrender national fishing rights they could lose tens of thousands of jobs. There is no shortage of examples to warn them of the anxiety. At least 20,000 people working in the traditional cod fisheries of Newfoundland have been put out of work since the Canadian government banned fishing in 1992 in an attempt to boost depleted stocks. The government has since paid more than \$1bn

(2400km) to support these communities.

The bitterest international rows in the past year have focused on "migrating" fish such as tuna and swordfish which travel thousands of kilometres through the high seas to feed and spawn. The past year's disputes have also included rights to "straddling" fish such as cod, herring and some types of squid, which migrate between coastal and international waters.

Mr Satya Nandan, Fiji ambassador to the UN and chairman of the conference, said last week that the required backing of two-thirds of the delegates should be achievable as "the overwhelming majority want binding solution". Governments meet again in six months time. If the frequency of conflicts stays at its present level, they will have every incentive to overcome those differences.

By David Gardner on the Spanish Basque coast

A thin curtain of drizzle, mist and diesel fumes hung over the wharf at Bermeo when dawn broke on Friday as the largest fishing fleet on the Basque coast hoisted from its holds its diminishing catch of Bay of Biscay tuna, the prized bonito.

The mood was sulien and aggressive. Posters and fly-sheets along the quay, and lapel badges throughout the Basque Country, proclaimed why: "Bonitario Es". No to the drift-nets - used by France's (often French Basque) fleet, with which the Spanish Basques have been skirmishing at sea since the Biscay bonito season opened in June.

"This is not settled soon," says Mr Jose Manuel Gabantxo, president of the Bermeo Cofradia or boat-owners association, "then that's it: we're going to war. There could be deaths and sinkings." Mr Gabantxo forecasts confrontation in October unless European Union fisheries minister agree to ban drift-nets at their meeting in Brussels on September 28.

The latest chapter in this six-year old conflict began in mid-July when trawlers from the Basque Country and Galicia surrounded a French vessel using a 5.7km drift-net - more than twice the standard EU limit - and forced it into a Spanish port.

Drift-nets, increasingly banned internationally, are mesh walls up to 20km long which indiscriminately entrap undersea life in their path. They scoop up the bonito effectively and cheaply as it migrates into the Biscay gulf in the second half of each year.

But much of the drift-net catch is underused, thereby depleting the spawning stock which renews the shoals, an unquantifiable amount slips dead out of the nets; and great hauls of other species, including dolphin and blue shark, come up dead, to be thrown back into the sea.

"If we don't get rid of drift-nets now, the French will have killed off the fish stocks within four to five years, and this town will die," says Mr Gabantxo. But before that, he vows, "we will burn their lorries for as long as it takes, and the Spanish authorities know it".

Drift-nets, brought to Europe from the far east, allow the French to capture three times as much per boat as Spain's northern fleet, while using half the crew. Spain, meanwhile, is by far Europe's biggest consumer of fish. And its (mostly Basque) fish processors provide the main market for the fish caught by drift-nets.

The bonito are caught by rod, using live bait, or by gillnet.

a series of trawled lines with lines. The fish caught tend to be mature, fresh and whole, whereas drift-net tuna often lose their skin and turn bland because of the long churn through the water.

"These are methods which require a lot of people and a lot of professionalism," says Mr Leo Belaustegui, a fisherman of 30 years experience from Motrico, who points out that bonito crews habitually work 15-20 hours a day when at sea.

As a result, France had largely given up on Biscay tuna. But its southern Atlantic fleet was revived by the drift-net and the access to traditional Spanish fishing grounds conceded when Spain joined Europe in 1986. Five years ago, the Spanish Basque fleet landed 33 tonnes of bonito against 14m tonnes last year. France has in the same period climbed from virtually nothing to 7m tonnes.

"They're more profitable, but for how long?" asks Mr Gabantxo, whose Cofradia dates from the 14th century.

"They say we're out of date, but with our traditional methods we have a future, which is better than exhausting the stocks in five years. The sea has to have continuity."

Support has come from across Spain: from ecologists, fish markets, housewives groups, neighbourhood and consumer associations, trade unions, and political parties scrambling on to the bandwagon. ETA, the armed Basque separatist group, seeing a populist cause it can hijack, wrote to the Cofradia in April offering to intervene. The Basque autonomous government, Madrid and Brussels have all had to react.

The main result so far is that from Thursday, tuna caught by traditional means will have a green aluminium logo clipped on the tail. This could be a useful marketing ploy. But for the foreseeable future, it will not fill the gap in supply which sinks in imports from France.

Mr Gabantxo counters that supplies will diminish anyway if drift-netting continues, and that any gap should be filled with tropical tuna (which the Basque processing industry is already investing in).

But Mr Belaustegui, recently appointed a full-time union official in the port of Ondarroa, says: "The problem is not what method you use, but how you use it, and in particular how to create better working conditions while you conserve fishing stocks." If smaller, modified nets were used more discriminately, he asks, "maybe you can catch 20,000 kilos in 10 days instead of 20. The question then is are you going to be forced to work another 10 days for another 20,000?"

## Asian fleets roam in search of bluefin tuna

By Terry Hall in Wellington and Nikki Tait in Sydney

Claims by environmentalists that New Zealand's valuable deep water fisheries are being over-exploited has led to a row with the government and fishing companies over the future of the NZ\$1.3bn (\$146.5m) export industry.

Last week, environmental group leaders stormed out of a special conference called by fisheries minister Mr Doug Kydd on the future of the

industry. The government is trying to put in place a new control mechanism which will give the fishing companies more say in establishing sustainable quotas.

One of the most prominent issues in the region is the chronic overfishing of southern bluefin tuna. Until the late 1980s the fish were plentiful, but then a global decline became apparent as Japanese companies increased their presence in the region.

Today, after intensive negotiations, the fishery is managed under a trilateral quota system between Australia, Japan and New Zealand. Japan pays an access fee to Australia, allowing it to catch part of its quota in Australian waters.

A big remaining worry is the rate and price at which the large Asian fishing nations, notably Japan, Taiwan and South Korea, are harvesting tuna in the 20m square kilometres of ocean controlled by the Pacific island countries.

Given the importance of revenue from fisheries access to some of the island economies - it accounts for 40 per cent of Kiribati's gross domestic product for example - deals struck

per cent of the Japanese tuna catch. The Honiara-based Forum Fisheries Agency has calculated that access fees paid by the big Asian countries under bilateral agreements were only \$474m (\$52.5m) in 1993, while the market value of tuna taken from Pacific waters was more than \$4bn.

Under bilateral arrangements, the problem, moreover, may be compounded by significant under-reporting of catches from these waters.

Accordingly, encouraged by Australia to get the South Pacific nations to take a multilateral approach, a communiqué coming out the South Pacific Forum, an annual meeting of island nation leaders, approved the idea in principle this month, and fisheries ministers are due to meet later this year.

## Falklands rivalry tests quick tempers

Diplomats in Buenos Aires must learn the mating and migratory habits of squid, writes John Barham

Argentina reacted furiously when the UK government last week announced a seemingly innocuous decision to extend control over a 547 square mile patch of ocean outside fishing control areas around the Falkland Islands.

The Argentinians declared they would not "tolerate, accept and much less consent" to the move.

The UK claimed poachers used this so-called "gap" area as a bolt-hole. Even though the gap lies within Falklands territorial waters, British officials say they tried to discuss the issue with Buenos Aires all year. The Argentinians kept postponing talks and the British decided to act unilaterally.

President Carlos Menem angrily said he would send patrol ships into the gap, even though it lies outside Argentina's 200-mile territorial limit.

Although he played down the issue later in the week, the Falklands remain a contentious and sensitive issue.

British diplomats posted in Buenos Aires must master the intricacies of fishing data and develop a thorough understanding of the mating and migratory habits of Illex squid, the islands' main resource.

Furthermore, this year's Illex season was exceptionally bad. Ships caught only 67,000 tonnes in Falklands waters against an historical average of 165,000 tonnes. Both Argentina and the islands closed the Illex season early to preserve the stocks.

They have learned to co-operate over protecting squid, to preserve what has become a very big industry.

Argentina now exports more fish than beef. Fish export revenues last year rose 18 per cent to \$600m.

Hake accounted for nearly half Argentina's 1993 catch of 222,000 tonnes, an increase of 14 per cent over 1992. Squid volumes rose 150 per cent to 194,000 tonnes.

The main reason for this is competition from Argentina which recently launched a rival licence regime of its own, selling 60 licences this year, priced to undercut the Falklands.

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They have learned to co-operate over protecting squid, to preserve what has become a very big industry.

In addition, a fisheries agreement between Argentina and the European Union has led to a big increase in catches.

It is anyone's guess how much fish is really caught in the South Atlantic.

Although fishing has become a big earner for Argentina, its under-funded and overstretched navy, air force and coast guard are unable to prevent poaching.

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Just in time

## Mobles overtake fixed phones

By Andrew Adonis

Mobile phones are enjoying such a boom in the UK that new cellular phone connections are racing ahead of connections to traditional fixed phone networks.

The net number of new connections to mobile networks overtook fixed network connections to British Telecom and the cable TV companies last December, on a surge of pre-Christmas mobile phone buying.

Analysts expected that after Christmas the mobile phone tide would ebb. But the cellular industry has stayed ahead every month this year except January in what is clearly a significant turning point for the telecommunications industry.

The UK's four cellular networks have about 2.6m subscribers compared with BT's 2.5m and about 500,000 for the cable companies. On current trends, the gap between numbers of subscribers on fixed and mobile networks will progressively narrow, in spite of sustained growth in the number of fixed-line connections.

It took the UK's cellular operators eight years from their launch in 1985 to attract their first 1.4m customers. The number of subscribers has almost doubled since the start of 1993, with the increase running at more than 50 per cent a year.

The figures reflect a change in the perception of mobile phones, which are no longer seen as the plaything of well-off yuppies.

Recent advertising campaigns by the mobile operators have been pitched at mainstream consumers, and one of the four networks - Mercury One-2-One - claims to be in direct competition with BT by offering free local mobile phone calls on its networks in the evenings.

In reality, all the mobile networks are vastly more expensive to use than their fixed counterparts, when allowance is made for monthly subscriptions of up to £28.75 and the high cost of phone calls, handsets and initial connection.

However, mobile prices are falling rapidly, with call charges down by as much as a third over the past year and handsets widely available for less than £100.

Competition is also intensifying, with two new networks - Orange and One-2-

One - being launched in the past year to compete with established operators Vodafone and Cellnet.

BT, which has a 60 per cent stake in Cellnet, is now adding new mobile customers more than two-thirds as fast as it is gaining fixed-line subscribers.

With nearly five mobile subscribers per 100 people, the UK boasts a higher density of mobile phone users than any other European country outside Scandinavia, where the figure is about 10 in 100.

However, the same trend is evident across Europe. According to the FT's mobile communications newsletter, the number of mobile phone users has risen by 50 per cent across western Europe in the past year, with more than 4m new subscribers added to networks.

### Britain in brief



#### Hume looks beyond IRA ceasefire

Mr John Hume, leader of the mainly Catholic Social Democratic and Labour Party, yesterday called for talks with Sinn Féin, the IRA's political wing, to begin as soon as possible after a genuine end to IRA violence.

As speculation continued to mount that the IRA may be about to call a general ceasefire, the air of optimism was reinforced by Cardinal Cahal Daly, leader of the Irish Catholic church, who said Northern Ireland could be on the brink of the best opportunity for peace in 25 years.

But the mood was dampened by unionist leaders who voiced fears that Britain might be preparing to make concessions in return for a ceasefire.

Mr James Molyneaux, the Ulster Unionist party leader, is likely to raise such concerns with Mr John Major at a meeting expected to be held in a few days. Downing Street said last night however that there was no guarantee this meeting would take place this week.

Speaking from St Tropez yesterday evening Mr Isidor Sora, principal shareholder in CMN's parent company, Sofia, said he was willing to take up Mr Freeman's offer of a meeting but would first reach a decision on whether to pursue his acquisition of Swans.

### Mining assets sale attacked

The government is attempting to sell "worthless mining assets" to prospective buyers of British Coal, according to an industry newsletter published today.

Coal UK, a Financial Times publication, says the Department of Trade and Industry has included opencast assets in the sale which were refused planning applications and appeals some years ago.

The worst affected of the five regions being put out to tender is central north, where 30 per cent of what the DTI has described as "fully proven" opencast reserves have failed to gain approval for exploitation in the past, according to Coal UK.

The south Wales region includes Colliery Row, which Coal UK says was notorious as the only site to have been refused planning permission by an energy secretary after it had gained all other necessary permissions.

### Review of Lady Archer's role

Lady Archer will not be "precipitately" removed from the Anglia Television board, following disclosures about share orders placed by her husband, Lord Archer, according to a director of MAI, which bought the company in January.

However, MAI is reviewing her actions in the days prior to the January 15 public announcement of its takeover of Anglia. Directors want to reassure themselves that she followed normal corporate procedures, as laid down in Stock Exchange rules and the Companies Act, relating to the spouse's share dealings and the protection of confidential price sensitive information.

Her husband, a former Conservative Party deputy chairman, placed orders to buy 50,000 Anglia shares on January 13 and January 14, netting an £80,000 profit for an acquaintance, Mr Brook Sait, when they were sold on January 18. Lord Archer's share orders were investigated by Department of Trade and Industry inspectors. The DTI last month decided to take no further action against Lord Archer.



One of many colourful costumes seen at the weekend's Notting Hill Carnival in London. Press Association

### Carnival flavour in west London

Around a million people packed into west London yesterday for the final day of the Notting Hill Carnival, claimed by organisers to be Europe's largest annual street festival.

Access to the new yacht would be restricted to "prestigious companies", so that its "exclusivity" will be preserved.

One chief executive said: "I think it's a marvellous idea."

The royal yacht would be the

glitziest corporate hospitality

venue in the world."

The carnival, now 29 years old, was founded by Trinidadians and modelled on the famous carnival in Trinidad at the start of Lent. The budget for the carnival organisers is around £250,000, while last year's budget for policing was in excess of £5m.

Police said they expected at least 800,000 people to crowd into the area - four times as many revellers as visited the carnival on Sunday.

ries today following an accident on the Avalanche funfair ride at Blackpool's pleasure beach in northern England.

The accident comes just

weeks after more than 20 people

suffered slight injuries in

an accident on The Big One,

the world's highest and fastest

roller coaster, also in Blackpool.

Mr Freeman said he was very disappointed that Construction Mâconiques de Normandie had rejected the MoD's latest proposals, concerning the price at which Swans' existing MoD frigates contract would be transferred to CMN.

The MoD said: "Mr Freeman hopes that in the interests of

the future of the yard, CMN

will be prepared to meet him shortly."

### Last-minute shipyard talks

Mr Roger Freeman, defence procurement minister, yesterday invited the sole prospective bidder for Swan Hunter, the Tyne-side shipbuilder in receivership, to last-minute talks about its future.

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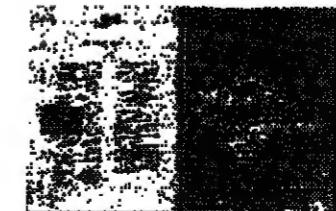
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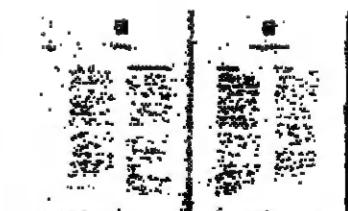
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**AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31ST MARCH, 1994**

Figures (Rs. in millions)

Particulars	Year Ended 31/03/1994	Previous Year Ended 31/03/1993
Net Sales	441,386	265,640
Other Income	38,214	10,013
Total Expenditure	318,306	208,545
Interest	9,289	6,688
Gross Profit before Depreciation & Taxation	144,025	80,440
Depreciation	9,133	5,461
Provision for Taxation		
Net Profit	134,892	74,979
Paid-up Equity Share Capital	189,233	56,597
Reserves (Excluding Revaluation Reserve)	799,253	69,828

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NANDAN GADGIL, CHAIRMAN & MANAGING DIRECTOR

## MANAGEMENT: THE GROWING BUSINESS

Erskine Bowles, the top US small business policy maker, speaks to Richard Gourlay

# Change of style and substance

**E**rskine Bowles, administrator of the US Small Business Administration, is having a rough ride in Washington.

Bowles has been besieged by critics of President Clinton's healthcare programme. In particular, he is feeling the heat from small business lobbyists upset that he is supporting the president's call for the so-called "employer mandate", which would force employers to pay some of their employees' healthcare insurance premiums.

"We have had a big bump in the road called healthcare which has hurt the credibility of Erskine Bowles and the SBA," says Jack Faris, president of the National Federation of Independent Businesses.

But the heat directed at the Bowles healthcare stance has obscured the fact that big changes both in style and substance are taking place at the SBA.

There is little doubt that an agency, that was for years a backwater led by a string of failed senatorial candidates, has been enjoying something of a renaissance.

Bowles arrived in Washington as a political outsider. Armed with real business experience first at

Morgan Stanley, the investment bank, and then at the North Carolina bank he set up to serve small and medium-sized enterprises, he caught the president's eye during the election campaign.

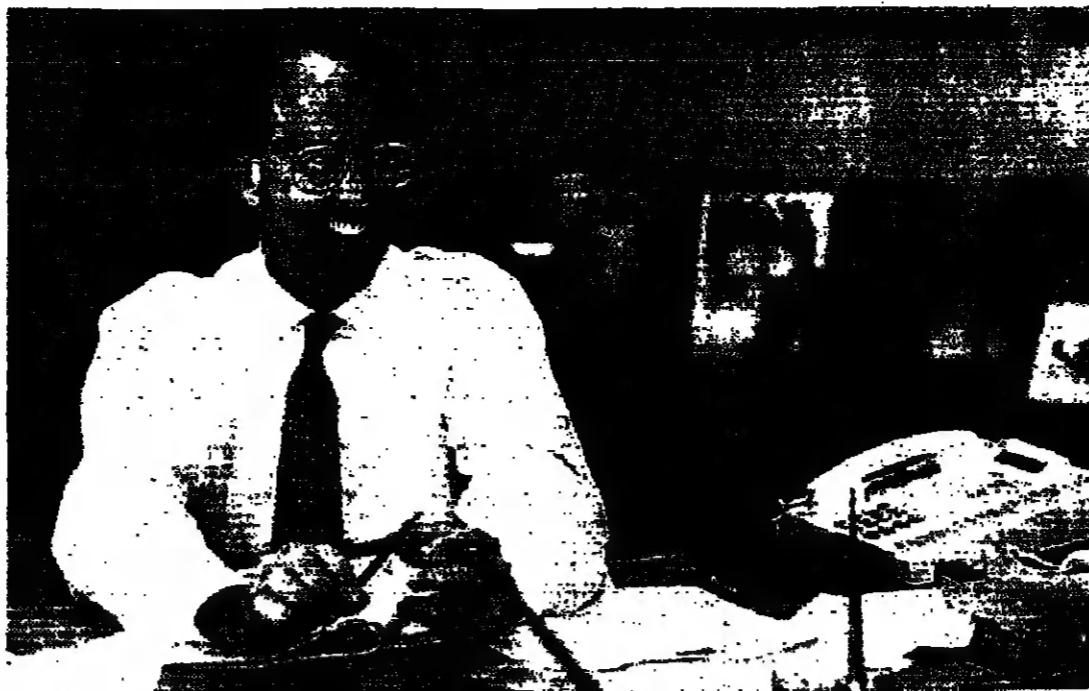
Bowles was appointed to the White House's influential National Economic Council, the first time an SBA administrator had been included at that level of policy making. "The SBA has historically been moribund," says Bowles. "For eight years Reagan tried to get rid of it and for four years Bush ignored it."

Now, Bowles says, the SBA has direct access to the president and can act as his eyes and ears in the small business community. And the seat on the National Economic Council means the SBA can provide an input before policy is made.

The SBA's starting point is that smaller businesses are creating more jobs than big business in the US, a view that has altered little in the wake of recent studies which suggest this case is over-stated. The latest assault on this conventional wisdom came in March from economists working under the auspices of the Commerce Department who questioned if there was any relationship between the size of manu-

facturing companies and their ability to create jobs.

But the administration remains



Erskine Bowles: "My bottom line is jobs - good jobs. They are created by the private sector, by smaller businesses"

\$6.5bn this year.

Responding to a growing lament that small businesses are "most starved for working capital", Bowles is also making the SBA's working capital guarantee more flexible and more like a private-sector revolving facility.

The administration has also successfully supported the introduction of a more user-friendly version of its Small Business Investment Company programme, an unusual partnership between government and venture capitalists, described in the article below.

Such enthusiastic application is something that has not been associated with the SBA. The change has been welcomed by groups such as

the National Small Business United, a lobbying organisation which represents larger businesses than the NFIB. John Galles, its executive vice-president, says Bowles has "galvanised the SBA and given it a new sense of mission".

Faris says Bowles should be applauded for speeding up the Loan

Guarantee Programme process and

for moving SBA staff from Wash-

ington closer to the customer at dis-

trict level. But he says small busi-

nesses are far more concerned by

the "alphabet soup" of government

agencies like the Environmental

Protection Agency and the Occupa-

tional Safety and Health Adminis-

tration". By comparison to the IIs

these agencies can visit on small

businesses, the SBA's contribution

is marginal, he says.

Bowles recognises the problem

and has made the attack on regula-

tions a priority. He has set up regu-

lar judicial reviews to look at the

implications for small businesses

of new legislation.

But whether his attack on red

tape will be successful is open to

question. The doubt stems, again,

from his healthcare position which

critics say would heap extra costs

on the shoulders of small business.

"We were impressed by Bowles'

seat on the National Economic

Council" until he started arguing on

healthcare reform, says Faris. "We

are not sure now he is a good thing

for small business."

Erskine Bowles, the SBA

administrator, says there is no way

of proving that the SBIC

programme is not replicating what

the market is already offering. But

he insists it will introduce equity

into companies that would not

otherwise have raised capital.

The SBA is also trying to

strengthen the SBIC programme by

requiring private-sector partners to

put up more capital and by

applying a more rigorous quality

test to the venture capitalists

applying for licences.

But in the most novel

development, the new mechanism

will give the government a share of

profits in successful investments.

One can only speculate how much

higher the SBA's stock would have

risen had this equity kicker been in

place when the SBICs backed Intel,

Apple and Federal Express.

## In a Nutshell

### High-tech conferences

Fans of high-technology companies, their problems and what they can bring to the world, have an embarrassment of riches this autumn.

A high-technology, small-firms conference on September 15-16 hosted by Manchester Business School aims to promote contacts between policy makers, industrialists and academics.

The conference includes a French contribution underlining the lack of advantages small companies enjoy as technology grows more complex, a US look at the role of Federal laboratories as industrial partners, and a "lesson" in high-technology new-product development from International Business Machines.

On October 11, Warwick Business School is holding a one-day seminar comparing the performance of high-technology companies on and off UK science parks. An HMSO publication on the issue will be published the same day.

"Manchester Business School, tel 061 275 6337. Warwick Business School, tel 0203 533741.

### Cheque clearance system explained

A Barclays Bank pamphlet aims to explain the mysteries of the cheque clearing system for business customers.

The bank says 44 per cent of small businesses do not know how long it takes their bank to clear a cheque. The answer is five days for cheques paid in at the account holder's Barclays branch and six for cheques paid in elsewhere.

British banks are governed by the 1882 Bills of Exchange Act which means more than 8m cheques travel British roads every day. The act calls for cheques to be returned to the banks on which they were issued. Bankers are hoping a move to truncate this antiquated process will be included in the Queen's Speech in November.

What's hot in Intel, Apple Computer, Gray Research and Federal Express have in common? All are now Fortune 500 companies. But in their youth they also received financial help from a hybrid venture capital programme that brings the private sector together with the US government.

Despite recent problems, the Small Business Investment Company programme has proved a valuable way to get development capital to early-stage companies in the US but is a model that most governments elsewhere have chosen not to imitate.

The programme was set up in 1982 after a Federal Reserve Board study found that long-term loan and equity finance was not generally available to growing companies. Led by the Small Business Administration, the SBICs have invested more than \$10bn

## Government as venture capitalist

(\$6.4bn) of private and public funds in 73,000 small businesses.

But despite the list of illustrious names with which SBICs are associated, the programme has not had a happy recent history. The recession prevented many companies backed by SBICs from maturing and distributing profits. At the same time the SBICs still had to pay interest on the government-guaranteed debentures they had issued. Caught in a cash squeeze and dogged by poor management, many of the SBICs failed, leaving the taxpayer to pick up the losses.

The Clinton Administration is now trying to revitalise the programme. Early this year it announced a new funding

mechanism that should eliminate the SBICs' cashflow squeeze. The new government-backed security will be in the form of a redeemable preferred stock, or participating security, on which payment will only be made when the SBICs have retained earnings from their

investments.

According to Robert Stillman, the SBA's associate administrator for investment, the 56 venture

capitalists wanting SBA licences for new SBICs want to invest \$1bn of equity in the new companies.

The SBICs are privately owned and run. But for every dollar the private sector commits to them the government provides up to three.

And because the government only looks for an all-in return of

about 11 per cent on its investment, compared with one well above 20 per cent sought by private-sector venture capitalists, the overall cost of capital to the early stage company is reduced.

The scheme has congressional approval for \$550m until the end of 1995. But it may need an appropriation of more than \$3bn over five years to match the private sector's apparent enthusiasm, a commitment Congress may not fully take on board.

Supporting its pitch to Congress, the SBA says SBICs have been a cheap way of creating jobs. Policy makers outside the US, who are pondering whether an equity gap exists in their countries, will be interested in the Small Business

Administration's definition of a small business. The SBICs are allowed to invest in businesses that are relatively well-established but the SBA believes they still lack access to capital. Investments can be made in companies with a net worth of up to \$1.8m or \$6m of post-tax profits, although 20 per cent of funds are allocated to companies making up to \$2m.

With investment limits set at this level, some observers say the SBICs are doing little more than provide government-subsidised capital to ventures that would have raised the finance anyway. Would Federal Express, for example, which raised about \$100m in venture capital in a first tranche, really not have taken off without an SBIC investment?

RG

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### ENGLAND A Centre of Light

A major CENTRE FOR SPIRITUAL EDUCATION AND HEALING is being established in a majestic Grade 1 building of unique proportions in the beautiful Cornish countryside of North Gloucestershire, England. The Centre is to be founded on the desire to bring truth and wholeness through the spirit of love and service to all people, regardless of race, creed, culture or colour.

The Centre will provide education, counselling and healing, both alternative and holistic. For those seeking refreshment of body, mind and spirit, it will act as a retreat and a place for self-healing, becoming an international focus for creative development and community outreach.

A financial benefactor is being sought to provide the £7 million necessary for this revelational and far-reaching project, within the month of September 1994.

For further information please contact: Michael Radcliffe (marking all correspondence confidential), Wolsley House, Cheltenham, Gloucestershire, England GL5 1TE. Tel: +44 (0) 242 254321 Fax: +44 (0) 242 254322

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## TECHNOLOGY

Just in time

**T**echnology that could solve one of the biggest problems facing computer users – the length of time that it takes to develop application programs tailored to the specific requirements of a business – is on the horizon. Recently, Taligent, a joint venture between IBM, Apple Computer and Hewlett-Packard, unveiled the results of a six-year effort to develop "object technology" that could revolutionise the way software programs are created.

Taligent is one of a handful of companies pursuing the goal of creating a set of rules that will enable software developers to create unique programs through the use of software components known as objects. Software objects will work together in much the same way that off-the-shelf semiconductor chips can be used to build a desktop personal computer or a multi-billion dollar supercomputer.

Object technology could have an enormous impact if it fulfils its promise of faster applications development. A survey of Fortune 1,000 companies by Taligent in 1993 found that, in many cases, the time taken to develop a custom application can eclipse the business opportunity it is designed to support.

"One large company told me that during the 12 months it would take to rewrite the software for their billing systems, they would lose more than \$1bn [550m] in revenues," says Brad Tribble, vice-president of SunSoft, Sun Microsystems' software subsidiary. The contribution of object technology would be seen as having made a "profound change in our industry".

However, the development of object technology – in which software code is reused as much as possible by creating self-contained programs (objects) for specific tasks – has not been easy. The concepts were pioneered at Xerox's Palo Alto Research Centre. Xerox researchers developed SmallTalk, the first object-based software language, in the 1970s.

The first company to offer a commercial object operating system was Next Computer, founded in 1985 by Apple co-founder Steve Jobs. Next is currently the market leader with its NextStep software used by customers in financial markets such as Chrysler Financial, the credit arm of US car manufacturer Chrysler, and in healthcare markets by companies such as Abbott Labs.

Apple began work on its object software system, code-named Pink, in the late 1980s. It then formed Taligent with IBM in March 1992 to finish the project. Hewlett-Packard joined Taligent in early 1994 with the purchase of a 15 per cent stake.

Microsoft, the world's biggest software company, has also been working on developing object-based software for the past three years

**Tom Foremski says the answer to making tailored software in record time is close at hand**

## What's the object?

THE BOSS WANTS TO KNOW HOW MUCH LONGER THE NEW PROGRAM WILL BE



with its object linking and embedding technology. It plans to introduce an object-based operating system (code-named Cairo) in 1996, giving its popular Windows system software the ability to support object software applications.

"We believe that object technology represents the industrial re-birth of software development and that it will be essential for business application development," says Paul Fleissner, senior product manager for enterprise computing at Microsoft. Many US computer companies plan to offer object-based software development systems believing that it will help sell hardware.

Tim Bailey, strategic program manager for objects at Hewlett-Packard, says: "There is a tremendous demand for objects among our customers. The potential benefits to organisations from object technology are impressive." Jobs, for example, claims that an 18-month software development project could be cut down to two months or less with NextStep.

While there are many supporters of object-based software development, not everyone is convinced about the dramatically faster application development claims. "It's a standard salesman's pitch," says Michael Zachmann, president of Canopus Research. "Companies have been making such claims since the 1980s and 1990s. The fact is that developing these custom

applications is very difficult. There are numerous layers of complexity that have to be dealt with. There is no guarantee that object technology will make this job easier."

In order for object-based software to become more widely used, several issues have to be settled. These include the definition of industry standards. The main standards effort is being led by the Object Management Group (OMG), an organisation with more than 420 member companies, and its Common Object Request Broker Architecture (CORBA) standard. But there is no guarantee that the CORBA standard will be followed by everyone.

Microsoft, for example, is a member of the OMG and says it will support industry standards but it is nevertheless developing its own specifications which are different from CORBA. Next is also hoping that its NextStep software will become an industry standard.

Uncertainty over which object technologies will succeed has led some companies to back several at once. Hewlett-Packard intends to offer object-based systems from Taligent, Microsoft and Next.

"We have an open object strategy," explains Bailey. "Different markets are using different tools. Finance companies, for example, are using NextStep while communications companies are using C++ [an object-oriented language]. We are following our customers."

Digital Equipment Corporation, the US computer maker, is pursuing a similar strategy. It has agreed to offer NextStep on its computers but it also plans to support Microsoft's object-based software.

Sun Microsystems has chosen to stick with one company and has made a firm investment in Next. It will combine NextStep with its own object technology called Distributed Object Environment.

Education is another issue that must be considered. "Training and mentoring services are very important to ensure that customers succeed with object technology," says Richard Dym, vice-president of marketing at ParcPlace Systems, the developer of SmallTalk-based application development tools.

Training is important because object-based software development represents a radical departure from the way most programmers have been taught to write applications. "Some programmers just aren't open to change and they don't want to be retrained," says Fleissner.

To undertake a serious object-based software development effort, companies would need to retrain some of their programmers and then spend a year or more planning and developing the first object applications. Even then, the cost of using object technology might not be seen until well into the second or third year.

**Building a new home for scientists**

Clive Cookson and Andrew Taylor visit Glaxo's £700m drug research centre



Britain's biggest building project after the Channel Tunnel, Glaxo's 270m drug research centre (pictured right), is approaching completion in Stevenage, 30 miles north of London. Unlike the Channel Tunnel, it is on schedule, below budget and there have been no fatalities nor serious injuries.

Glaxo is creating the spacious 75-acre research campus on one of the last big greenfield sites left in south-east England. It will house 1,500 scientists and support staff who now work in overcrowded and out-dated laboratories in Ware, a few miles from Stevenage, and Greenford, west London.

The success of Glaxo and its contractors in controlling the project's costs and timing, while maintaining an outstanding safety record, is an object lesson for the construction industry.

The Stevenage project exemplifies many of the recommendations for improved working relationships, made last month by Sir Michael Latham in his government-sponsored report on the building industry. In particular, the integrated management structure provides a high level of control over the design and construction process.

The design phase involved 350 engineers, architects and cost estimators, based in the London offices of consulting engineers Ove Arup. Sub-contractors used the project team's computer-aided design models to develop their own drawings. The London base is linked electronically to the Stevenage site, so that any last-minute design changes are immediately notified to everyone concerned.

"The project is managed like a company's board," says Richard Hayton, senior Arup director for the Stevenage project. "Glaxo acts as chairman, with the other professionals playing a full role in decision making."

The overall architectural planner is the Kling Lindquist Partnership of Philadelphia, chosen because Glaxo liked the way it designed the company's US research headquarters in North Carolina. The Stevenage campus is

emerging with the wide-open feel of an American science park, sandwiched between two of Britain's principal transport links, the east coast main line railway and the A1 trunk road. The landscape features a serpentine lake, as well as 23,000 trees.

The main building contractor is Laing Morris-Knudsen, a UK-US joint venture between Laing of London and Morris-Knudsen of Cleveland, Ohio. During the peak construction activity in 1992-93 LMK had 3,000 workers on site.

Glaxo is particularly proud of the safety record which Malcolm Carne, one of the engineers supervising the project, says is five to 10 times better than the UK construction industry average. Glaxo executives were warned, when they decided in 1987 to build the research centre, that they would kill three people in the process if the safety performance was just average.

So Glaxo, aided by Arup and Laing, implemented rigorous safety procedures. The workforce was given generous incentives to work safely. For every million man-hours without a serious accident, Glaxo held a draw for a new Volvo car. "So far we've given away 10 Volvos," says Sir Mark Richmonde, research director.

Completing the project under budget – with a final cost of £700m compared with the

budgeted £710m – owes a lot to lucky timing, Richmonde concedes. Cost estimates were made when the construction industry was working at full capacity, but many of the contracts were placed two or three years later when companies were cutting prices to win business.

Glaxo executives may worry that shareholders see the Stevenage campus as extravagant, even with its total costs slightly reduced, now that the company's great expansion of the 1990s is over and the pharmaceutical industry is entering a period of relative austerity.

However, Roger Newton, head of chemistry, points out that Glaxo's Greenford site – many dating from the 1950s – "were at the end of their useful life and would have had to be replaced anyway. We also needed to build a new microbiologist pilot plant". By putting everything on one site, Glaxo avoids implication of equipment and saves many tedious road journeys between Ware and Greenford.

Sir Richard Sykes, chief executive, is unapologetic about the benefits of bringing together all our research in the UK – chemistry and biology – on one imposing site with first-class facilities. These people are going to be more productive when they are working together in an integrated way.

## BUSINESS AND THE LAW

### Bit of a mess over waste

Diana Bentley on a disappointment for the EU packaging industry and environmentalists

**T**he failure of the European Environment Council to approve the proposed Packaging and Packaging Waste Directive this June was a disappointment for environmentalists and the packaging industry alike, with the directive now consigned to the unfamiliar conciliation procedure established under the Maastricht treaty, its future seems in doubt, leaving member states free to pursue their own, disparate management systems.

The directive, adopted by the European Commission in July 1992 and amended in September 1993, was intended to control the hazard presented by packaging waste, and to overcome the threat posed by individual national schemes to the single market. But, although a harmonised approach to packaging control is generally welcomed by member states, it was blocked in the council in March by Germany, Denmark and the Netherlands, which believed the target waste-recovery and recycling rates were not sufficiently stringent.

Targets outlined in the directive are much lower than those originally proposed and have some flexibility. For the first five years after the implementation of the directive, targets would be 50-65 per cent for packaging waste recovery and 25-45 per cent for recycling, averaged across all packaging materials, with a minimum of 15 per cent for each kind of waste material. Targets for the ensuing 10-year period, intended to be higher, would be established under a review procedure.

Some friction over the issue was avoided through provisions that would allow upward derogation from targets for member states wishing to exceed them – provided their measures did not distort the single market, damage the environment or hinder other member states' compliance with the directive. Downward derogation would also be permitted for Greece, Ireland and Portugal, prompting criticism that the directive fails some way short of harmonisation.

So why did the directive fail? Several issues led to the impasse. Some member states opposed not only flexibility of targets, but also the management hierarchy of waste control. Under the directive methods such as recycling, re-use and recovery, including incineration with energy recovery, are considered equally acceptable – until environmental

impact studies prove otherwise. While the European Parliament's proposal that an article specifically calling for prevention of waste was accepted, its suggestion that methods be listed in order of preference was not.

Economic instruments such as a tax on waste or landfill levies also proved controversial. "Some countries were loath to hand over tax-making power to the Council," explains Ms Suzanne Clabon, of UK law firm Clifford Chance. But it was Belgium, fearing the provision could threaten the future of its planned eco-taxes, that dealt a death blow to the directive in June by forming a blocking majority.

Ironically, while the EU prevaricates on the directive, various member states have addressed the subject, and diverse national measures have now intensified the need for harmonisation. The treaty base of the directive remains Article 100a, with its objective of protecting the single market, but currently, says Ms Clabon, "the number and nature of national management systems could well be a threat to the single market".

Mr James Devereux of Incpen, an independent UK industry

ambitions of the national schemes. To comply with the ordinance, many in German industry now subscribe to the Duties System Deutschland (DSD), which operates a collection and reprocessing system. Subscribers pay a levy to belong to the system under which their products are marked with an identifying symbol. Exporters of goods to Germany have little choice but to join the system.

Such is the success of the ordinance, which prevents incineration and landfill, that Germany is unable to recycle all the waste collected and has been forced to export some – particularly plastics that are difficult to recycle. Problems have resulted for environmental controllers in recipient countries, and the difficulties may intensify when the targets for recovery increase to 60 per cent across the board in 1996.

The German system is the most comprehensive, but also has problems, confirms Mr Bernd Meyer-Witting of Clifford Chance's Frankfurt office. "As well as the problems with plastics, there is some confusion generated among consumers as to segregation of waste. But there are also local issues – with organisations such as the DSD, are you setting up a national monopoly which can set prices?"

Even if the directive proceeds, problems with national schemes may persist. Provisions regarding methods of achieving targets are general, leaving member states free to develop their own management schemes, although proposals for national schemes must be submitted to the Council before adoption.

The directive now lies in limbo, with talks on its future due to start in September.

"The matter will be procedurally complicated," says Ms Clabon. Post-Maastricht, some directives failing to gain Council approval at this stage are subject to the "co-decision" procedure, under Article 198B of the treaty, between the Council and the European Parliament. "The concern is that the Council and parliamentary representatives may not just consider the contentious issues but may reopen debate on the entire directive," she says.

Parliament in this procedure ultimately has a power of veto over the directive. "Parliament is traditionally stronger on environmental issues and the newly elected Parliament may want to flex its muscles," says Ms Clabon.

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Pride, pique and pragmatism:  
impact of the embargoes  
on UK and Australia Page IV

## FINANCIAL TIMES SURVEY

## MALAYSIA

Tuesday August 30 1994



## Full steam ahead



Hub of a world industry. Premier Mahathir at a Malaysian-Finnish telecoms equipment plant in Kuala Lumpur

Showing few signs of strain, Malaysia continues to canter towards its goal of full industrialisation by the year 2020. Dr Mahathir Mohamad, the prime minister and driving force behind the country's modernisation programme, can point to a long table of impressive statistics.

For the sixth year in a row Malaysia's gross domestic product expanded by more than 8 per cent in 1993. GDP growth this year is officially forecast at 8.4 per cent, though many feel it could be over 9 per cent. The Malaysian economy has been transformed: in 1970 commodities, mostly rubber and tin, made up the bulk of exports. In 1993 manufactured goods accounted for more than 70 per cent of exports.

Malaysia, with only 19m people, is now the world's 19th biggest trading nation. It has become one of the hubs of the global electronics industry and manufactures a wide range of other goods, from motor cars to condoms, haute couture fashions to household furniture. There is virtual full employment and per capita incomes have risen from \$350 in 1970 to close to \$3,000 today.

Dr Mahathir does not think the country is setting its sights too high. "We are not an ambitio-

us upstart. We are in fact very modest," he says. But while the short term outlook remains rosy, serious problems could put the industrialisation plans off course. Malaysia's development has reached a plateau. With severe labour shortages in many areas and wages rising, the country is facing growing competition from lower cost producers such as Indonesia, Vietnam and China.

Malaysia's economic growth has been driven by its success in attracting large amounts of foreign investment. Despite a pick up in investment approvals this year, investment in the economy is still well below the levels achieved earlier in the decade. Some potential foreign investors have become nervous

Malaysia is still developing at breakneck speed but problems lie ahead, reports Kieran Cooke

as Malaysia has allowed political disputes with both Australia and Britain to spill over into the business arena.

The next phase of Malaysia's development will be dependent on a transfer into more high tech, value added industries. One concern is that Malaysia's industrial base is too narrow - largely dependent on a sector which is still overwhelmingly dominated by foreign multinationals.

Electronic goods now make up about 40 per cent of Malaysia's total exports. While pro-

gress has been made in promoting linkages between Malaysian based multinationals and local manufacturers, well over 50 per cent of the value of electronic exports is made up of imported goods. Another problem is the reluctance of foreign companies to transfer technology and so help Malaysia up the high tech ladder. Part of this is due to the multinational companies' wish to keep their core industrial processes captive. But it is also due to shortcomings within Malaysia.

Malaysia's education system has failed to keep pace with recent economic changes. The

country has more than 1m immigrant workers, many of them illegal, labouring on plantations, construction sites and in low technology factory jobs. Such a large immigrant workforce is already posing a challenge to the country's delicate racial and religious balance and to its social services.

But the real squeeze on labour is at the higher, more skilled end of the market. Many Malaysians still show a strong reluctance to go into higher education. The proportion of students aged 20-24 in tertiary education is about 7 per cent, compared with 11 per cent in Thailand and 28 per cent in the Philippines.

Malaysia risks being caught in a medium technology trap: it lacks the all important human resources to follow the path into high tech of countries such as South Korea and Taiwan. Allied to this is a serious shortfall in R&D spending: present spending in Malaysia is less than one per cent of GDP, compared with two to three per cent in developed countries.

Problems in the education sector are mainly related to the majority Malay community. Senior officials now openly refer to a Malay educational crisis. By not investing in education the Malays risk losing their stake in the country's future.

Traditionally the Chinese, who account for about 35 per cent of the population, exercised a large degree of control over the economy. In the early 1970s the government, in response to serious race rioting, introduced its New Economic Policy (NEP). The aim was to eradicate poverty and increase bumiputra, or indigenous Malay, participation in the economy.

controlled more than 20 per cent of corporate activity by 1990, up from fewer than 5 per cent 20 years earlier.

Dr Mahathir berates bumiputras for their "get rich quick" mentality and failing to make long term investments. Yet government policies have tended to encourage Malay dependence on official favours.

A new National Development policy (NDP), covering the years 1991-2000, puts more

□ Contd. on facing page

## KEY FACTS

Area	329,758 sq km
Population	19.3 million
Head of State	Yang di-Pertuan Agong
Currency	Malaysian Ringgit
Average exchange rate	1993 M\$2.57=1 US\$ 1994 M\$2.54=1 US\$ (19/8/94)

## ECONOMY

	1993	1994
Total GDP (M\$m, 1978 prices)	100,475	108,595
Real GDP growth (%)	8.0	8.1
GDP per capita (M\$, nominal)	8,350	9,134
Components of GDP (%)	46.9	45.9
Private consumption	14.3	14.5
Investment	36.1	37.3
Exports	85.1	85.3
Imports	82.7	82.9
Annual average % growth in...		
Consumer prices (%)	3.8	3.5
Producer prices (%)	2.9	2.8
Manufacturing (%)	12.5	12.2
Services (%)	8.7	9.4
Employment (000s)	7,371	7,607
Unemployment rate (%)	3.0	2.8
Money supply (M1)	26.8	na
Interest rate (%)	5.64	na
Reserves minus gold (US\$bn)	19.4	na
Stock Exchange Index (%)	98.0	42.8
KLSE Turnover (vol, units m)	105,011.1	na
Trade...		
Current account balance (US\$bn)	0.2	0.6
Merchandise exports (US\$bn)	45.5	50.2
Merchandise imports (US\$bn)	40.4	44.8
Trade balance (US\$bn)	5.1	5.4
Main trading partners (%)	Exports	Imports
ASEAN	27.6	19.9
EEC	14.6	11.2
Japan	13.2	27.5
US	20.2	17.2

(1) 1993 figure is an estimate. (2) 1994 figure is a forecast.  
(3) 1978 prices. (4) Of goods & non-factor services. (5) November  
(6) 3 month Treasury bill rate, October only. (7) 1992 only.  
(8) Actual. (9) KLP composite, year end, 1994 year to date.  
(10) Jan to Oct 1993, share of world trade.

Sources: Economist Intelligence Unit, Economic Planning Unit - Prime Minister's department, Datastream

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INTERNATIONAL NETWORKING



JASWAL

## MALAYSIA II

Like a runner who chalks up record lap after record lap, Malaysia's economy continues to run ahead at a dizzying pace.

Last year Malaysia's gross domestic product (GDP) grew by 8.5 per cent - the sixth successive year of plus 8 per cent growth. In the first quarter of this year GDP expanded by 8.6 per cent; predictions for full-year growth now range from 8.2 to more than 9 per cent.

There have been warnings that the economy is in danger of overheating and that such high growth cannot be sustained. Some analysts worry about growing imports and a rise in consumer spending. Malaysia is also in danger of losing competitiveness with wages rising faster than productivity. The government has to struggle to attract more inward investment.

However, faced with a barrage of favourable statistics, such concerns are easily brushed aside by a government eager to promote the success of its economic policies.

The goal that has eluded economic planners worldwide - achieving high growth while keeping inflation low - seems to have been achieved. Despite the years of economic expansion inflation has rarely risen above 5 per cent.

The long term goal is to achieve full industrialisation by the year 2020 - a plan called Vision 2020 by the government's copywriters. To meet that target Malaysia's economy needs to grow by 7 per cent in each of the next 26 years.

Dr Mahathir Mohamad, the prime minister, dismisses the idea that this is overly ambitious. He points out that for much of the period since Malaysia's independence from Britain in 1957, Malaysia's economy has grown each year by well over 6 per cent. "I am confident that the targets of Vision 2020 are attainable," says Dr Mahathir. "The Government and its successors are committed to this vision."

The engine of economic growth has been the wholesale expansion of an export orientated manufacturing sector. Over the past 20 years Malaysia has been transformed from a commodity based to a manufacturing economy. In 1971, more than 80 per cent of exports were commodities - mainly tin, rubber and petroleum products. In 1993, manufactured goods formed more than 70 per cent of exports. "There is no doubt that had we

Kieran Cooke on the strains and stresses of economic success

## Driven by exports



Finance minister Anwar Ibrahim: on track for another robust year

remained with tin and rubber, we would be a basket case today," says Dr Mahathir. "Manufacturing saved us."

One of the achievements of the Malaysian economy is that the expansion in the manufacturing sector and double digit rises in exports of recent years took place while recessionary winds were blowing through key export markets. Overall output in the manufacturing sector expanded 12.5 per cent last year while the value of manufacturing exports rose 26 per cent to M\$100 billion.

Now, with the economic outlook in the west improving, Malaysia is confident that the export growth of recent years

can at least be sustained and fuel the continued expansion of the manufacturing sector. In the first quarter of 1994 output in the manufacturing sector grew by 13.7 per cent.

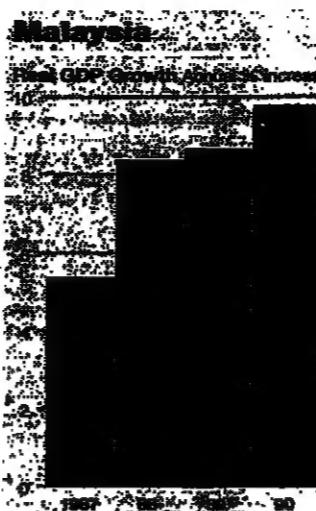
The public finances are in good order. For the first time in more than 30 years Malaysia achieved a balanced budget in 1993. High rates of domestic savings, at about 34 per cent of GNP, provide a ready source of funding for outward growth.

"That we are on track for yet another robust year is very encouraging for us," said Mr Anwar Ibrahim, the deputy prime minister and finance minister, in June.

However, economic success has brought its problems. The number one priority of Malaysia's monetary authorities has been the fight against inflation. Encouraged by the buoyant economy and a stockmarket that rose by nearly 100 per cent last year, massive amounts of foreign funds have washed into the country. Speculators also pushed funds in, hoping to gain from a rise in the ringgit, the Malaysian dollar.

Bank Negara, the central bank, was forced to mop up M\$40 billion in excess liquidity from the banking system last year in order to stop the build up of inflationary pressures in the economy.

Malaysia has embarked on a large scale programme to build up its infrastructure. New airports, power stations, roads and railways are being con-



Malaysia's tin smelter

structed. Such projects, besides relieving some of the bottlenecks that have built up in the economy, will further fuel growth. However, imports of expensive capital equipment associated with such projects - particularly in relation to yen denominated Japanese goods - have caused balance of payments problems.

A strong revival in domestic spending has increased economic activity but has also spurred a rise in imports. A Bank Negara prediction made earlier this year of a 1994 M\$9.3 billion surplus in the merchandise account of the balance of payments is generally regarded as over optimistic as

widening deficit in the services account - projected at more than M\$15 billion - is likely to lead to a current account deficit of more than M\$5 billion.

Of more concern in the long term are a number of structural problems within the economy. Chief among these is a shortage of labour which in turn has led to upward pressure on wages. Till now the government has managed to dampen wage demands by, on the one hand, keeping down inflation and, on the other, by importing hundreds of thousands of workers, mostly from Indonesia and Bangladesh. In many sectors of Malaysia's plantation industry immigrant

workers make up more than 60 per cent of the workforce.

Officials realise that such dependence on immigrant labour could cause long term social problems. Using unskilled imported labour to keep down wages is unlikely to be an option as Malaysia seeks to enter a new, more skills-oriented phase.

Already there are signs of a widening wages/productivity gap. A recent survey found that nationwide wages rose 7.3 per cent in the first six months of 1994 while productivity increased by only 2 per cent. "We will do everything we can to make sure the welfare of workers is protected," says Mr Anwar. "But we do not want this to be at the expense of productivity or Malaysia losing its competitiveness against its neighbouring countries."

The third meeting of the Northern Growth Triangle (NGT) governments this December, flanked by meetings of business leaders, will discuss a report from the Asian Development Bank containing proposals for improving transport links and labour mobility and establishing cross-border industrial estates.

The NGT is meant to be business-led but the three governments have rather different attitudes to their business organisations. The Thai government is happy to let the business leaders take control, but the Indonesian government is more intent on keeping control. The Malaysian government lies somewhere in the middle with an important role in promoting the NGT.

Much of the electronics industry, dominated by foreign multinationals, is still devoted to labour intensive assembly work. About two thirds of manufactured exports have import ratios of between 60 and 80 per cent.

A 66 per cent drop in foreign investment last year was shrugged off by the government as only a temporary phenomenon. Investment from abroad did indeed pick up in the first six months of 1994, though to nothing like levels earlier in the decade. The government is now emphasising the need to encourage investment from domestic sources: but a lot of foreign expertise and capital is necessary to develop high tech industries.

The Malaysian economy is running ahead at full steam. The big question is whether it has sufficient strength to stay the distance and complete the race to full industrialisation.

## ■ THE NORTHERN TRIANGLE

## Where three states meet

"It would be nice if we could abolish all tariffs and borders and have completely free movement of capital, goods and people. But it takes decades to get anywhere if national sovereignty is at stake, just look at how long it is taking to harmonise regulations in the European Union", warns one Penang business leader.

He believes that the greatest potential in the short-term is in sorting out some of the transport bottlenecks.

Currently, for example, there are no flights between Penang and Southern Thailand and there is no direct sea link across the straits of Malacca linking Penang with Medan. Freight has to travel all the way down to Singapore and back up again.

He also believes that travel restrictions could be removed allowing for much more free movement for business people. This is not the same as free movement of labour.

There is already a large flow of immigrant labour - much of it illegal - from the periphery to fast developing regions like Penang. But the Malaysians worry about being swamped by foreigners and hope that the NGT might help to slow the flow by providing more jobs in the outlying regions.

The Asian Development Bank report, which will form the basis of December's meeting, is expected to concentrate on the following themes: Highway development, air services, streamlining of regulations and tariffs, a gas pipeline, labour mobility, cross-border industrial estates and tourism.

David Goodhart

Indonesia-Malaysia-Thailand Growth Triangle			
Region	Area (sq km)	Population (1990)	Population/sq km
Northern Malaysia	32,257	4,558	144
Southern Thailand	20,800	2,940	138
North Sumatra	127,070	13,587	108
TOTAL	180,128	21,165	117

Source: UN/World Bank

Penang is Malaysia's electronics power house, says David Goodhart

## Where chips eclipse smelters

"I suppose you want to know when the bubble is going to burst," says Mr Arifin Nordin, boss of the old tin smelter in the middle of Penang.

It was not an unreasonable question. The small island off the west coast of the Malaysian peninsula has, for the past 10 years, been the most dynamic growth region in Malaysia and one of the most dynamic in the world.

Average annual growth has been over 10 per cent since 1988, usually at least two percentage points above the national average, and even when foreign direct investment started to falter last year in the country as a whole it was scarcely dented in Penang, the centre of Malaysia's electronics industry.

Mr Nordin had just returned from a ceremony to launch a new programme linking Penang's top electronics companies - Hewlett-Packard, Hitachi, Bosch, etc - to local small and medium-sized businesses. At the ceremony, Mr Koh Tsu Koon, Penang's chief minister, and Mrs Rafidah Aziz, Malaysia's trade and industry minister, both emphasised the importance of deepening Penang's industrial revolution and making it less dependent on low value-added assembly operations.

Twenty years ago Mr Nordin's tin smelter was the largest employer on the island. Now its 500 employees are outnumbered by the 3,000

employed by dozens of electronics plants. The smelter is still one of the biggest in the world, requiring about 30,000 of the 150,000 tonnes of annual world output, but it is being run down gradually so that its owners, Goldsmiths, the German group (Penzing), can sell off a prime city centre site.

The smelter is not, however, immune to the symptoms of over-heating all around it. Mr Nordin, for example, is trying to hire 60 extra labourers for his univised plant at a reasonable rate of close to M\$800 a month. So far he has found just two.

But he remains an optimist. "The bubble will not burst here because the state government is sensible enough to let out some of the air," he says. It is, for example, discouraging labour-intensive investments in Penang, especially from the Taiwanese. Companies such as Delta, which is shifting disk drive production to China, are being encouraged to move to lower labour cost parts of Malaysia or to other countries in the region.

The Northern Growth Triangle (NGT) - the agreement between the governments of Malaysia, Thailand and Indonesia to improve cross border economic activity - should encourage this exodus.

We are becoming a great deal more picky about the kind of investor we want in Penang," says Miss Iman Li, managing director of OCL

consultancy services, part of the Penang Development Corporation. She said this while sitting in the dark, drab office of one of the power cuts common in a region knocking up against capacity constraints.

Such constraints on power supply as well as transport capacity will not be resolved by upgrading Penang's production base. Nor will such upgrading diminish the growing pollution problem which has made much of the sea around the island unfit for tourists to swim in.

Nevertheless, Penang will remain the focus of Malaysia's belated transition to higher value-added production. As wage rates continue to rise sharply, some of the generous investment subsidies are phased out (part of the GATT agreement on world trade), and shifts in exchange rates become less favourable, the region has little choice.

Wages in Penang are substantially above levels elsewhere in the country, with basic wages (excluding many fringe benefits, but including overtime) for skilled workers around M\$800 a month. Yet the electronics sector, which employs about 60 per cent of the region's 170,000 manufacturing workers (out of a total workforce of 450,000), has

increasing automation and the hiring of more design and R&D work in Penang. Intel is building an integrated manufacturing plant in Penang. Motorola already locates its worldwide R&D centre for mobile phones and pens in Penang employing more than 100 engineers at an annual cost of more than M\$5m.

But Penang, like Malaysia as a whole, lacks graduate scientists and skilled technicians.

Mr Ismail Mohamed Saleh, of the ISSS think-tank, says in a recent paper on the electronics industry in Malaysia: "While some products are close to the forefront of technology... there has been little deepening in the product design and technologies of the products themselves."

Penang is still booming, but as one business leader put it:

"We have reached the end of the road on our first phase of industrial development and we do not yet have the people for the second phase."

for questioning the direction of government policy. People feel there is a lack of transparency and accountability.

The government has control over most of the media. Dr Mahathir's United Malays National party (UMNO) has dominated government since independence from Britain in 1957. Dr Mahathir has been in power since 1981.

The past year has seen a share of scandals, but Dr Mahathir's government has escaped unscathed. Bank Negara, the central bank, disclosed in March that it lost M\$5.7bn (US\$2.2bn) in foreign currency transactions last year. That followed foreign exchange losses of nearly \$10bn in 1992, though the overall losses may have been con-

siderably higher. Mr Lim Kit Siang, an opposition leader, described the misjudged currency dealings as the "the greatest financial scandal in Malaysian history".

Bank Negara's governor and some senior officials resigned. But the government quickly closed the book on any official enquiry into the affair.

The prime minister is strongly critical of what is called "money politics". He views the small and divided opposition as the bumbling, less experienced party. Dr Mahathir's UMNO party, through political handouts, successive elections, which has encouraged the growth of political corruption.

Dr Mahathir advances the idea of Malaysia Inc, tirelessly travelling the world with a

bevy of corporate leaders in pursuit of business opportunities. The problem is that political connections are often felt to be more important than company balance sheets.

The Kuala Lumpur stock market, now southeast Asia's biggest in terms of market capitalisation, rose by 38 per cent last year. Part of that rise was due to Malaysia's strong economic fundamentals and the activities of well managed, cash-rich companies. But the most lively stocks were those known for their corporate connections rather than their commercial merit.

Business leaders, flush with the success of recent years, are confident that they are steering the country on the right path. But their confidence and plans could go seriously out of course unless pressing economic, social and political problems are tackled.

## Hectic pace

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## MALAYSIA III

David Goodhart inquires why trade unions are not more militant

## Compliant workforce

Malaysia's trade unions ought to be flourishing. The country has full employment and rising wages, and the unions are freer than in most countries in the region. But the leaders of the main union centre - the Malaysian Trade Union Congress - are subdued.

"Things here are not as bad as in many countries, we have semi-free trade unionism," concedes Mr G Rajasekaran, MTUC secretary general. Union membership has even been rising, especially in the manufacturing sector, but it is not keeping pace with the growth in employment and has fallen sharply in the traditional stronghold of the rubber plantations.

Including members of the two smaller union centres, the Malaysian Labour Organisation (led by the main bank employees union) and CUE-PACs, representing public sector workers, there are about 700,000 trade union members in Malaysia. That means about 15 per cent of the eligible workforce is organised.

"We are doing better than some countries like the US, but we are not happy with our performance and we should do better," says Mr Rajasekaran. One of the biggest problems for the unions is the growth of immigrant labour - mainly from Indonesia and Bangladesh. Immigrants have caused a big drop in union membership in construction and the plantations, where they are often paid at lower rates than Malaysian workers.

How much the low membership is also the result of government restrictions is hard to judge. Mr Gordon McColl, in the Singapore office of the International Confederation of Free Trade Unions, reckons that the MTUC would double its membership from 400,000 to 800,000 if it faced no restrictions.

The government believes in consensus around its own model of "guided" politics and economics and makes no secret of its dislike for adversarial trade unionism. Government ministers labelled union leaders "traitors" when they supported the call in international forums for minimum world



January 1990: plantation hands strike for more pay - but electronics workers are barred from unions

labour standards, an accusation that hurt.

Mr Anthony Yeo, secretary general of the Ministry of Human Resources, says that complete freedom of association could add to costs "because of unscrupulous trade union activity".

On paper the trade union recognition laws are liberal. If seven workers petition for a union in the Registrar of Trade Unions has to consider it, and if 50 per cent plus one of the relevant employees of a company are members of the union the employer has to recognise the union.

In practice, however, it is extremely difficult to form a new union and the unions are engaged in a constant game of cat and mouse with the Registrar. Applications are regularly turned down. The textile union wanted to organise the Matil plant which makes Barbie dolls, but was told it was a toy and not a textile factory.

Similarly, when workers at a Kimberley-Clark factory wanted to join the print and paper union the Registrar told them it was the wrong union but refused to tell them which would be the right union saying it would be "unethical" to do so.

Most controversially, the national unions are not allowed to organise in the electronics sector, which employs nearly 200,000 people and is the fastest growing sector. "About 70 per cent of the workers are women and they tend to be docile," says Mr Abdul Razak

Hamid, head of the textile union in Penang.

Mr Yeo defends the government's position: "We believe that enterprise unions are the most appropriate for this sector, although it may be that at some point in the future we will adopt a different position."

Mr P Arunasalam, general secretary of the electrical workers union, says that most of the enterprise unions wither away after a while, and some employers even prevent them getting started. But his biggest complaint is that the definition of electronic is constantly shifting to include lots of electronic workers who should be in his union.

If extending organisation is hard, going on strike is harder. Mr Hamid, of the textile union, says: "We can go on strike, but then again we can't." The last proper strike in his sector was in 1976.

The law can require compulsory arbitration instead of a strike and there is no right of appeal. In practice that means no strikes. The closest union members get to industrial action is picketing in their lunch breaks. Recently, for example, employees at Unilever in Kuala Lumpur started a lunch-time picketing campaign after a 9 per cent pay claim was rejected.

The union leaders do not deny that wages and working conditions have been improving. But they are caught between claiming that wages have not been rising as fast as the employers maintain and

claiming credit for the rises that have been achieved.

Mr Arunasalam says that wages have gone up 27 per cent over the past three years in the electrical sector in factories covered by collective agreements (which have built-in 10 per cent annual increments), compared with only 18 per cent in non-union plants.

Mr Rajasekaran believes, like the government, that wages should rise in line with productivity but claims that many workers have been getting reasonable rises only by working excessive overtime and points to the much higher basic wages in Singapore.

And Mr N Balakrishnan, an official of the electrical union in Penang, takes issue with the World Bank figures which show average per capita income at around US\$3,000 and says that 70 per cent of workers earn less than US\$2,000.

But Mr Balakrishnan sounds dispirited. "Consumer culture is now such a big thing, workers are just interested in working and spending, they are not interested in union activism," he says.

Workers in unionised plants have better job security. But Malaysia does not have a hire and fire industrial culture and employment rights and health and safety regulation are both reasonably good, at least on paper. An economic downturn might help improve the standing of the unions, but the union leaders fear that any success would bring with it even tighter restrictions.

Malaysia's car industry is a symbol of the country's ambition to join the league of developed nations. It is also the foundation of the country's industrialisation programme, writes KIERAN COOKE.

The first car to be manufactured in Malaysia was the Proton, rolled off the assembly line in 1985. Last year Proton produced a record 116,611 cars at its plant outside Kuala Lumpur. The Proton, made in co-operation with Mitsubishi of Japan, now has a more than 70 per cent share of the domestic car market.

Last year more than 17,000 Protons were exported - the bulk of them to Britain. Proton is now making plans for marketing a left hand drive version of its cars in continental Europe. It is also expanding its presence in the region: more than 2,000 Protons are likely to be exported to Indonesia over the next year in exchange for Malaysian purchases of Indonesian made aircraft.

Plans are well advanced for a joint venture Proton assembly plant in the Philippines. Malaysia and Vietnam have signed preliminary agreements for cooperation in setting up a Vietnamese car industry.

In May, Malaysia, Japan and China signed a memorandum of understanding for the manufacture and distribution of car components in China.

Encouraged by the success of Proton, Malaysia is now embarking on its second national car project. In July this year Perusahaan Otomobil Kedua, or Perodua, rolled out its first four seater 650cc passenger car, The Kancil, or Mouse Deer, is being produced in co-operation with Daihatsu and is modelled on the Japanese group's Mira car.

Perodua says that 100 Kancils per day will be produced by the end of the year: production will eventually rise to 45,000 annually. There are plans to export the Kancil in the near future.

From the beginning, Dr Mahathir Mohamad, Malaysia's prime minister, has been the driving force behind the growth of the country's car industry. Dr Mahathir sees the car sector as the catalyst for industrialisation: industries will grow to service the car sector and eventually diversify into other activities.

This has been happening.

More than 70 per cent of the

Proton is now sourced in Malaysia. In an important step

## ■ THE MOTOR INDUSTRY

### For Proton, a brother



Proton's new Persona 1.5 GLS: spearhead of UK sales drive

drop was attributed to the rise in the value of the yen and the consequent increase in import costs.

Mr Nadzmi Mohamed Salleh, a Malaysian who last year replaced a Mitsubishi executive as Proton's managing director, says that Proton does not have sufficient economies of scale to make 100 per cent local content a realistic proposition. "The costs would be too high," says Mr Nadzmi. "Instead Proton may well opt for global sourcing."

That appears to be already under way. In mid year Dr Mahathir made a trip to the Peugeot Citroen works in France. Latest reports are that Citroen will soon begin supplying engines for a variation of the Proton.

Proton is believed to have also investigated parts supply from Mercedes-Benz in Germany and General Motors and Ford in the US. Rover was also apparently thought of as a supplier but dropped due to the ban on giving government contracts to UK companies.

Some feel that Malaysia is being overly ambitious in embarking on a second car project. Part of Proton's success in the domestic market has been due to high duties placed on the import of other cars. The new Kancil will be considerably cheaper than the Proton and Malaysia's premier car maker could see its market share decline.

Proton admits that with the domestic market at near saturation point, it has to export to survive. However, Proton's Japanese partners are unhappy at the prospect of the Malaysian car competing with their own makes in markets such as Indonesia.

In Britain, one of the main attractions of the Proton is its price. The UK prices of Protons start at about M\$27,500 (US\$290). In Malaysia the cheapest Proton costs more than M\$38,000. Under the European Community's generalised system of preferences (Gsp), Proton has full exemption from UK import duties. Continued Gsp exemption is vital for UK sales.

If Proton starts making significant inroads into the car market on the continent, Europe's motor manufacturers might argue for a revision of Malaysia's Gsp status or demand the removal of Malaysia's protective import duties.

Malaysia's car industry has travelled a long way in the last 10 years. Progress could be slower in the years ahead.



Just飞吧

## MALAYSIA IV

Kieran Cooke looks at the impact of the trade measures against UK and Australia

## Pique, pride and pragmatism

It has not been a good year for British/Malaysia relations. Then again Britain has not been the only one on Kuala Lumpur's blacklist: Australia also has problems.

Businesspeople have come to realize the considerable opportunities in catering to the needs of such a fast growing and ambitious country as Malaysia. They have also had to grow used to the risks involved in dealing with a government which is often extremely sensitive to outside opinions or criticism.

For Britain, the trouble started with the controversy in London over the granting of a \$324m aid package to Malaysia for the building of the Peranakan dam and its linkage to a 1988 \$1bn defence contract signed between the then British prime minister, Mrs Margaret Thatcher, and Dr Mahathir Mohamad, the Malaysian prime minister. Malaysian officials angrily rejected allegations that the Peranakan project was an unsound one or that it was too expensive.

On top of this came an allegation in a British newspaper that a British company had tried to offer bribes to Dr Mahathir. Though the newspaper did not allege that Dr

Mahathir had accepted bribes or had been involved, the prime minister interpreted it in broader terms - a personal insult, and an attempt to undermine the integrity of Malaysia's leadership.

"We believe the foreign media must learn the fact that many developing countries, including a country led by a brown Modem, have the ability to manage their own affairs successfully," said a government statement at the end of February.

As punishment for the actions of the British press, Kuala Lumpur imposed a ban on giving government contracts to British companies. Malaysia clearly felt that the British government had the power to censure the press. The official British reaction was that the ban only seemed to add to the confusion: on the one hand, Mr Major described the Malaysian action as being "not remotely justified"; on the other, Mr Major's ministers

in public at least - joined with the massed ranks of British business in laying the blame for the Malaysian action squarely on the British media.

There have been some perplexing aspects to the ban. From the beginning it has been difficult to gauge exactly what Malaysia has wanted in return for the ban to be lifted. "All I want is the truth," said Dr Mahathir. "But then the British media is incapable of telling the truth."

The Malaysian government insisted the ban only applied to public sector contracts. But the line between the public and private sector in Malaysia is blurred. Arbitrary rulings have been made on who is and who is not affected by the ban. Some British companies have found they have lost contracts with Tenaga Nasional, the semi-public electricity utility. Others have continued to work with Petronas, the state oil and gas conglomerate.

For British companies the

main casualty of the ban has been work on a new international airport being built south of Kuala Lumpur - at present southeast Asia's biggest infrastructure project with a price tag of between \$380m and \$512m. An Anglo-Japanese consortium which included Balfour Beatty, GEC and Trafigura House, charged with managing the project, has now been disbanded and several years of preparatory work has been aborted.

However, British/Malaysia trade has not been reduced. Rather the reverse. Britain's exports to Malaysia went up by more than 50 per cent in the first six months of 1994 to \$266m, while Malaysia's exports to Britain dropped 24 per cent to \$581m. Ironically, part of the reason for the increase in Britain's exports to Malaysia is thought to be the delivery of defence equipment associated with the controversial 1988 defence deal between the two countries.

Australia's problems with Malaysia began after Dr Mahathir decided not to attend a meeting of leaders of the Asia-Pacific held in Seattle last year. In an off-the-cuff remark to reporters, Mr Paul Keating, Australia's prime minister, described Dr Mahathir as a recalcitrant for his non-attendance.

The dark clouds of Dr Mahathir's anger burst, not for the first time, on Australia. Various retaliatory actions were threatened. Australian business was warned that it could lose contracts. A great deal of diplomacy was needed before relations improved.

Recently both countries have been in trouble again with Kuala Lumpur. The Malaysian leadership objected to British press reports concerning alleged illegal banking payments in Malaysia. Kuala Lumpur has reacted angrily to remarks made by Mr Keating about Malaysian logging companies practising "environmental piracy" in the South Pacific.

Dr Mahathir has always put himself forward as an economic pragmatist. "I'm sometimes nasty to government, never to businesspeople," he said earlier this year. However, there are those who feel that Malaysia's actions have done it more harm than good. The country is still dependent for its growth on outside investment and technology. Business does not take kindly to being used as a punch bag in arguments it has no part in.

There have been rumours that the British ban will be lifted soon. However, no one is holding his breath. In 1981 Dr Mahathir, piqued at what he perceived to be British high-handedness on issues ranging from trade to high fees for Malaysian students in Britain, instituted a "Buy British Law."

It took several years of careful diplomacy in order for that directive to be changed.



It's a funny old Commonwealth: the Thatchers in Malaysia in 1989

Mr Daim insists that since a reorganisation of UMNO finances in 1988, the party has not had any business interests. Mr Terence Gomez, a Malaysian academic, has made an extensive study of UMNO's corporate investments, says that while UMNO may no longer have direct control of companies, the connections are still there.

"A stage has been reached when a business elite, made up of bumiputras and their Chinese partners and with close connections to leading politicians, is able to dominate a large segment of corporate life. It can also seriously influence stock market activity."

The close ties between the business world and leading politicians make it difficult to put a stop to money politics. Such ties also cause resentment among UMNO members who feel the party has lost its way. They feel decisions are made by an urban based, wealthy group with little commitment to the lot of the Malay community.

Dr Mahathir's position is secure. But with his party undergoing a crisis of identity, there could be plenty of political fireworks ahead.

Malaysia prides itself on its political stability. The national front, composed of parties representing the country's various racial groups but dominated by the United Malays National Organisation (UMNO), has governed since independence from British rule in 1957.

Dr Mahathir Mohamad, prime minister and UMNO president, has been in power since 1981. Dr Mahathir influences virtually every aspect of Malaysian life.

Not only is the 67-year-old prime minister seen as the main architect of the country's soaring economic growth. The government's hold over the media ensures that Dr Mahathir's word on a range of issues - from moral decay and economic decline in the west to religious correctness at home - are constantly emphasised.

Economic success has brought about a large degree of political complacency. Constitutional amendments which again strengthened the powers of the executive at the expense of the judiciary, were rushed through parliament earlier this year with scarcely a whisper of public dissent. The political opposition is weak and divided.

The colourful banners fluttering in what seems like every other Malaysian factory signify an increasingly rare phenomenon: a seller's market for labour.

The banners invite passer-by to walk in interviews for a wide range of production jobs, with no previous experience required. The lack of Malaysians taking up the invitations is, however, stoking up wage-pressure and intensifying the debate about how the country shifts from assembly-based operations - promised on cheap labour - to a high wage, high value-added, manufacturing base.

The country has reached full employment (unemployment this year will be below 3 per cent of the 8m workforce) six years before planned, with job growth outstripping labour force growth 3.2 per cent to 2.8 per cent since 1988.

The difficulty of finding workers is a constant refrain of Malaysian businessmen. And when workers are found they often have that bothersome self-confidence associated with full employment. "When they come it is not us interviewing them it is them interviewing us about fringe benefits," says an exasperated Chinese business leader.

Not surprisingly, wages have been rising rapidly although there is some dispute about how rapidly. In the electronics sector, official surveys show

wages rising at over 10 per cent per year, while inflation hovers around 4 per cent.

But electronics workers are an elite benefiting from big productivity increases and booming demand in the mainly foreign owned plants. They comfortably top the monthly average earnings table on \$388, ahead of furniture workers. On some estimates average monthly earnings for the 300,000 electronics workers are over \$5100.

The picture for the economy as a whole is less dramatic with the Manpower Department estimating that earnings increased by only 5 per cent in the economy in 1993, compared with 8.7 per cent in 1992. But it is not clear whether those figures capture the growing array of fringe benefits or the 10 per cent annual seniority increments usually built into collective agreements.

Collective bargaining only covers about 20 per cent of the workforce, but the figure is closer to 50 per cent in the manufacturing sector which has just overhauled agriculture, forestry and fishing as the biggest category of employment, now covering about 25 per cent of the working population.

Nevertheless, Malaysia's rather disparate trade unions cannot claim much of the credit for the full-employment generated wage pressure. One measure of that pressure is the dramatic rise in job-hopping.

With its next door neighbour, a textile plant owned by English Knitters, could not be more striking. English employs 4000 people to generate annual sales of \$550m; Komag employs 600 people to produce annual sales of \$450m.

Even within the electronics sector, Komag is rare. Most of Penang's electronic companies import products which have had 50 to 70 per cent of the value added already in Japan or US, with the Malaysians merely finishing and testing.

Komag, on the other hand, takes a piece of aluminium with a hole in the middle, costing about US\$1.40 and, after processing it, sells it for about US\$10.

The managerial brains behind the plant is a typical product of Malaysia's cosmopolitan elite.

Mr Thian Hoo Tan, 46, worked in the US for 18 years before returning to Malaysia to manage the plant. Before he was at the University of Malaysia where he roomed with several people who are now in the cabinet or chief ministers of Malaysian states.

In Penang, one feature immediately strikes the visitor - a state of the art electronics plant with a Moslem prayer room.

It would be hard to find a better symbol in Malaysia of the successful marriage of Islam with modernity and the market, the idea that inspires the prime minister, Dr Mahathir Mohamad.

It would also be hard to find a better example of the kind of manufacturing plant which Malaysia currently requires more of: it attempts to shift from labour intensive to high value-added production.

Komag, the US based advanced disk manufacturer, says its Penang plant is the lowest cost disk producer in the world.

For Malaysia it certainly sets new standards of technological sophistication in clean room technology and automation. The plant, which is more like a hospital than a factory with busy people hurrying about in surgeon-like uniforms, currently produces about 30,000 1-gigabyte disk drives per day. The value-added contrast

is stark. Mr O K Lee of the northern branch of the Federation of Malaysian Manufacturers, says annual immigrant workers are strongest.

Mr Anwar cautions Asians not to be arrogant or to blind to problems in their own societies.

Mr Anwar firmly denies that

there are any political problems between himself and the prime minister. Yet analysts feel that tensions are inevitable between the ambitious younger politician and an older leader who seems to have no wish to retire.

Allied to this are the increasingly visible strains that have developed between Mr Anwar and Mr Daim Zainuddin, a close confidant of Dr Mahathir and a considerable power behind the scenes. Mr Daim is former finance minister and functions as a special economic adviser to the government as well as UMNO treasurer.

As Dr Mahathir's trusted lieutenant in the 1980s, Mr Daim helped rebuild UMNO finances after a damaging party split. Mr Daim is a corpora-

rate wheeler dealer who has backed the rise of several Malay businessmen. Political analysts say Mr Anwar has become angry with Mr Daim's attempts to influence government and so promote the interests of his business associates. Yet as long as Mr Daim has the ear of Dr Mahathir, Mr Anwar will take little action.

While UMNO's echelon

of personalisation, the rank and file has been voicing growing concern about corruption within the party and a nationwide cult of buying and so called "money politics".

The party fears the alienation of a wide section of the public from the political process. In June, UMNO held a special convention to discuss such matters.

"If we accept money politics in the party, if corruption becomes a culture in UMNO, if our leaders gain positions through bribery, we will have

a government that is filled with and led by corrupt criminals," Dr Mahathir told delegates.

The convention agreed that in future any member involved in money politics would face expulsion from the party.

Stamping out such abuses

will be hard. Opposition politicians accuse UMNO itself of

making the most flagrant use of money in the election process.

Earlier this year Dr Mahathir's national front

finally gained control of the local administration in the east

Malaysia state of Sabah.

Sabah's former ruler not only

accused Dr Mahathir's administration of withholding much needed development funds in an attempt to coerce people into voting for the government party. They said the national front was buying votes to the extent that it was "dropping money out of helicopters".

Other forms of money politi-

cally ingrained, mainly historical factors. Traditionally Malaysia's Chinese community, which makes up about 36 per cent of the population, has controlled much of the country's economy. In the early 1970s the government launched its New Economic Policy (NEP), designed to give "bumiputra", or indigenous Malays, a greater share in the country's wealth.

Malays were favoured in government jobs, in education and in business. Under a wide ranging privatisation programme which got underway in the late 1980s, Malays were granted preferential and highly profitable share allocations. UMNO itself became directly involved in the private sector, controlling a complex web of businesses stretching into most areas of the economy. A new corporate elite emerged, buttressed by close ties to leading politicians.

regional (with 83 per cent of

graduates preferring arts subjects), and only 7 per cent of

Malaysians in the 20-24 age group in tertiary education

compared with 47 per cent in

the Philippines and 16 per cent in Thailand.

As a result, research and development claims only 0.8 per cent of GDP (and most of that in agriculture) compared with 4.7 per cent in Japan and 4.3 per cent in Germany.

How much de-regulation to improve standards is achievable without upsetting the delicate ethnic balance which underpins the country's stability? The answer appears to be quite a lot. The prime minister, Dr Mahathir Mohamad, has relaxed the rules on using English, encouraged "twining" with Western universities, and promoted a big expansion in private colleges.

More broadly, the government machine, like the Singaporean machine 15 years ago, is starting to focus single-mindedly on the transition to a high value-added economy. Mr Lay Ah Oon, of the Malaysia Industrial Development Authority, says the labour

force from foreign

companies has now turned away,

being encouraged to relocate

in Thailand or China, and

there is much greater emphasis

on high local content.

This policy emphasis

is already making

mark. For

immigrants fail to ease skilled labour shortage, says David Goodhart

## Factories' Achilles heel



Textile operative full-employment was achieved six years early

Mr O K Lee of the northern

branch of the Federation of

Malaysian Manufacturers, says

annual labour turnover is now

about 45 per cent in Penang.

In response to the tight

labour market employers have

been allowed to bring in more

foreign workers - mainly from

Indonesia and Bangladesh.

For that reason some indus-

trialists view the future in

rather apocalyptic terms. "This

situation is a trap. We cannot

stand still because we will

gradually lose more and more

income country - and there

fore no longer a developing

country - and its GDP per cap-

ita is nearly \$3,000 (using pur-

chasing power parity) just

above Greece, the poorest

European Union country.

For that reason some indus-

trialists view the future in

# STRENGTH IN DIVERSITY

Berjaya is a Malaysian-based conglomerate with assets totalling over US\$2.4 billion, turnover of US\$960 million, and a staff strength of 13,000. Both in Malaysia and in countries beyond its native shores, Berjaya has demonstrated a unique formula for business success.



## MESSAGE FROM THE GROUP CHIEF EXECUTIVE OFFICER

In recent years, Malaysia has seen unprecedented growth resulting from many factors including sound management by our government, the country's good work ethics, a readily trainable workforce and strong investors' confidence.

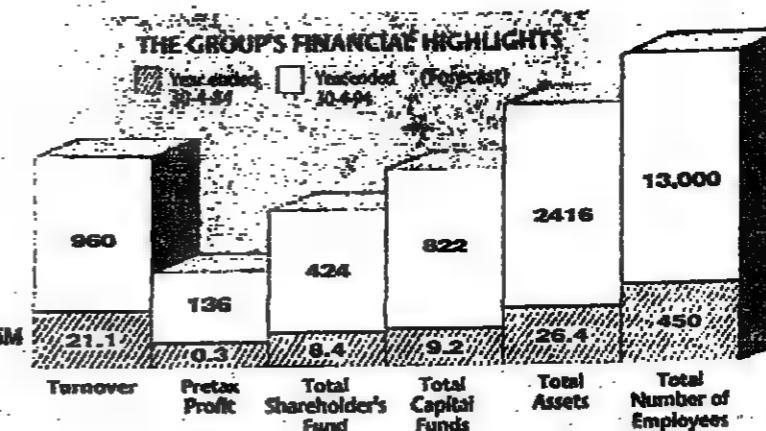
Berjaya has also responded and benefited from this conducive business climate through expansion, acquisitions and new start-ups.

Our commitment to building

expertise and quality through training and embracing technology, has given us a strong foundation to respond to new opportunities, not just in Malaysia, but overseas too.

We will continue to develop our core businesses and respond to our government's plans and visions for Malaysia.

As we embark on another important phase of growth, we will continue to pursue business alliances



through joint ventures and partnerships. I believe we are good business partners, so if you have the desire to expand into Malaysia or have international ventures, do give us an opportunity to work with you.

Yours sincerely,

Tan Sri Dato' Vincent Tan Chee Yew

## CONSUMER MARKETING

- Singer Malaysia: wide range of household products under world-renowned Singer brand.
- Unza Malaysia: body care, household cleansing detergent products.
- Cosway Malaysia: direct-selling of cosmetics, health supplements and fashion accessories.

- HVN: Exclusive licensee to distribute Warner Bros, Walt Disney, Sesame Street and Columbia Tristar home video products.

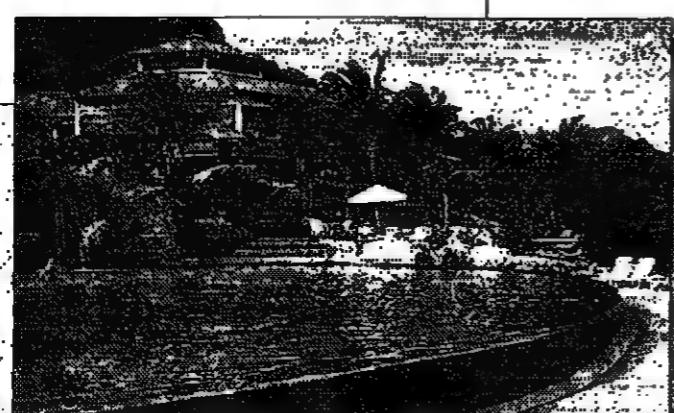
## GAMING

- Sports Toto: lottery operations in Malaysia.
- Berjaya Lottery

Management (HK): Lottery management services in China, Philippines & other countries.

## LEISURE

- Over 100 hotels, resorts, golf and recreation clubs in Malaysia and other regions.
- Provides travel and tour services, air and sea transportation and leisure cruises.
- Vacation time-sharing packages.
- Mirage Universal De Mille SA: first privately-owned casino to operate in Puerto De Iguazu, Argentina.
- Construction and operation of Kishkinta Theme Park, Madras, India.
- Berjaya Mount Royal Hotel, Sri Lanka.
- Berjaya Le Morne Beach Resort Casino, Mauritius.
- Berjaya Hotel, Fiji.
- 3 hotels in Seychelles:
  - Berjaya Mahe Beach Resort Casino
  - Berjaya Beau Vallon Bay Beach Resort & Casino
  - Berjaya Praslin Resort

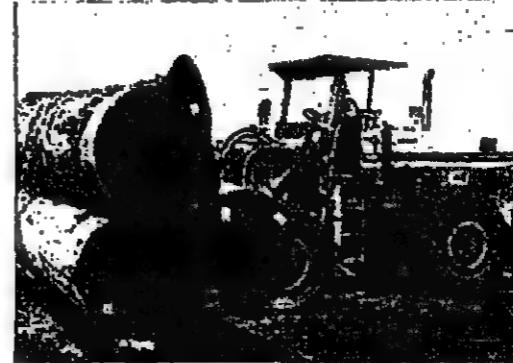


# BERJAYA

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## OTHER INTERNATIONAL VENTURES

- China:
  - Infrastructure, property and real-estate development such as Berjaya Shenyang International Golf Club, Beijing Zhongcai Printing Co. Ltd and the 2nd Nanjing Bridge across Yangtze River.
- USA:
  - International Lottery Totalizator Systems, a NASDAQ-quoted company, manufacturing computerised ticketing systems and lottery management.
  - Roasters Corp., franchiser of Kenny Rogers Roasters Restaurants.
  - Satellite Technology Management, Inc., a NASDAQ-quoted company, specialising in the design, manufacture and marketing of satellite and communications products.
  - Roadhouse Grill, Inc., operator and franchiser of Roadhouse Grill service restaurants.
  - Solomon Islands
    - Logging rights over 600,000 hectares of forest concessions.
    - Development of timber processing complex comprising sawmills, moulding and kiln drying plants, plywood and particleboard mills
  - Hong Kong:
    - Berjaya Holdings (HK) Ltd, a property investment company quoted on the Hong Kong Stock Exchange.
    - Asia-Pacific:
      - Exclusive rights for Kenny Rogers Roasters Restaurant, an American fast-food chain.



## INDUSTRIAL & INFRASTRUCTURE DEVELOPMENT

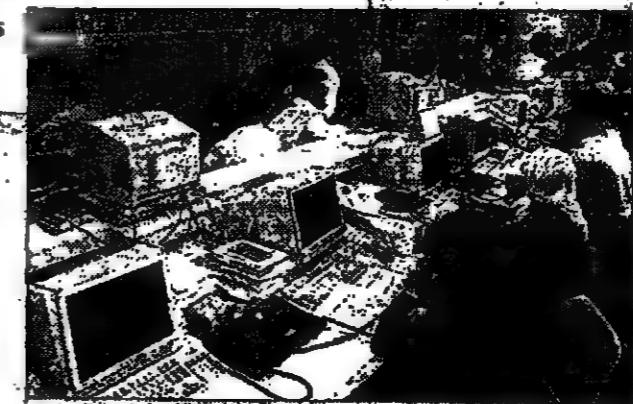
- Inokom: Joint venture with Hyundai Motor Co. (Korea) to manufacture light commercial vehicles.
- Indah Konsortium: 25 years concession rights to upgrade and operate a nation-wide sewerage treatment system.
- Timber Division: timber concessions and manufacture of top quality timber products.
- TopGroup Holdings:
  - Manufactures and distributes commercial and home air-conditioning systems.
  - Owes the heating, ventilating, air-conditioning and refrigeration division of Dunham-Bush, Inc.
- LeRun Group: manufactures bicycles for Malaysian and export markets.
- Textile Division: fully integrated textiles and garment manufacturers.

## PROPERTY

- Commercial properties.
- Development of residential and commercial properties.
- Development of holiday resorts, golf courses and country clubs.

## FINANCIAL SERVICES

- Insurance companies:
  - Berjaya General Insurance
  - Berjaya Prudential Assurance
- Securities brokerage firms:
  - Inter-Pacific Securities
  - Eng Securities
  - United Traders Securities



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JOSEPH TAN

ARTS  
GUIDE

## ARTS

## MTV lends an ear to the baby boomers

"Hope I die before I get old" ran the too-often quoted line, "gotta leave a good-looking corpse" urged another; but nobody actually meant it. Rock music has not only come of age, it is staring at its sagging jowls in the mirror every morning and preparing to apply for its free bus pass. And yet, the myth of teenage fervour and adolescent yearning die hard.

"Rock music is part of the passion of being young," explains Bill Roedy, president of MTV Networks Europe, and he should know; the 24-hour music channel reaches 60 million households in 33 countries, a joyous trans-global celebration of mindless riffing and instantly forgettable pop.

But where does that leave the armies of baby-boomers for whom it all meant something more? Faced with the choice of Rolling Stones decrepititude and the infantile whining of freshly-finged heart throbs, where does one turn? Do all roads have to lead to Phil Collins?

Roedy is sympathetic, and has an eye for a trend in the market. Next month, MTV Europe is launching VH-1 in Britain, a new channel designed to cater for the 25-49 year-olds who form the bulk of today's rock audience. Its slogan - "Music That Means Something" - plays unashamedly on the nostalgia felt by the generation who once thought that Country Joe and the Fish were responsible for the US defeat in Vietnam, although at least 50 per cent of the channel's output will be new music.

VH-1's director of programmes, Brent Hansen, promises there will be no room for rap, hip-hop, techno or heavy metal. "We are aiming for people who may occasionally watch MTV, but almost feel like visitors."



Bill Roedy: pedalling nostalgia

They need their own heartland, their own emotional base. They don't want to be patronised, and they want to keep in touch with what is happening. We are also talking about the generation which grew up with pink - they have owned the music world."

The success of older music magazines such as "Q" and, more recently, "Mojo", as well as 18 fruitful months of market research have been encouraging signs for the new channel. Hansen says the research identified a musically literate audience anxious for hard information and pointers to new trends. "They have gone into all the megastores, they have finished buying their greatest hits compilations and now want to find out more."

Programming will be much less frenetic than that of MTV, with experienced presenters (which include Nicky Horne, Paul King, David Hepworth and Tony Vance) providing background and context.

Peter Aspden

to the records they will be playing. "If we feature a country-rock band, we might look at The Byrds and Gram Parsons, without being too train-spotterish about it," says Hansen. The channel is currently negotiating to acquire rights to the "Old Grey Whistle Test" archive, and live footage from the pre-video will also be used.

One unwanted side-effect of the new channel may be to pull young viewers away from MTV. "That is not our intention, although we are aware that, with young males, there is a heritage angle to this," says Hansen.

Paul Du Noyer, editor of "Mojo" (below): "The Magazine for People who know what's 'Roll'?" says his readership is mainly in the 18-25 age group who are keen to discover for themselves some of the less familiar names of the past, such as Nick Drake or Tim Buckley.

"They believe that the great music of the past has an enduring validity. Consequently, the audience for rock music is ever-broadening."

A happy meeting-point, then, for advertisers, record companies, disposable income and consumers seeking to spice up their entry into middle age. Rock music has achieved the extraordinary and enviable position of constantly defining its own standards and borders. On an early pilot of VH-1 shown to groups of potential viewers, a presenter refers to a "classic" Rolling Stones track from 1961. The truth is that, by 1981, most of the group's fans considered them already to be about 10 years past their "classic" years. So what does that make them in 1992? Old, old, old.

Peter Aspden

## Abstract virtues

**O**nce invented, abstraction has never gone away. Rather like the wheel, it was just too simple and straight-forward. Other preoccupations may come and go, conceptualism command our critical attention for a while, post-modernism shoot across the skies, figures be apparently revived; yet always, there will be serious artists making abstract paintings. Speculation about the death of abstraction will always be just loose talk.

But it is one thing to continue active, quite another to remain important. In the abstract painting, beyond the mere fact of its survival, worthy of our critical attention! On present evidence the answer is clearly yes.

The paradox of abstract painting is that the apparent simplicity of choice presents the artist with real difficulties. The external references by which the figurative artist persuades us of his merit may be absent - and the abstract painter may not relish them - but the underlying constraints common to all painting remain.

Order, structure, colour, form and surface, light and space, are there as ever to tease and confound him, and all the more so by the fact that he has brought them on himself. A single stroke of paint laid upon the bare canvas will conjure up a visual space that extends within and beyond that surface-plane as far as the imagination will take it. Each further mark will qualify and elaborate that space, each colour hold itself in particular spatial and formal relation to the next and to the painting as a whole. The paint itself must be manipulated and con-

trolled, the painted surface sustained in its entirety; and the eye must be held here and shifted there through the whole complex and subtle course of the work.

The show at Flowers East, which fills the galleries on both sides of the road, is of particular interest not just for representing so many of the most important of our abstract painters, but for doing so by recent and substantial examples of their work. It is a generous and affective collaboration between a number of London's principal gal-

**Two London shows celebrate a side of British art which has never been fully appreciated, writes William Packer**

leries and burdened by no narrower principle than the quality of the work. Alongside the ebullient and expansive expressionism of Albert Irvin and Patrick Heron, or the heavy calligraphic figures of John Hoyland, or the dense impasto of Gillian Ayres and Alan Gouk, are set the quietist near-minimalism of Edwin Landseer's grey stripes, or Ian Tyson's sparsely stated rectangle in blue and white, or Trevor Sutton's exquisitely worked orange square set in a red disc.

There are any number of beautiful things - from Noel Forster, Prunella Clough, Sean Scully, Carol Robertson, Alan Green, Clyde Hopkins, Sandra Blow, John McLean, Michael Ginsburg. There are no duds. As for omissions, I think of

Barry Cooke, Peter Joseph, John Hubbard - but it is a measure of the show's success that they are so few. The new Richard Smith is a particular treat, for apart from a small show at Fetter in the summer, he has been seldom seen in London in recent years.

There is an exhibition of museum standing, which one of our vaunted public institutions might have put on and toured abroad, had it had the nerve or wit. Almost as much may be said of the show, from the collection of Robert Loder, that has come to Atlantis from the Bede Jarrold. It has a more historic dimension, going back to the 1960s, and a more personal and miscellaneous character, with one or two artists such as Hoyland, McLean and the late Brian Fielding being especially well represented.

The contemporaneity of the Flowers show gives it a more immediate relevance, but that at Atlantis is none the less worth seeing. Together they celebrate a quality in British art that we have never fully appreciated, let alone celebrated properly ourselves. Were we really so much in awe of American and Continental abstraction all those years ago that we could not see what was under our noses? Technical probity, imaginative authority and a manifest lack of histrionics and self-indulgence: such virtues shine out in the work of Trevor Sutton's exquisitely worked orange square set in a red disc.

**British Abstract Painting: Flowers East, 198 & 202 Richmond Road, Hackney E9, until September 11. Lead and Follow - Continuity of Abstraction: Atlantis Galleries, 146 Brick Lane, Whitechapel E1, until September 11.**

**Grand Théâtre** opens on Sep 11 with a new production of *Idomeneo*, conducted by Armin Jordan and staged by Christopher Alden, with a cast including John Botha, Salvae Kringelborn and Paul Groves (repeated Sep 15, 17, 20, 23, 25 and 26). The season also includes *The Bartered Bride*, *La Bohème*, *Nabucco*, *Barbiere di Siviglia* and *Double Bill: Gounod's Faust*, *Puritani* and *Gluck's Orfeo* (020-825 5455).

**BRUSSELS**

**Monte Carlo**, Fri, Sun and next Wed: Antonio Pappano conducts *Karl-Ernest* and Ursel Hennemann's production of *La traviata*, with cast headed by Eblizete Szmytka, Laurence Dale and Victor Ledbetter (02-218 1211). **Lunastheater**, Fri, Sat, Sun and next Wed: *Rossas*, the dance troupe of experimental Belgian choreographer Anne Teresa De Keersmaeker, performs *Toccata*, set to music by Bach (02-218 1211). **Palais des Beaux Arts**: Sun: *Esa-Pekka Salonen* conducts Los Angeles Philharmonic Orchestra in works by Beethoven, Lutoslawski and Sibelius (02-507 8200).

**CHICAGO**

**The Lyric Opera** re-opens on Sep 17 with Boris Godunov starring Samuel Ramey. The season also includes Graham Vick's new production of *The Rake's Progress*, *Fedora* with Freni and Domingo, *Il barbiere di Siviglia* with Thomas Hampson, John Cox's staging of *Capriccio*, Bernstein's *Candide*, *Aida* and *Siegfried* (312-332 2244).

**GENEVA**

**Hughes Gall's final season at the**

**Grand Théâtre** opens on Sep 11 with a new production of *Idomeneo*, conducted by Armin Jordan and staged by Christopher Alden, with a cast including John Botha, Salvae Kringelborn and Paul Groves (repeated Sep 15, 17, 20, 23, 25 and 26). The season also includes *The Bartered Bride*, *La Bohème*, *Nabucco*, *Barbiere di Siviglia* and *Double Bill: Gounod's Faust*, *Puritani* and *Gluck's Orfeo* (020-825 5455).

**LINZ**

The annual Bruckner festival in this Austrian town (Sep 11-10 Oct 2) opens with Riccardo Muti conducting the Vienna Philharmonic in *Bruckner's Seventh Symphony*, *Gluseppe Sinopoli* and the *Vienna State Orchestra* in two concerts, and the *Orchestre de Paris* will play *Bruckner's Ninth* under Semyon Bychkov. Marek Janowski will direct a concert performance of Wagner's *Lohengrin*, with a cast headed by Peter Seiffert and Eva Johansson. Other visitors include the *Hagen Quartet*, *Christian Zacharias*, *Simon Estes* and *Maurizio Kagel*. The final two concerts will be given by the London Philharmonic under Franz Welser-Möst (0732-77220).

**LUCERNE**

The Lucerne Festival continues till Sep 10. Tonight's concert, by the Royal Concertgebouw Orchestra under Riccardo Chailly, features works by Stravinsky and Mahler. Claudio Abbado and the Berlin Philharmonic play Mahler's Ninth Symphony tomorrow and a Russian programme on Thurs. John Eliot

**UTRECHT**

The Holland Festival has organised a series of performances by early music specialists at the Vredenburg concert hall, daily till Sunday. Among the artists appearing are La Simphonie du Marais in a Handel and Lully programme, Concerto Köln

**GENEVA**

**Amsterdam**

**Concertgebouw** Tonight: James Judd conducts European Community Youth Orchestra in works by Bartók and Mahler, with violin soloist Kyung-Wha Chung and soprano Charlotte Margolin. Tomorrow: Kansai Youth Symphony Orchestra plays Khachaturian and Tchaikovsky. Fri and Sat: Kyriil Kondrashin Music Competition, with Radio Philharmonic Orchestra. Sun morning: Vassili Sinaiski conducts Hague Philharmonic Orchestra in Verdi, Liszt, Brahms and Tchaikovsky, with piano soloist Love Derwinger. Sun evening: Gustav Leonhardt conducts Orchestra of the 18th Century in Haydn and Mozart, with soprano Cynthia Sieden. Next Tues: Los Angeles Philharmonic. Next Wed: Thurs: Chailly conducts the Royal Concertgebouw (24-hour information service 020-575 4411, ticket reservations 020-571 8349). **Muziektheater** Sat: Netherlands Opera opens its 1994-5 season with David Pountney's ENO production of *Lady Macbeth of Mzensk*, conducted by Hartmut Haenchen.



Hippy heaven: Michael Ball as Oberon

Michael Ball

## Edinburgh Festival

### An Indian dream from Australia

Somebody must have told the Australian Opera about Edinburgh's new Festival Theatre. Originally called the Empire, it was re-built after a fire in 1956 and handsome art deco interior survived.

But did he do in the toner scene in *Tytania* bottom the ass settle down on the floor for a mutual scratching session?

(to music from Britten's *surprisingly* *lascivious*, *lovingly* *hidden*, *surface*).

Luhmann just played

for laughs.

And that - unfortunately - is what happened through the *Eliza Wilson's Helena* nymphomaniac in jodhpurs, mercifully pursuing an *Demetrius* strongly by Paul Whelan, Ian Bostridge played Lysander as a childless civil in love with the limp upper-class Hermia of Kirsty Harns.

Opera production by Paul Luhmann, the director of the film *Strictly Ballroom*, now signed up to 20th Century Fox. He is not prop and this production is predictably proved to be a hot down-under - a vibrant and colourful crowd-puller.

The choice of India for the setting was a moment of inspiration. I used to think of *A Midsummer Night's Dream* as the innocent among Britten's operas, whereas these days it seems as much about sexual repression as any. To see it as a clash of cultures is an interesting gloss on the story: instead of Athenians lost in an enchanted wood, we have the starched and inhibited English having their passions liberated in sensuous, headily-perfumed India.

Putting an exotic world of enchantment on stage must have been a designer's dream. Catherine Martin and Bill Marron have come up with a riot of ruby reds and midnight sapphire blues, luxuriantly jewelled costumes and shafts of moonlight (lit by Nigel Levings). Never mind that it looked more like the India of the Maharis' psychedelic sixties. This was a

breath with ons another and then

got divorced, and so on... This is not merely silly but actually so intrusive as to be in spirit, anti-Cunningham.

Even one can see that about 40 per cent of *Enter* (a long 90-minute composition) is on Cunningham's highest level, notably in its solos and duets.

In ensembles it is always interesting when Cunningham has more than one activity, and more than one speed, going on at the same time; but when he has everybody doing more or less the same thing the interest drops. Elsewhere, however, it is still true, as when I reviewed the premiere of this work at the Paris Opera in 1992, that this dance makes one wonderfully convex of vertical space; each dancer seems to be merely the base of some mighty and moving cylinder.

The work contains both extremes of slow-motion and speed, both beautifully achieved; and sculptural stillness is often contrasted with either staccato brilliance or unbroken slow phrases. When Cunningham is great - which is often enough here - nothing in the world is peculiar or more marvelous.

Alastair Macaulay

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**13**

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**TUESDAY**

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# Cheap ride on trial

John Mason on proposals to close loopholes in the UK's legal aid system

The government of recently wealthy people being granted legal aid to fight UK court cases and then running up bills of thousands, if not millions, of pounds to from the public purse is sparking controversy inside, as well as in the legal profession.

Last week the Law Society, the UK's professional body for solicitors, proposed ways of closing loopholes in legal aid rules enabling the wealthy to claim support.

It moves to a number of controversial cases, notably that of Dr Jawad Hashim, the Iraqi businessman who, despite owning six luxury homes, so received £4m in legal aid for his civil court battle with his former employer, the Arab Monetary Fund, economic watchdog for the Arab League. The AMF successfully sued Dr Hashim, embezzled £33m belonging to the fund.

The government's Benefits Agency, which handles legal aid claims, disregards disputed assets when deciding an applicant's financial help - and the size of the AMF's claim against Dr Hashim meant most of his assets were disputed.

Legal aid given to many of the City's fallen heroes in criminal cases has also provoked criticism. When they have been declared bankrupt - though their lifestyle may be supported by friends or relatives - they have qualified for legal aid.

Given the complexity of many fraud trials, the legal aid bill can be large. At the weekend, legal aid in the trial of Roger Wallman, financial director of 180-hours of community work for fraudulent loan trading, plus three co-defendants, was confirmed by government ministers - having been agreed.

Mr Wallace Duncan Smith, the former City banker jailed for fraud last year, but released for the amount of public money spent simply on legal aid.

The trial of Kevin Maxwell, scheduled for early next year, looks likely to produce a total legal aid bill running into four figures.

Defence lawyers insist defendants in criminal trials have to be given the resources to prepare their cases - and that bankrupt inmates should be treated in the same way as the less well off. They add that a personal contribution is often demanded when legal aid is granted, the so-called "free ride".

But such arguments hard to sustain amid the controversy over recent cuts at the other end of the legal aid spectrum. Anxious to control the fast growing legal aid budget - expected to increase by 15 per cent to £1.4bn this year - Lord McKay, the Lord Chancellor, has set eligibility for the some of the poorest applicants, leaving many of his critics, without the law.

It has fallen hardest on the "green form" scheme which provides 10 hours of free legal advice in relatively straightforward civil cases such as family disputes - the have qualified for legal aid.

type of action in which those on low incomes are most likely to be involved. While people earning up to £145 a week used to be able to use the scheme, that limit has been cut to £70.

Mr Russell Wallman, head of professional policy at the Law Society, says contrasting treatment of the poorest applicants and the apparently wealthy legal arrangements seem a "racket".

Mr Charles Ely, Law Society president, says: "Government cuts have meant that many people living only just above the poverty line are no longer able to afford legal aid. That makes it particularly galling to see apparently wealthy individuals getting legal aid through loopholes in the rules."

The society argues the legal aid system should reflect public spending on applicants' lifestyles, and focus more on the need to explain income sources. Mr Wallman suggests those relying on

wealthy relatives and friends should have to use some of these resources to pay their legal costs. Implementing this approach, he says, would not be easy. Could a friend who, for example, takes an applicant to a restaurant be expected also to pay his legal bills? But in principle it would be less harsh than denying aid to those falling just outside the current eligibility limits.

A more practical proposal by the Law Society, which will be implemented fairly quickly, is to assess the value of applicants' homes when assessing their eligibility. The society says people should have to make modest homes in litigation. It does not say why someone with substantial equity in a home should not have that taken into account.

The society is calling for the amount of equity that should be taken into account - perhaps in the region of £100,000-£150,000.

"If that means someone has to be more modest, I don't think that is reasonable," says Mr Wallman.

In civil actions, it should be possible for the legal aid to be paid out of the funds available. This would reverse the practice of disregarding disputed amounts. The society also urges the end of the practice of releasing money to legal aid when imposing freezing orders on assets.

The society says the financial impact of the proposals could be significant, even though the number of applicants would be in the hundreds at low thresholds.

"The money saved would be in the tens, rather than hundreds, of millions of pounds," says Mr Wallman. This sum could help some applicants to make up the difference between what they have been offered.

The Law Society's proposals have been submitted to Lord Mackay. Though the society has asked Lord Mackay over the latter's attempts to cut the legal aid budget, there are signs that thinking is now more in line. The editor has asked in Parliament they are the case for reforming legal aid rather than cutting it off.

The government, aware of the government's proposal to reduce public spending, has been ending the controversy over payoffs to the well-off would make it politically easier to curb growth in the overall legal aid budget.

## THE FT INTERVIEW: Barry Diller, chairman of QVC

# TV thriller - back after the break

involved in his first large-scale, hostile takeover.

"When I had been around Wall Street, I didn't really know anything about it - about real playing and that kind of big-ticket investment banking and the arbitrageurs," Mr Diller concedes.

The 52-year-old executive, whose initial \$25m stake in QVC has risen in value over the last 18 months to \$18m, insists he could have bid high enough to take Paramount from Mr Sumner Redstone's Viacom broadcasting group, whose interests include the MTV channel. He simply refused to pay what he regarded as too high a price.

"I just looked at the assets and thought it wildly wasn't worth it," says Mr Diller. He says he turned down, as too risky, a proposal to raise extra money by borrowing against QVC's future share price - which he would have had to guarantee.

But the real turning point, he says, came in a meeting with 15 arbitrageurs what at the time held 30 per cent of Paramount. Mr Diller started to tell them about his plans for Paramount, but that was not what they were interested in.

He remembers one saying to him: "Stop talking to us. We don't want to hear your ideas. Give us a nickel more and we will all go home" - although, with Paramount's stock price then bouncing above \$30 a share, the 5 cents was probably only a figure of speech.

"I am quite happy I didn't do it [Paramount]. I am not happy with the CBS proposition," says Mr Diller, referring to his subsequent attempt to merge with the television network in a deal that would have gone a long way towards fulfilling his ambition to run a big media concern.

The main problem was that Mr Ralph Roberts, chairman of Comcast, a minority QVC shareholder, did not think a cable company such as his should be tangling with a network broadcaster. Mr Diller told Comcast that, if it wanted to stop the deal, it should always buy QVC. Mr Diller says he promised that, if it did,



Barry Diller: "The world has heard enough from me for a while"

Diller feels he can learn the bruising lessons of his first big hostile takeover

Getting into his stride, Mr Diller suggested in his lecture that he was "clearly a tonic" to "old men" in the US media industry. Summer Redstone, Larry Tisch, Ralph Roberts... are all in their 70s, and there is no-one who can't say they haven't been rejuvenated by having me briefly in their lives," Mr Diller says.

whose life Mr Diller will likely remain uncertain for some time, he has dropped large hints about his intentions.

First, he suggests that in the future he wants to be in overall charge of any project. Apart from lying as low as possible to see what he can create from his experiences, Mr Diller is emphatic about only one thing: "I don't know what I am going to make of it [his experience] but I hope I won't do the obvious."

"Will I or will I not work with other people?" Mr Diller asks. "I will, or I won't... But

Raymond Snoddy

# IS INTERNATIONAL INVESTMENT



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Tuesday August 30 1994

The prize of  
Mideast peace

It is still too early to be fully confident that the Middle East peace process is irreversible, but timely to assert that the prize is now almost within the participants' grasp. The symbolism of the Madrid conference in 1991, the handshakes between Mr Yitzhak Rabin, the prime minister of Israel, first with Mr Yasser Arafat of the PLO, and more recently with King Hussein of Jordan, could be greeted with scepticism for so long as there were no tangible changes on the ground. But those changes are now happening.

Israeli troops have withdrawn from a small part of occupied territory, and Israel is handing over important civil powers to a Palestinian authority. Mr Arafat is back on home soil, backed by substantial pledges of international aid. Tourists are already taking advantage of the new border crossing between Israel and Jordan. King Hussein's embattled economy will soon begin to benefit from debt forgiveness of as much as \$2bn over the next three years. Plans are being laid for roads linking Jordan and Israel and schemes for sharing electricity, airports and port facilities. Populations may not yet feel the benefits, but governments can begin to see the dividends of peace.

The desire to realise those dividends should provide the strongest incentive for maintaining the momentum among those leaders already committed to the peace process. Mr Rabin, Mr Arafat and King Hussein find themselves in the same boat, albeit not yet rowing in precisely the same direction. They need the process to succeed for the overwhelming reason that personal, party and dynastic futures may depend on it. They are aware equally that the lack of an agreement between Israel and Syria could threaten further progress and, at worst, undermine what has already been achieved.

## High ground

Mr Rabin's calculations over the next few months will be crucial. He holds the high ground – literally on the Golan heights and literally at home where the Jewish elements of opposition are in increasing disarray. Mr Rabin and Israel's public know the price demanded by Syria, which is an eventual full withdrawal from the Golan. The time

Venturing  
capital

a cornucopia of special incentives to encourage savings here and investments there. Splendid job-promoting schemes, investment advisors, this host of schemes is impossible to justify. That is true even of the almost universally lauded desire to provide special help.

Justifications can be advanced for offering special incentives to small companies. First, small business finds it difficult to raise money because investors face obstacles in identifying honestly-run companies with good prospects, in monitoring their behaviour and in realising investments. This may justify efforts to subsidise information. But subsidising particular investments mainly increases tax avoidance.

A second argument is that high rates of capital gains tax (up to 40 per cent) in the current tax system discriminate against investment in small enterprises. Given corporation tax, CGT entails the double-taxation of retained earnings. Since growth in the value of small enterprises partly depends on rapid accumulation of retained earnings, this may raise an obstacle to investment in such enterprises. Mr Clarke's unfortunate decision to eliminate indexation of capital losses in the 1993 Budget further reduces the attraction of investment in the small business lottery, where investors hope that a few big winners will offset their many losers.

## Poor measures

The first of these arguments is far from overwhelming, while the second concerns capital gains taxation in general, not small business promotion in particular. It is difficult, therefore, to be enthusiastic about the special measures announced by the chancellor of the exchequer last November.

At that time, capital gains tax roll-over relief for profits reinvested in private companies was broadened. In addition, the Enterprise Investment Scheme was introduced as an alternative to the Business Expansion Scheme, which had been hijacked by property investments. Being less generous and better focused, the new scheme should be less wasteful.

Legislation is now being drawn

ing and terms of that withdrawal, through which Israel can be released of Syria's long-term commitment to peace, is at the heart of US mediation efforts. The gap is narrowing, must be bridgeable, and if closed would not just inject a new surge of optimism into the peace process, but would encourage the belief that other apparently irreconcilable issues such as the future of Jerusalem, might one day be resolved.

## Old sureties

The clock is ticking. President al-Assad in Damascus. The old sureties, such as the support of Moscow, have gone. King Hussein has set his own agenda, without reference to Syria. Improved relations with Washington will not bear much-needed economic fruit for Syria until there is progress in the negotiations with Israel. Mr Assad may have crushed Islamic forces at home, but he is riding the Hezbollah tiger in southern Lebanon which could yet cause him severe embarrassment. To enhance the prospects of the Alawite minority's maintaining its dominance after his departure, Mr Assad needs to bequeath a more stable future than a continuing, debilitating conflict with Israel.

In Syria, as in Egypt, Jordan, independent Palestine, the occupied territories, Lebanon and Israel, the most vigorous opponents of the compromises needed to secure peace are also those who would expect to benefit most politically from the failure of the present process. The closer peace comes, the more desperate and dangerous those forces will become, as recent bombs in London and Buenos Aires have shown. The proper response must be greater vigilance, restraint (especially by Israel), and more emphatic efforts to eradicate the conditions which breed such extremism: occupation, poverty, and the absence of hope for a better future. The next steps are clearly signposted. Israel must speedily complete its withdrawal from most of the West Bank, and Mr Arafat should stop complaining about the conditionality of aid and use what is available as rapidly and effectively as possible. If at the same time the US steps up its efforts to broker a deal between Israel and Syria, the prize will be truly within reach.

**High ground**

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**Extensive lobbying**

Inevitably, there has been a cacophony of lobbying for changes. The loudest has come from the Association of Investment Trust Companies, which says its members are unlikely to launch new trusts unless the maximum investment limit is raised. Investing in trusts much smaller than £2m would be too demanding on management time and render the trusts unviable, it argues.

This should be ignored. Venture capital institutions, such as SI, adequately meet the demand for larger deals. Setting the limit at £2m would also deny many of the smaller companies the seed capital venture capital trusts are being set up to provide. Investments in smaller companies, those most likely to be curtailed by lack of information, are the ones that most deserve help.

One area where something might be done is to extend CGT roll-over relief to capital gains reinvested in venture capital trusts. But this is mere tinkering with the problem. What is needed is to make roll-over relief generally available. By restricting CGT to ultimate disposals, this would limit its effect on people's ability to trade assets and move the system towards expenditure taxation.

Greater fiscal generosity would, of course, generate more investment in small enterprises. But that in itself cannot be a sane objective. What matters is to promote economically productive investment. The way to be more confident that this is occurring is to stop producing one clever wheeze after another and develop coherent reform of the taxation of savings and investment.

The last train to the village of Wunsdorf, south of Berlin, departs tomorrow, just as President Boris Yeltsin will be attending the formal ceremonies in the German capital to mark the end of Russia's 49-year military occupation of east Germany.

For the past week the village, hitherto headquarters of Moscow's so-called western group of forces, its army's occupation in Germany, has almost drowned in a tide of celebration and nostalgia. Vodka and champagne have flowed as the departing Russian soldiers bid a tearful farewell to friends.

When the last Russian troops leave, the effects of their long stay in east Germany will certainly not disappear. For a start, they are leaving behind them, in Wunsdorf as on 250,000 hectares of other Soviet garrisons and airfields, shooting ranges and waste dumps, an environmental nightmare: unerected sewage, pools of toxic chemicals, oil and petrol, unexploded shells, and abandoned equipment. The cost of the clean-up is still unknown.

Yet the environmental problems are not the real issue. For the departure of the Russian troops usher in a new era in German-Russian relations which will remain for the foreseeable future both acutely sensitive, and central to the lasting stability of the European continent.

For Chancellor Helmut Kohl and his government, as well as for the vast majority of the German people, the highly visible and symbolic departure of the Russians is a matter for whole-hearted enthusiasm. More than any other event since the breaching of the Wall, marks the end of the second world war, and the return of a unified Germany as a sovereign state.

Indeed, Mr Kohl is exploiting the event for all it is worth in his ambition to be re-elected chancellor in October, presenting it as the ultimate achievement of his government over the past four years.

Mr Yeltsin, in an altogether problematic occasion, emphasised the retreat of Russia from its erstwhile empire, and it gives grit to the mill of the nationalist lobby back in Moscow. He has to emerge looking dignified, even in what many former Red Army officers see as a defeat.

There is no doubt that the fear exists in Moscow that Bonn will

mark the Russian retreat either by downgrading its relations with its biggest eastern partner, or by adopting a much less (financially) generous attitude towards its yawning debt and development needs.

In an interview with Mr Kohl in Moscow last Friday, Mr Sergei Sobolevsky of the Interfax news agency suggested that "there is a view that following the withdrawal of the troops, the Germans will begin to speak a 'different language' to the Russians, because the Russians will have lost their final trump card in relations with Germany."

"Those fears are groundless," Mr Kohl retorted. "Germans and Russians have learned the lessons of history. Both sides have a vital interest in promoting the cause of stability and peace on the continent through fair-reaching co-operation."

It is certainly true that the whole direction of Germany's *Capitol* – its policy towards the east – since the demise of the Soviet Union, and its own re-unification, has been aimed at the preservation of peace and stability on its eastern border –

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"Those fears are groundless," Mr Kohl retorted. "Germans and Russians have learned the lessons of history. Both sides have a vital interest in promoting the cause of stability and peace on the continent through fair-reaching co-operation."

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## INTERNATIONAL COMPANIES AND FINANCE

## Bond market turmoil puts Skandia deep in the red

By Christopher Brown-Humes in Stockholm

The turmoil in international bond markets is a dramatic impact on the financial results of Skandia, the Swedish insurer.

The group slumped to a SKr240m (US\$36m) loss from a SKr165m profit at the management operating level under the impact of unrealised losses on its bond portfolio.

It still recorded a deficit of SKr500m - against a SKr165m profit - even if unrealised changes to bond values are excluded. This is because of realised capital losses on bond sales, changes in share values

and changes in exchange rates for surplus values of assets.

The group's operating performance was also affected. Before adjusting the value of its bonds to the lower cost of market value, profit fell to SKr525m from SKr572m. After adjusting it, it swung to a operating loss of SKr635m from a SKr675m profit.

Mr Björn Wolrath, chief executive, said the group was "under the improvement in the core insurance operations" and profits climbed 11 per cent to SKr675m.

Reinsurance activities improved their results and there was a strong improve-

ment at NIG Skandia, a UK unit.

Premium income climbed 35 per cent to SKr27.5bn, driven by a strong expansion of unit-linked life assurance business.

Skandia triggered turmoil in Sweden's financial market in July when it boycotted new Swedish bond issues in protest against the political curbs on state debt. The boycott remains in force. The group said it had no Swedish bonds in its portfolio at mid-year.

Net asset value per share was SKr150 at the end of June, against SKr175 on January 1. The group's solvency margin improved to 83 per cent from 60 per cent.

## Underlying improvement at NCC

By Christopher Brown-Humes

A strong upturn in underlying performance was yesterday reported by NCC, Sweden's second-largest construction group, even though conditions in its home market continued to worsen.

The group relied on reorganisation, lower financial costs and a better investment performance for the improvement.

Headline profit declined to SKr130m (US\$19m) in the first six months from SKr135m, but both figures were distorted by one-off gains from share sales. Excluding these, the group swung from a SKr170m loss to a SKr100m profit.

Reflecting the continuing depression in the Swedish market, revenues slipped to

SKr7.8bn from SKr8.1bn, while the order book remained unchanged at SKr6.7bn.

NCC said industry estimates showed the market would shrink by a further 13 per cent this year before making a modest recovery in 1995. New housing starts fell 40 per cent in the first half to just 3,200 units.

The group expects to remain in the black for the full year after last year's SKr170m profit. Lower profits from its three building units are expected to be offset by a stronger performance from NCC Invest and reduced losses in NCC Real Estate.

• Euroc, the metals and building materials group, saw a sharp rise in operating profits to SKr30m from SKr20m in write-downs, it said.

continued downturn in its two most important markets, Finland and Sweden.

The company said synergies from its acquisition of two Finnish companies at the end of last year increased productivity, and better market conditions in the US and the UK contributed to the improvement.

It predicted a full-year profit of at least SKr650m, well ahead of last year's SKr240m profit. Lower profits from its three building units are expected to be offset by a stronger performance from NCC Invest and reduced losses in NCC Real Estate.

During the second half, a SKr450m dividend from the winding up of the Protrop investment group will be partly counterbalanced by SKr280m in write-downs, it said.

## MCI drops plan to buy 17% stake in Nextel

By Louise Kehoe in San Francisco

Shares of Nextel Communications, the US wireless communications company, fell sharply yesterday when MCI cancelled an agreement to acquire a 17 per cent stake in the company.

Nextel has ambitious plans for a US-wide service combining mobile voice, data, paging and dispatch radio services.

It was trading at \$24.25 in mid-session yesterday, down from Friday's closing price of \$30.75.

In February, MCI agreed to pay \$1.25m for 17 per cent of Nextel shares. The telephone company was to become Nextel's marketing partner in its bid to create a nationwide wireless communications network.

Comcast, another Nextel shareholder, was also a party to the agreement.

Yesterday, the companies said they were continuing to explore the possibility of a strategic alliance, but on different terms.

Since February, when MCI signed a letter of intent with Nextel and Comcast, Nextel's share price has fallen from \$42.

Analysts said MCI may have been renegotiating the price it agreed to pay for Nextel shares, which was \$36 a share for an initial tranche and \$38 for additional shares to be purchased over a three-year period.

Also, since the initial agreement with MCI was signed, Nextel has announced planned acquisitions of OneCom and Dial Page and the purchase of Motorola's specialised mobile radio business, mostly for stock.

The issuance of new stock would have diluted MCI's planned stake in Nextel to about 12 per cent.

News of MCI's decision to pull out of the deal with Nextel hit the share prices of OneCom and Dial Page as analysts speculated that Nextel may reassess its plans to acquire the two companies.

However, Nextel said its planned deals would go ahead.

## Little reward for a Digital Risc

US group's link with Olivetti has come unravelled, writes Alan Cane

**D**igital Equipment's plan to buy 17 per cent in Olivetti of Italy at a heavy loss should not have come as much of a surprise.

Apart from the US company's pressing need to restructure its investment portfolio, the shareholding was the last tangible evidence of a strategy which has failed to work for either company.

Digital, once the world's second largest computer manufacturer but now losing money heavily, took an initial 4 per cent stake in Olivetti in 1982 as part of a complex deal designed to give Digital a broader market for its products and provide the Italian company with a financial and technical lifeline. It subsequently increased its holding to 7.9 per cent.

Digital first bought 20m Olivetti shares at a premium to the market price in June 1982, and then increased its stake gradually with further market purchases, for a total of 287.5m.

Digital has not specified the price at which the shares were sold during late July and August, although it has had to write down a large part of the investment. Wall Street analysts estimate that the sale of the stake would have raised between \$140m and \$180m.

Two years on, it is clear that neither objective has been achieved.

There were warning signs that the match was far from ideal. Digital paid more than twice the market price for a share of Nextel, which is simple computing, while its own products are more complex.

More significantly, they point out that Olivetti's chief interest in Alpha was to become the basis of its personal computers. Olivetti is the largest manufacturer of PCs in Europe. Digital, however, is more likely to use Alpha in server and network servers rather than PCs.

Both companies have dragged their feet in the same place. Digital has been slow in delivering crucial software to Olivetti, and Olivetti has delayed moving its European customers to Alpha technology much longer than it had anticipated.

Why? Both companies talk

so met expectations, although Digital is still real growth with some \$1bn worth of Alpha systems still.

Last quarter, it said, sales of Alpha technology outside of older minicomputer technology contributed 39 per cent of computer systems revenues. Olivetti has not made much of a contribution, however.

Although it introduced some Alpha-based

laser printers, where the Italian

company developed first-rate technology. It will also continue to be Digital's principal supplier of laptop computers.

Digital no longer relies on Olivetti for PCs for the European market, although it will continue to buy the Italian machines in small numbers.

The two companies have pledged to work together on PC technology.

Digital points out that Olivetti has products based on Alpha technology, although it has no sales, at an early stage in the product cycle.

Digital has substantial cash, inherited from its successful spin-off in the late 1980s. Does it need more money?

Probably not in absolute terms, although it still has substantial restructuring charges to meet. But its senior executives have to be seen as putting their house in order.

**T**alks with Oracle Systems, a division of Digital's minicomputer software, are thought to be close to a conclusion. The sale might bring a further \$100m or so.

What effect will the sale of Digital as an equity partner have on Olivetti?

It may be not looking for a single large partner but is prepared to consider several smaller alliances in areas, such as telecommunications and multimedia which it has identified as key opportunities.

The Digital-Olivetti alliance is the first of the major alliances to come unravelled. It remains to be seen whether the others will prove more durable.

## Naf Naf agrees to take over Chevignon

By Alice Rawsthorn in Paris

an 11 per cent increase in sales to SKr7.1bn from SKr7.38bn and a fall in financial charges to SKr90m from SKr142m.

Mr Leannart Ahlgren, chief executive, said if production conditions remained stable, the full-year profit after financial items was expected to reach between SKr1.6bn and SKr1.8bn.

The group, Sweden's fourth largest forestry concern, said profits after financial items rose to SKr605m (US\$16.5m) from a pro-forma SKr467m in the same period last year, due to

merging of Assi and Domän and later took over a third majority state-owned concern, NCF.

NCB results were consolidated in the latest figures. A total of 49 per cent of the whole new group was sold off, raising SKr7.8bn in Sweden's biggest privatisation.

AssiDomän benefited from higher sale prices for sawn timber and pulp. Its forest and timber products division lifted sales to SKr1.2bn from SKr1.1bn, and operating profits to SKr64m from

have been going on for some months.

Mr Patrick Pariente, one of the two brothers that head Naf Naf, last week confirmed reports of an acquisition deal but waited until yesterday's shareholders' meeting to announce the terms of the transaction.

Naf Naf, which emerged

from a merger in the French

textiles industry during the 1970s and 1980s, is a public

company, and its acquisition of Chevignon, which is a leader in the jeans market, represents an important opportunity to expand its business.

Mr Pariente affirmed that Naf Naf was on course for growth this year with estimated net profits of

between FF135m and FF155m.

• Far Eastern Textile, one of Taiwan's leaders in the jeans market, posted net sales of NT\$1.5bn in the year to June 30, against NT\$1.1bn a year earlier, Laura Tyson in Taipei.

Revenues climbed to NT\$1.4bn from NT\$9.8bn.

## INVESTOR AB

### SIX MONTH INTERIM REPORT 1994

#### INVESTOR GROUP

Investor's net worth amounted to SEK 38,286 m. (Dec. 31, 1993: 37,493 m., or 192 (206) per share.) On August 24, its net worth was SEK 39,913 m., or 200 per share.

The value of Investor's portfolio of strategic holdings was SEK 27,516 m. (Dec. 31, 1993: SEK 27,964 m.). On August 24, its value was SEK 28,997 m.

The Investor Group's income before tax amounted to SEK 1,191 m., against SEK 367 m. in the first six months of 1993.

The Group's net income amounted to SEK 6,880 m. (Dec. 31, 1993: SEK 4,850 m.). The increase is due, among other things, to higher tied-up working capital within Saab-Scania, as a result of favorable growth in operations, and to a payment against the sale and leaseback agreement to Grand Hotel's property.

#### SAAB-SCANIA

Saab-Scania's order bookings were up 40% during the first half-year. Its sales during the period amounted to SEK 14,466 (11,914) m., an increase of 21%.

Saab-Scania's operating income after depreciation amounted to SEK 1,429 (39) m. Income after financial items was SEK 1,200 (-264) m.

Saab-Scania's income during the second half of 1994 is expected to be better than during the first half.

<sup>1</sup> Investor's net worth with Saab-Scania at an EBIT value of SEK 55,785 m., or SEK 180 per share.

This is a summary of Investor's six month interim report 1994. The complete report can be obtained from Investor AB, S-103 32 Stockholm, Sweden, telephone +46-8-614 20 00.

Saudi International Bank is pleased to announce

that with effect from 30 August 1994 its new address

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Saudi Arabian Monetary Agency, National Commercial Bank, Riyad Bank, Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Ltd., Banque Paribas, Paris, Deutsche Bank AG, National Westminster Bank PLC, Union Bank of Switzerland

London

New York

Tokyo

## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

# Euro Disney asks watchdog to probe share price slide

By Alice Rawsthorn in Paris

Euro Disney, the troubled leisure group, is to ask the Paris stock market authorities to investigate the recent fall in its shares, which yesterday were twice as suspended after plunging to a record low.

The group, which recently concluded negotiations with its banks for a FF13bn (US\$24bn) financial rescue, saw its shares end the day 11.6 per cent down at FF7.75 having plummeted to FF7.75 during the morning.

The shares were suspended on Friday after a sharp fall.

Euro Disney said that it had requested the Commission des

Opérations de Bourse, the Paris watchdog, to analyse why its shares had fallen so sharply, given that it had not released any new information over the past few days.

Analysts attributed the decline in Euro Disney's shares to nervousness about the company's trading prospects and to concern about the implications of recent senior management changes at both Euro Disney and Walt Disney, its US parent company.

Mr Mike Montgomery, Euro Disney's well-regarded finance director, announced his resignation two weeks ago.

His departure aggravated fears of a poor performance

from Euro Disney, which is said to have had weak attendance levels this summer in spite of price-cutting and promotional initiatives.

The news of Mr Montgomery's departure was followed by the surprise resignation of Mr Jeffrey Katzenberg, the high-profile head of Walt Disney's film division.

The Disney parent company is still unsettled after the sudden death of Mr Frank Wells, its president, and the illness of Mr Michael Eisner, its chairman who recently underwent heart surgery. Walt Disney played a prominent role in Euro Disney's emergency restructuring.

## Asian hotels group signs Vietnam deal

By Nikki Tait

Accor Asia Pacific, the Asian hotels group which is listed in Australia, said yesterday that it had signed an agreement allowing its brands - including Sofitel, Novotel and Mercure - to be used in Vietnam.

It has signed a franchise agreement with a 104-room hotel in Ho Chi Minh City, which will now be known as the Hotel Mercure Saigon, and a management agreement for a second property there, to be called the Hotel Sofitel Dalat Palace.

The latter property is being refurbished and is scheduled to be fully operational by December.

Accor also said that it had signed a financial and management agreement for a 120-room Novotel hotel to be built in Dalat and opened in 1996.

• Simeonmetal, the acquisitive Australian scrap-metal company with interests in the UK, yesterday reported a profit of A\$46.9m (US\$34.8m) in the year to the end of June, compared with A\$22.5m in the previous 12 months.

• were up to A\$74.7m from A\$57.47m, and earnings per share rose to 10.5 cents from 5.5 cents

## Seafood price rise helps lift Irvin and Johnson

By Mark Suzman in Johannesburg

A rise in international seafood prices and improved domestic retail sales helped Irvin and Johnson, the South African food processing company, to increase after-tax income 9 per cent to R52.2m (US17.7m) from R57.6m for the year ending June.

In spite of a 1 per cent fall in sales volumes, due largely to a decline in chicken supplies and a planned reduction in low-value seafood production, turnover rose 5 per cent to R17.7m from R16.8m.

Operating income increased only 5 per cent to R84.26m from R84.19m, but a 14 per cent

drop in paid, to R15.9m from R18.5m, helped improve overall results.

The dividend was unchanged at 80 cents.

The company said it was pressing ahead with an accelerated capital investment project to improve overall international competitiveness, noting that new capital expenditure for the year to June was R77.76m and that a further R35.2m had already been authorised.

I&J also announced it had a shareholding in Namibia-based Kuiseb fish products through an issue of new shares to Namibian partners, leaving it with a 49 per cent interest in Kuiseb.

Operating income increased only 5 per cent to R84.26m from R84.19m, but a 14 per cent

## Rabobank up 11% at halfway

By Ronald van de Krol in Amsterdam

Rabobank, the Dutch co-operative bank, lifted its profit by 11.4 per cent to fl 654m (US\$70m) in the first half from fl 587m a year earlier, due to strong growth in lending to the corporate sector.

Interest income rose by 7.4 per cent to fl 3.07bn. Rabobank said continuing economic recovery had led to a higher rate of investment by corpora-

rate clients in trade, industry and services.

Commission income rose by 12.2 per cent to fl 553m, with much of the growth due to business and demand for investment funds managed by the Robeco Group.

Rabobank's trading on its own account was hit by the sudden increase in interest rates early in 1994. Its results financial transactions fell into fl 1.15m, down from a profit of fl 1.12m a year earlier.

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The figures calculated on the statutory (rather

## Sharp climb at Arnott's to A\$81m for year

By Nikki Tait in Sydney

Arnott's, the Australian food group now majority-owned by Campbell Soup of the US, yesterday reported a sharp improvement in profits after tax and abnormal in the year to July 1.

The company made A\$81.1m (US\$60.3m), compared with A\$47.2m previously.

However, the advance was partly due to the absence of abnormal charges, which took A\$33.9m off the result last time.

Operating profit before

abnormals and rose

more modest 5.5 per cent to A\$116.5m, while

dipped from A\$63.2m to

A\$62.5m - largely to

sale of some non-core busi-

nesses, including White Rose

Flour Mills and Illawarra

Jam.

Arnott's said revenues from its core Australian biscuit division were marginally ahead of the previous year, but trading profits for the division were affected by a Prices Surveillance Authority review.

During the period of the inquiry, companies are precluded from seeking price rises.

Sales in New Zealand were

slightly down, and trading

profits lower. However, in

Papua New Guinea, sales and

trading profits - after adjust-

ing for asset sales - rose "sig-

nificantly".

Arnott's said its push into Asia was "proceeding well", it plans to start distributing products in Korea in the final quarter of 1994, and is targeting Thailand, Indonesia, the Philippines, Vietnam and India "in the longer term".

It also intends to

up the advertising budget in

its home market in the

current year, to take

advantage of the rise in Australians' discretionary spending, as the economic recovery gains pace.

There is a final dividend of 17 cents a share, taking the full year payout to 33 cents, sharply reduced from the A\$42.5m in the same period of 1993, writes Nikki Tait.

The figures calculated on the statutory (rather

## Treasuries steady in thin trading

By Frank McCarty in New York and Graham Bowley in London

US Treasuries improved yesterday morning after the release of favourable economic data, but the modest gains were quickly eroded in quiet trading.

By midday, the benchmark 30-year government bond was up 10/32, with the yield slipping to 7.475 per cent. At the short end, the two-year

would delay its next move to

tighter money until November.

The dollar, which was firmer

against other leading currencies, provided additional support for bonds.

As a result, the long end of

the maturity range took a modest step forward in the early

going, building on Friday's

moderate gains. However,

the improvement proved to be

short-lived as the 30-year issue

soon receded to just above its

opening value.

The retreat was partly

explained by the thin trading

conditions.

Many traders were on

holiday while others were

holding off on fresh commitments until

the release of August employ-

ment data at the end of the

week. The report should con-

firm whether the market's con-

fidence in the economy has

been justified.

But the US currency contrib-

uted to the downward drift,

too. The long bond closely

tracked the dollar as it re-

versed direction at mid-

morning and sagged below

Y100 at midday.

European government bonds

pushed further ahead

"This is the moment," said Mr McCarty. "It is the making of a fairly serious short squeeze over the next couple of days."

French government bonds moved higher in line with Germany and the US. Market attention is turning to Thursday's monthly government bond auction.

Mr Edmond Alphandary, the economy minister, said at the weekend that the Treasury would launch its previously announced OAT sales to small investors in October. The scheme aims to raise about FF10bn a year.

This is a clear change in the policy of the government and is an important step in updating the French market to international standards to attract foreign investors," said Mr Christophe Servan, bond analyst at Paribas Capital Markets in Paris.

"After the bond crisis in the first half of this year, everybody could see that retail investors feel more comfortable with holding bonds directly rather than through intermediaries such as investment funds."

The bonds will be issued tomorrow and their rates will be fixed and tax-free, the finance ministry said.

The Bank of Yokohama announced that it was planning to launch euroyen subordinated bonds in September.

These have yet to be decided, a spokesman said. Subordinated bonds are generally issued to raise capital adequacy ratios, bank officials said.

Elsewhere, the Greek government announced that it will issue one-year and three-year dollar-linked bonds at 6.3 per cent and 7.75 per cent annually, and one-year and three-year fixed rate Euro-linked

bonds at 7.1 per cent and 8.8 per cent annually.

The bonds will be issued tomorrow and their rates will be fixed and tax-free, the finance ministry said.

The latest bond will be dated September 16, 1994 and is scheduled for listing on the Frankfurt securities exchange, officials said.

Elsewhere, the Greek government announced that it will issue one-year and three-year dollar-linked bonds at 6.3 per cent and 7.75 per cent annually.

However, in the important Japanese and European markets, the economic outlook is brightening and metal consumption is expected to increase, it said.

## Finland launches DM1.25bn FRN issue

By Graham Bowley

The Republic of Finland enlivens an otherwise quiet

### INTERNATIONAL BONDS

subbond market yesterday as it continued its financing activities with the launch of a DM1.25bn eight-year floating rate note.

The note, issued via a consortium of banks, carried an interest rate of 8 per cent over

the London interbank offered rate (Libor) with an issue price of fl 99.76, said lead manager Commerzbank.

There was good demand for the new issue, especially from domestic German institutions, the lead managers said. They also reported some interest from smaller continental Euro banks.

This bond is the first to be issued by the Republic of Finland following its entry into the European Monetary System in August.

The note is the first to be issued by the Republic of Finland following its entry into the European Monetary System in August.

Revenues were A\$1.18bn, compared with A\$1.16bn.

The company's gains in

ministry officials said Finland planned to borrow at least \$2bn more in the international capital markets this year.

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Elsewhere, the Greek government announced that it will issue one-year and three-year dollar-linked bonds at 6.3 per cent and 7.75 per cent annually.

However, in the important Japanese and European markets, the economic outlook is brightening and metal consumption is expected to increase, it said.

## Comalco profits tumble to A\$26m at midway

By Graham Bowley

Comalco, the Australian aluminium producer controlled by CRA, unveiled after-tax profits of A\$26.9m (US\$22m) for the half-year to end-June, sharply reduced from the A\$42.5m in the same period of 1993.

Re

## Disclosure plans for sales of unit trusts

By Alison Smith

Companies which sell unit trusts - pooled investment funds - are to be required to give customers more information about the investment and the costs of their unit charges, under plans to be introduced next year.

The rules will impose the imposition of a new regime which requires companies and individuals selling life insurance policies to give more details to those who buy them. This will come into effect in January.

A consultation paper on the new system, in order to appear to be less open with customers in the sale of unit trusts than in the sale of life insurance products.

Others will want to move later in order to take account of the other changes likely to affect unit trusts next year which will require significant changes to computer systems and to the documents provided to customers.

The most important likely to be a move away from the current system of dual pricing, under which buy units at an "offer" price and sell at a lower "bid" price, to a system of single pricing, which is intended to make unit trusts easier to understand.

This year net retail sales grew by £2bn.

The rules for unit trust disclosure by the end of the year, so that the new regime can be optional from January when the rules come into force.

The similar regime for unit trusts is intended to be mandatory from next July.

The pace at which unit trust companies adopt the new pattern of giving information to customers in advance of that date is likely to vary.

Some will want to move to the new system early, in order not to appear to be less open with customers in the sale of unit trusts than in the sale of life insurance products.

Others will want to move later in order to take account of the other changes likely to affect unit trusts next year which will require significant changes to computer systems and to the documents provided to customers.

There are a number of reasons for the change. The last-ditch alternative, receivership, is not a good option, and it can damage the value of potentially saleable assets.

By comparison, a rising stock market, improving property valuations and low interest rates, have meant that corporate near fatalities have been given the ability to survive.

Mr Richard Lovell, president of the Association of Property Bankers, argues: "The banks' attitude towards debt-for-equity swaps has been that they are unlikely to get the money they need in debt in equity. It's down to a business culture. They don't like holding equity."

Mr Lovell says: "Traditionally, the UK clearing banks have been reluctant to convert debt into equity. We take the view that, more and more, we are looking at the overall financing of the company."

There are downsides. By initiating the swap, a bank is generally forced to make balance sheet provisions, since the value of the equity is unlikely to match that of the debt.

As a shareholder, the bank's call upon the assets of the company is substantially reduced, so if the company does not survive, it is unlikely to get anything back.

In addition, the size of the banking syndicate can complicate negotiations. Many continental European banks are historically more relaxed about equity, but it has proved difficult for such disparate

parties to agree on a new share price (pence)

15.2.93: Swapped £245m debt into 459.3m new shares at 10p each. Switched another £74.5m debt into convertible stock, converting at 10p.

1.7.92: Swapped £143m debt into 239.9m convertible preference shares, with an implied conversion price of 60p (subsequently reduced to 45p for rights).

### Anglo Unified

Share price (pence)

Source: Datastream

### WPP Group

Share price (pence)

Source: Datastream

pany a market value of £16m. Even in the case of Anglo, the banks can still gain some through a notoriety high bid for a restructuring.

In the case of Anglo, advisers and bankers took in fees, while restructuring cost the company £13m, of which £10m was paid to the banks for providing new facilities.

The decision often comes down to a lack of choice. The recession left many borrowers with more debt than they ever expect to have.

Property companies, with negative net assets, have been a prime target for swaps, since property values have risen more rapidly than debt and the related ability to interest.

Earlier this year, UK Land and Raglan Property Trust were all kept afloat through a swap which should deliver a return to bankers, where liquidation would have probably brought nothing.

The pricing of the new shares demonstrated the severity of Anglo Unified's corporate ailments in February 1993, and the banks would have probably brought nothing.

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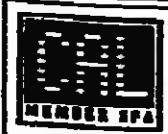
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## THE WEEK AHEAD

## DIVIDEND &amp; INTEREST PAYMENTS

■ YESTERDAY  
Bridgways Overseas Inv. 6% Gtd. Bd.  
'98 Y60000.0  
Goldsmiths 1p  
Greencore 3.7p

## ■ TODAY

Adam 2p  
Bank of Montreal CS0.30  
Canon 4.65% Nts '97 Y465000.0  
Equity Consort Inv. Tst. 13.8575p  
Do. 27.075p  
Finsbury Holdings 3.35p  
Fleming Asset Inv. Tst. 0.4p  
Gen. Motors Acceptance Corp. FRN  
Nov. '98 C5495.22  
Lorwin Fin. 8% Gtd. Bd. 104 228.83  
Mitsui OSK Lines FRN '97 Y51614.0  
NKK 8% Nts '97 Y600000.0  
NTT 8.95% Nts '98 C5108.25  
Santander Fin. FRN '97 Y51615.0  
Sumitomo Bldg. Fin. Gtd. FRN  
Aug. '98 2222.08  
Do. Aug. '97 2222.08  
SI 10% Gtd. Bd. 2112.50  
Throgmorton Tst. 0.3p  
Tob. Elect. Power 8% Nts '98  
8457.50  
Tosay Inv. FRN '97 Y50030.0  
WMG 0.5p

## ■ TOMORROW

Abraxas New Dawn Inv. Tst. 0.8p  
Aldersgate 3.72p  
Allied Loss Proves 101496 1st Mtg.  
Do. 94/98 25.25  
Automated Sec. 5.56 Inv. Tst. 2.5p  
Bankers Inv. Tst. 0.97p  
Bank Nova Scotia Fin. Rate 8b. Do.  
'85 8210.83  
Bank Scotland Und. Var. rate Nts  
'91 4.75  
Berkshire Grp. 5.1p  
Cater Allen Gift Inv. Fd. Pt. 20p  
Chase Manhattan FRN '97 5124.68  
Chemical Bld. FRN '94 227.74  
City of Oxford Inv. Tst. Inc. 1.2p  
CLM Insurance 1.3p  
Cobden Mgt. Sec. (No.5) FRN  
27 2112.28  
Do. (No.7) Class A1 FRN '98 215.68  
Do. Class A2 FRN '98 214.41  
Do. Class A3 FRN '98 214.98  
Do. (No.5) Class A2 FRN '98 281.08  
Do. Class A3 FRN '98 214.70

Conti-Cyprail Inv. Tst. Inc. 2.25p  
Dane Inv. Tst. 4.75p  
Dart Grp. 2.4p  
Derby Tst. 7.102p  
Eccllesiastical Inv. 13% Do. '98 25.00  
Excellibur 11.5% Pt. 5.75p  
Garnmore Bld. Inc. 3.6% Gtd. Tst.  
Gated Inv. Inc. 1.82p  
Gated Inv. Inc. 1.5p  
Gibson Lyons 7% Cvt. Pt. 5.5p  
Glenfiddich Inv. 0.6p  
Great Western Fin. Pt. 0.23  
Hill Samuel Fin. FRN '98 2268.33  
Hornbeam Inv. (No.2) Class A FRN '98  
2142.46  
Do. Class B FRN '98 2180.22  
IFG FRN 0.3p  
Inver 8% Sime 16% Inv. 5.5p  
Loyds Bank Prim. Cap. FRN (Ser.2)  
122.86  
Do. (Ser.3) 8208.58  
Loyds Inv. Assoc. Inv. 0.58p  
Loyd's St. Lawrence Inv. 5% Cvt. Pt.  
1.75p  
Loyd's St. Lawrence Inv. Pt. 21.75  
Masthead Inv. Underwriting 1.7p  
Mitsubishi Fin. Fin. Rate Pipon  
2000 1245.33  
Mitsubishi Fin. Und. Prim. Cap.  
FRN 2222.01  
Nat West Bank Prim. Cap. FRN  
Ser.C 5121.39  
Do. Und. Var. Rate Nts '94 63.31  
OLIM Cvt. 4.3p  
Paragon 4.2% Cvt. Pt. 2.1p  
Paragon 14.45% Cvt. Pt. 2.25p  
REIA Holdings 0.9p  
RPH 4.6% Inv. Ln. 04/09 22.25  
Rugby Fin. FRN '97 51255.0  
Royal Bank Can. Fin. Rate Do. 2008  
Santander Bld. FRN 2000  
Santander Bld. FRN 2000  
Second Mit. Inv. 214% Cvt. Inv. Ln.  
'94 212.5  
Selyu 774% Cvt. Inv. '98 238.28  
Slimme 1.3p  
Sphere Inv. Tst. Inv. & Res. Cap.  
0.75p  
Do. Postage Units 6p  
Standard Char. Bld. FRN '98 297.48  
State Dev. Institute 1014% Gtd. Bd.  
2000 8252.0

Temple Bar Inv. Tst. 5% Cvt. Ln. '92  
Do. 2150.84  
Do. Gtd. FRN '94 213.55  
Do. Gtd. FRN '98 2157.05  
TMC PIMBS Fin. Inv. Nts. No.6  
Aug. 28 293.79  
Do. Nts. No.1 Aug. '90 2136.47  
Do. Seventh Fin. Class A Nts. No.8  
Aug. 31 258.07  
Do. 2150.84  
TR City of London Inv. 3.1p  
Do. 20% Non-Crv. Pt. 7  
Do. 8% Non-Crv. 2nd Pt. 2.1p  
TR Fin. East Inv. Tst. 756 Do. '97  
2002 23.50  
TSB Fin. Rate St. Nts '93 2144.98  
Wells 0.4p  
Wells Fargo Inv. Cvt. Inv. Ln. 94/97 5.5p  
Woolwich Bldg. Socy. St. FRN '91  
E3185.34

■ THURSDAY SEPTEMBER 1

Aberdeen 10.8% Rd. 11 53.40  
Ahnmann (HF) 82.11  
American Brands 30.50  
American General 0.29  
Astro 0.10  
Astro-Bld. Foods 8.5p  
Barclays Bank Non-Crv. 8 Pt. Ser.A  
8.505  
Do. 5.948  
Do. Ser.C 50.4218  
Do. Ser.C 80.1405  
Do. C Units 80.5825  
Do. Ser.D 80.4913  
Do. 80.4913  
Do. 80.4913  
Do. Do. 80.575  
Birmingham Mid. Bldg. Socy. 94/94  
Bromwich Inv. 7.5p  
Do. A NVig. 7.5p  
Burndene Inv. 0.75p  
Caterpillar 5.625p  
Coverside Bldg. Socy. 1214% Inv. 1st  
Int. Inv. 201.625  
East Surrey Water 10% Rd. Do. '97  
99.50  
Eurocity 0.6p  
Fleming Claverhouse Inv. Tst. 1.25p  
Fleming Merchant Inv. Tst. 1.475p  
Finsbury Holdings 0.225p  
Gover 8.11  
Halifax Bldg. Socy. 94/94 Inv. 1st  
Int. Inv. 200.945

Brg. 22187.50  
Do. 12% Perm. Inv. 8%  
Inco 80.10  
Ingersoll Rand 50.185  
Lor. County 214% Cons. 80.825  
Do. 3% Cons. 80.75  
Loyd's Bldg. 95% 2nd Crt. Pt. 2.1p  
Do. 5% 2nd Crt. Pt. 2.1p  
Do. 5% 2nd Crt. Pt. 2.1p  
Lucas Inds. 614% Crt. 1st PL 2.275p  
Met. Water Board 3% B 1934/2003  
£1.50  
Mexico 1514% Ln. '98 83.25  
Nat. Home Loans FRN '95 51.48  
Oxfordborough Council 1794% Rd.  
10.55.225  
P & O 314% Do. 1.75  
Do. 814% 2nd Do. 2.15  
River Plate & Gen. Inv. Tst. 5% Pt.  
£1.75  
Rowe Evans 2p  
Sainsbury (J) 8% Inv. 1st. Ln. 84.40  
Schneiders 6% Crt. Pt. 2.1p  
Soud. Engs. Crt. Pt. 4.185p  
South West Water 17.1p  
Staidis 0.85p  
Thames Inv. FRN '97 8222.83  
Thames Water 15.1p  
Transcanada Pipelines 1814% 1st  
Mtg. Pipe Line Bd. '07 8.25p  
Treasury 94% Ln. '97 24.375  
Union 8% Inv. 90.1675  
USLIFE 50.31  
Wilson Inv. 8% Do. 86/98 24.50  
Do. 614% Exch. Bd. '08 231.25

■ FRIDAY SEPTEMBER 2

Aberforth Smaller Cos' Tst. 2.1p  
Aberforth Split Level Inv. 245p  
Do. 245p  
Do. 1.11p  
Boeing 80.25  
Burndene Inv. 0.75p  
Ivory & Sime 5.25p  
Leftwest 104-1114% Stipd. Int. 1st  
Mtg. Do. 12.55.825  
Lloyds Bank St. FRN '98 214.97  
Meyer Inv. 8.6p  
Milegate 0.25p  
Shaw (Arthur) 1.5p  
Sturge 1p

■ SATURDAY SEPTEMBER 3

Conv. 996 2000 24.50  
Conv. 996 2000 24.50

## UK COMPANIES

## ■ TODAY

COMPANY MEETINGS:  
Aberforth New Dawn Inv. Tst. 0.8p  
Aberforth 3.72p  
Allied Loss Proves 101496 1st Mtg.  
Do. 94/98 25.25

Automated Sec. 5.56 Inv. Tst. 2.5p  
Bankers Inv. Tst. 0.97p  
Bank Nova Scotia Fin. Rate 8b. Do.  
'85 8210.83

Bank Scotland Und. Var. rate Nts  
'91 4.75

Berkshire Grp. 5.1p  
Cater Allen Gift Inv. Fd. Pt. 20p  
Chase Manhattan FRN '97 5124.68

Chemical Bld. FRN '94 227.74

City of Oxford Inv. Tst. Inc. 1.2p

CLM Insurance 1.3p

Cobden Mgt. Sec. (No.5) FRN  
27 2112.28

Do. (No.7) Class A1 FRN '98 215.68

Do. Class A2 FRN '98 214.41

Do. Class A3 FRN '98 214.98

Do. (No.5) Class A2 FRN '98 281.08

Do. Class A3 FRN '98 214.70

## BOARD MEETINGS:

Finals:  
Fletchers Challenge  
IAP Grp.  
IAP Grp. (Louds)  
Intermar  
Calm Energy  
Dowmick Hunter  
Johnson Press  
Mowlem (John)  
Porter  
Providence Fin.  
Paton  
Ropner  
Sarco  
Spring Ram

## ■ THURSDAY SEPTEMBER 1

COMPANY MEETINGS:  
Alba, Harvard House, 14-18,  
Thames Road, Barking, Essex, 11.00  
Carollo Engs., Holiday Inn, Leeds,  
4.00  
Glenrothes, Naval & Military Club, 94,  
Plymouth, W., 12.00  
BPAI Javelin Tst., Donisthorpe House,  
97, Heymarket Terrace, Edinburgh,  
12.00  
Morris Abbey, 16, Freethorpe  
Road, Witham, Essex, 2.30

Priory Leisure, Enfield Hotel, 82,  
Rowntrees Road, Enfield, 10.00

BOARD MEETINGS:  
Finals:  
Courtyard Leisure  
Lynx Printing Tech.  
Intermar  
Anglo Pacific  
Barr & Willcocks Arnold Tst.  
British-Borneo Petroleum  
Cattles Hedges  
Eclipse Blinds  
Hartsons  
Lodbrok  
Ripon  
Page (Michael)  
Globe  
Roddick & Colman  
Rolls-Royce  
Silvermills  
T & N  
Utd. Cavers  
Vickers  
Waterford Wedgwood  
Whitney Hedges

## ■ FRIDAY SEPTEMBER 2

COMPANY MEETINGS:  
European Motor Hedges, Bank of  
America House, 25.

Cannon Street, E.C., 12.00

GEC, Grosvenor House, Park Lane,  
W., 12.00  
Merzies (John), George Hotel, 21,  
George Street, Edinburgh, 12.15  
Victoria Carpet, Green Street,  
Kidderminster, 3.00

## BOARD MEETINGS:

Finals:

Centors

Haynes Publishing

Isontron

TR City of London Tst.

Intermar

Pilk Indmar

Redley

Pearson

Schubers

Company meetings are annual  
general meetings unless otherwise  
stated.

Please note: Reports and accounts  
are not normally available until  
approximately six weeks after the  
board meeting to approve the  
preliminary results.

Just like this  
OUR GROWTH  
IN EXPORTS CAN BE TRACED TO  
A SINGLE DROP OF WATER.



OR TO A BEAD OF SWEAT.

IT ALL STARTED WITH A DROP OF WATER, WE PIONEERED THE CONCEPT OF MICRO-IRRIGATION IN INDIA.  
BUT WE EXTENDED BEYOND THE BOUNDARIES OF OUR COUNTRY. TO THE TOUGHEST MARKETS IN THE WORLD. BEYOND TODAY. INTO A FUTURE ONLY A FEW DARE TO DREAM OF.  
THE RESULT IS AN AMAZING GROWTH IN EXPORTS YEAR AFTER YEAR. AND A FUTURE THAT IS BRIGHTER. WITH SUNRISE PROJECTS LIKE TISSUE CULTURE, GREENHOUSES, LIQUID FERTILIZERS, SOLAR WATER HEATING SYSTEMS AND HIGH PERFORMANCE ENGINEERING PLASTICS.  
ALL THIS CAN BE TRACED TO THAT SMALL DROP OF WATER. OR THE HARD WORK UNTINGE EFFORTS OF EVERY SINGLE PERSON AT JAIN IRRIGATION.

Net Sales	£ 18.83Mn	47%
Export Sales	£ 8.73Mn	81%
Operating Profit	£ 5.57Mn	86%
Earnings Per Share	27p	50%



SMALL IDEAS. BIG REVOLUTIONS.

RS. 6000 MILLION  
INVESTMENT IN  
PAPER AND CEMENT

- commissioning in 1994

# THE POWER OF PERFORMANCE

## AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31ST MARCH

RS. IN MILLION

PARTICULARS	YEAR ENDED MARCH 31, 1994	YEAR ENDED MARCH 31, 1993	INCREASE %
SALES AND OTHER INCOME	5652	3242	73
NET SALES AND OTHER INCOME	4904.4	2705.1	80.3
TOTAL EXPENDITURE	4911.4	3263.7	50.0
PROFIT BEFORE INTEREST AND DEPRECIATION	63.2	44.1	43.6
DEPRECIATION	363.0	153.3	137.7
PROFIT BEFORE TAX	227.2	102.7	122.3
PROVISION FOR TAXATION	—	—	—
NET PROFIT	227.2	102.7	122.3</



## CURRENCIES AND MONEY

## POUND SPOT FORWARD AGAINST THE POUND

Aug 29	Closing mid-point	Change on day	Bid/offer spread	Day's Mid high	Day's Mid low	One month Rate	%PA	Three months Rate	%PA	One year Rate	%PA	Bank Mid Rate	Eng. Index	
Europe														
Austria	[Sfr] 17,0559	+0.1579	475 - 885	17,1922	17,0553	17,0520	0.3	17,0407	0.4	-	-	-	-	
Belgium	[Sfr] 48,1910	+0.2221	805 - 575	50,1540	49,4160	49,9110	-0.1	49,8030	-0.1	49,7114	-0.4	-	-	
Denmark	[DKr] 7,0240	+0.0264	947 - 934	7,0280	7,0244	7,0210	-0.1	7,0317	-1.2	7,0317	-0.7	-	-	
Finland	[DKr] 7,2140	+0.0264	947 - 934	7,2180	7,2144	7,2120	-0.1	7,2217	-0.7	-	-	-	-	
France	[DKr] 5,2260	+0.0464	910 - 910	5,2286	5,2268	5,2268	-0.5	5,2289	-0.1	5,2299	-0.4	-	-	
Germany	[DKr] 2,4227	+0.0159	222 - 231	2,4247	2,4210	2,4236	-0.1	2,4207	0.5	2,4221	1.3	-	-	
Greece	[Dr] 367,594	+1.3977	167 - 021	369,372	365,467	-	-	-	-	-	-	-	-	
Ireland	[Irl] 1,0210	-0.0026	113 - 128	1,0222	1,0113	1,0128	-0.5	1,0114	-0.7	1,0107	-0.7	-	-	
Luxembourg	[Lfr] 2,4408	+0.59	722 - 040	2,4427	2,4348	2,4354	-0.5	2,4384	-3.5	-	-	-	-	
Netherlands	[NLG] 2,4920	+0.0264	947 - 934	2,4940	2,4914	2,4921	-0.1	2,4935	-0.1	2,4939	-0.1	-	-	
Norway	[Nkr] 10,0514	+0.0262	264 - 251	10,0725	10,0517	10,0524	0.3	10,0589	0.3	10,0540	-0.1	-	-	
Portugal	[Pte] 245,4820	+0.397	265 - 722	247,845	245,579	246,224	-3.3	251,402	0.0	-	-	-	-	
Spain	[Pte] 201,125	+0.1597	001 - 225	202,070	201,078	201,013	-2.9	202,413	2.0	203,203	-2.0	-	-	
Sweden	[SEK] 11,1700	+0.1597	113 - 128	11,2200	11,1700	11,1700	-1.1	11,2200	-1.2	12,1400	-2.5	-	-	
Switzerland	[Sfr] 2,0463	+0.0176	745 - 507	2,0504	2,0356	2,0477	0.3	2,0354	-	2,0703	-0.3	-	-	
UK	-	-	-	-	-	-	-	-	-	-	-	-	-	
Ecu	-	1,2707	+0.0055	697 - 718	1,2760	1,2646	1,2714	-0.6	1,2721	-0.4	1,2800	0.1	-	-
SDR	-	-	-	-	-	-	-	-	-	-	-	-	-	
Americas														
Argentina	[Peso] 1,5000	-0.0108	303 - 315	1,5340	1,5277	-	-	-	-	-	-	-	-	
Brazil	[Brl] 1,2725	+0.0264	715 - 738	1,2730	1,2630	-	-	-	-	-	-	-	-	
Canada	[Cdn] 2,0568	+0.0173	945 - 934	2,0581	2,0502	2,0584	0.4	2,0583	0.0	2,0585	0.0	-	-	
Mexico (New Peso)	[MxN] 5,1740	+0.0249	885 - 795	5,1795	5,1638	-	-	-	-	-	-	-	-	
USA	[Usd] 1,5310	-0.0111	505 - 515	1,5340	1,5277	1,5307	0.2	1,5289	0.5	1,5110	1.0	-	-	
Pacific/Middle East														
Australia	[A\$] 2,0013	-0.0111	695 - 695	2,0071	2,0080	2,0012	0.0	2,0026	0.2	2,0000	-0.8	-	-	
Hong Kong	[Hk\$] 11,8821	-0.0849	274 - 267	11,8855	11,8019	11,8286	0.4	11,8271	0.3	11,8942	0.0	-	-	
India	[Rs] 46,0573	+0.0264	885 - 545	46,1200	47,9320	-	-	-	-	-	-	-	-	
Japan	[Yen] 11,1520	+0.1597	113 - 128	11,2200	11,1520	11,1520	-1.1	11,2200	-1.1	11,2200	-1.1	-	-	
Malaysia	[Mst] 3,9267	-0.0232	558 - 515	3,9376	3,9244	3,9244	-0.5	3,9265	-0.1	3,9265	-0.1	-	-	
New Zealand	[Nz\$] 2,5417	-0.0142	308 - 435	2,5444	2,5385	2,5405	-1.8	2,5384	-1.8	2,5385	-1.8	-	-	
Philippines	[Pte] 40,6334	-0.2682	522 - 145	40,6145	40,2522	-	-	-	-	-	-	-	-	
Saudi Arabia	[Sar] 5,7418	-0,0411	297 - 428	5,7500	5,7270	-	-	-	-	-	-	-	-	
Singapore	[S\$] 5,4920	-0.0255	882 - 619	5,5010	5,4935	-	-	-	-	-	-	-	-	
S Africa (Ctn)	[S Africa] 5,6920	-0.0038	714 - 089	7,0085	6,9885	-	-	-	-	-	-	-	-	
S Africa (Ftn)	[S Africa] 5,6920	-0.0038	714 - 089	7,0085	6,9885	-	-	-	-	-	-	-	-	
South Korea	[Won] 12,2207	-0.4	854 - 750	12,2285	12,2289	-	-	-	-	-	-	-	-	
Taiwan	[Twd] 40,1689	-0.2648	323 - 003	40,2358	40,2222	-	-	-	-	-	-	-	-	
Thailand	[Tbb] 30,3210	-0.0175	351 - 301	30,3200	30,2820	-	-	-	-	-	-	-	-	
Yen	Yen for Aug 29, 1994. Details in the box below. The last three decimal places. Figures in parentheses are not directly quoted in the market but are implied by current interest rates. Starting rates calculated by the Bank of England. Day average 1993 = 102.828. Offer and mid-rates in both the Day and the Dollar Spot rates derived from THE WALL STREET JOURNAL CLOSING SPOT RATES. These values are rounded by the FT.													

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

Aug 29	SDR	DM	Fr	DM	IE	IL	DM	SDR	DM	IE	IL	DM	SDR
Belgium	100	18,23	10,62	4,555	2,027	4,900	5,447	21,20	4,953	23,74	5,008	2,008	10,73
Denmark	[DKr] 51,09	8,90	5,85	2,524	1,054	2,551	2,622	11,07	2,657	12,34	2,704	1,041	8,158
Germany	[Dm] 1,157	-	1,022	1,220	1,022	1,220	1,220	1,157	1,022	1,220	1,045	1,045	1,220
Ireland	[Irl] 9,498	8,198	2,385	1,040	8,420	1,052	1,052	10,17	8,420	1,052	9,988	9,988	1,052
Italy	[Irl] 2,036	3,028	0,889	0,401	100	0,401	0,401	1,011	0,401	0,401	0,401	0,401	0,401
Netherlands	[Nkr] 5,531	0,851	0,622	0,372	0,007	1	1	5,616	0,851	0,622	0,443	0,443	0,443
Norway	[Nkr] 40,588	-	5,023	7,004	2,200	0,952	2,204	2,200	-	1,157	1,157	1,157	1,157
Portugal	[Pte] 2,022	0,743	0,622	0,372	0,007	1	1	2,022	0,743	0,622	0,443	0,443	0,443
Spain	[Pte] 2,422	0,743	1,428	1,205	1,205	1,205	1,205	1,205	1,205	1,205	1,205	1,205	1,205
Sweden	[Skr] 42,13	8,108	7,001	2,040	0,854	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057
Switzerland	[Sfr] 24,28	4,686	4,049	1,473	1,018	2,446	2,446	2,446	2,446	2,446	2,446	2,446	2,446
UK	[Pst] 45,92	5,002	3,938	2,454	1,018	2,446	2,446						

**FT MANAGED FUNDS SERVICE**

- FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 71) 873 4378 for more details.

## OFFSHORE INSURANCES

**GUERNSEY (SII RECOGNISED)**

Old Price ~~4.95~~ - 2.95

IRELAND (REGULATED)<sup>TM</sup>

JERSEY (SB RECOGNISED)

## LUXEMBOURG (SUB RECENSIS)

Systech Global SICAV (n)

الكتاب العظيم





## **NYSE COMPOSITE PRICES**

4 pm close August 23

4 pm close August 29

**NASDAQ NATIONAL MARKET**

4 pm close August 29

Stock	IV	Mo	Wk	High	Low	Last	Chng	Stock	IV	Mo	Wk	High	Low	Last	Chng	Stock	IV	Mo	Wk	High	Low	Last	Chng	Stock	IV	Mo	Wk	High	Low	Last	Chng							
ABX Inds	0.20	19	32	137 <sup>3</sup>	133 <sup>3</sup>	137 <sup>3</sup>	-1 <sup>3</sup>	Delphi Co	0.20	49	17	32 <sup>3</sup>	32 <sup>3</sup>	32 <sup>3</sup>	-1 <sup>3</sup>	K Suisse	0.08	11	12	22 <sup>3</sup>	22	22 <sup>3</sup>	+1 <sup>3</sup>	Portlan B	0.12	9	747	17	16 <sup>2</sup>	16 <sup>2</sup>	-1 <sup>2</sup>							
ACC Corp	0.1254	1232	171 <sup>3</sup>	16	17	17 <sup>3</sup>	-1 <sup>3</sup>	DelChamps	0.44	11	294	23	22 <sup>3</sup>	22 <sup>3</sup>	-1 <sup>3</sup>	Karen Co	0.44	5	873	95 <sup>3</sup>	94 <sup>3</sup>	95 <sup>3</sup>	+1 <sup>3</sup>	Pyramd	0.6	762	57 <sup>3</sup>	84 <sup>3</sup>	84 <sup>3</sup>	-1 <sup>3</sup>	Quadratag	11	247	7	6 <sup>3</sup>	7	6 <sup>3</sup>	-1 <sup>3</sup>
Acclaim E	24	7803	18 <sup>3</sup>	17 <sup>3</sup>	18 <sup>3</sup>	18 <sup>3</sup>	-1 <sup>3</sup>	Del Comp	0.323016	33 <sup>3</sup>	31 <sup>3</sup>	32 <sup>3</sup>	-1 <sup>3</sup>	KelleyOil	4	643	71 <sup>3</sup>	71 <sup>3</sup>	71 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	0.02	72	11	18	18	18	-1 <sup>3</sup>										
Acme Mts	21	1152	25	24 <sup>3</sup>	24 <sup>3</sup>	24 <sup>3</sup>	-1 <sup>3</sup>	DelphiOSm	0.16	18	53	154 <sup>3</sup>	15	15 <sup>3</sup>	-1 <sup>3</sup>	Kennec	0.11	11	36	61 <sup>2</sup>	61 <sup>2</sup>	61 <sup>2</sup>	-1 <sup>2</sup>	QuakerOats	72	6557	161 <sup>3</sup>	152 <sup>3</sup>	152 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>
Acme Corp	38	300	26 <sup>3</sup>	25 <sup>3</sup>	25 <sup>3</sup>	25 <sup>3</sup>	-1 <sup>3</sup>	Deply	0.32	1003	37 <sup>3</sup>	37	37 <sup>3</sup>	-1 <sup>3</sup>	Kentucky	0.11	11	36	61 <sup>2</sup>	61 <sup>2</sup>	61 <sup>2</sup>	-1 <sup>2</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Adaptach	19	3513	20 <sup>3</sup>	20 <sup>3</sup>	20 <sup>3</sup>	20 <sup>3</sup>	-1 <sup>3</sup>	Dep Gty	1.12	9	13	33 <sup>3</sup>	33	33 <sup>3</sup>	-1 <sup>3</sup>	Kinet	0.04	13	16	25	24 <sup>3</sup>	24 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>							
ADC Tele	37	356	48 <sup>3</sup>	45 <sup>3</sup>	45 <sup>3</sup>	45 <sup>3</sup>	-1 <sup>3</sup>	Devon	0.20	4	8	8	8	8	-1 <sup>3</sup>	Kinross	21	17	10 <sup>3</sup>	10	10 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Aditline	21	11	14 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>	Direc B	0.00	8	169	17 <sup>3</sup>	162 <sup>3</sup>	162 <sup>3</sup>	-1 <sup>3</sup>	KLA Inst	65	8453049 <sup>2</sup>	48 <sup>3</sup>	48 <sup>3</sup>	48 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Adit Serv	0.15	21	7	36	35 <sup>2</sup>	35 <sup>2</sup>	-1 <sup>2</sup>	Digi Ind	14	508	14 <sup>3</sup>	14	14 <sup>2</sup>	-1 <sup>2</sup>	Knowled	3	1466	75 <sup>3</sup>	75 <sup>3</sup>	75 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
Adit Sys	0.20	26	4049	32	31 <sup>2</sup>	31 <sup>2</sup>	-1 <sup>2</sup>	Digi Micro	9	225	15 <sup>3</sup>	16 <sup>3</sup>	16 <sup>3</sup>	-1 <sup>3</sup>	Kota A	0	233	33 <sup>3</sup>	34 <sup>3</sup>	34 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
Advance C	7	148	95 <sup>3</sup>	95 <sup>3</sup>	95 <sup>3</sup>	95 <sup>3</sup>	-1 <sup>3</sup>	Digi Sound	40	494	17 <sup>3</sup>	19 <sup>3</sup>	19 <sup>3</sup>	-1 <sup>3</sup>	Konag Inc	214	1801	24 <sup>3</sup>	23 <sup>3</sup>	23 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
Adv Logic	9	98	42 <sup>3</sup>	41 <sup>3</sup>	41 <sup>3</sup>	41 <sup>3</sup>	-1 <sup>3</sup>	Digi Sys	16	914	61 <sup>3</sup>	42 <sup>3</sup>	42 <sup>3</sup>	-1 <sup>3</sup>	Kulets S	10	2645	18 <sup>3</sup>	154 <sup>3</sup>	161 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
AdvTech	13	837	15 <sup>3</sup>	15	15 <sup>3</sup>	15 <sup>3</sup>	-1 <sup>3</sup>	Dixons C	16	25	34 <sup>3</sup>	33 <sup>3</sup>	33 <sup>3</sup>	-1 <sup>3</sup>	Kulicke S	10	2645	18 <sup>3</sup>	154 <sup>3</sup>	161 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
Advansa x	0.20	16	1078	22 <sup>3</sup>	31 <sup>2</sup>	31 <sup>2</sup>	-1 <sup>2</sup>	Dixons Yte	0.20	48	203	94 <sup>3</sup>	84 <sup>3</sup>	84 <sup>3</sup>	-1 <sup>3</sup>	Kunzner	21	17	10 <sup>3</sup>	10	10 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Affymet	12	584	17	15 <sup>3</sup>	16 <sup>2</sup>	16 <sup>2</sup>	-1 <sup>2</sup>	DNA Plant	1	726	34 <sup>3</sup>	3	3 <sup>3</sup>	-1 <sup>3</sup>	Kutner	65	8453049 <sup>2</sup>	48 <sup>3</sup>	48 <sup>3</sup>	48 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>									
Agenzia	0.1013	2553	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	12 <sup>2</sup>	-1 <sup>2</sup>	Dolm Grx	0.20	25	2237	25 <sup>2</sup>	24	24 <sup>2</sup>	-1 <sup>2</sup>	Kwiat	3	1466	75 <sup>3</sup>	75 <sup>3</sup>	75 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
AkzoNob	0.24	17	93	82 <sup>2</sup>	82 <sup>2</sup>	82 <sup>2</sup>	-1 <sup>2</sup>	Dorm Hts	0.68	14	39	13	12 <sup>2</sup>	12 <sup>2</sup>	-1 <sup>2</sup>	Lam Rech	42	2568	38 <sup>3</sup>	37 <sup>3</sup>	37 <sup>3</sup>	-1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Alka Cpl	4	413	31 <sup>3</sup>	31 <sup>2</sup>	31 <sup>2</sup>	31 <sup>2</sup>	-1 <sup>2</sup>	DressEngy	9	13	94 <sup>3</sup>	82 <sup>3</sup>	9	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Alkld	0.08	17	442	25 <sup>3</sup>	25 <sup>3</sup>	25 <sup>3</sup>	-1 <sup>3</sup>	DressSm	11	2079	11	10 <sup>2</sup>	10 <sup>2</sup>	-1 <sup>2</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	Drey GD	0.24	22	1002	25	25 <sup>3</sup>	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	Drey Empo	0.08	52	158	53 <sup>3</sup>	54 <sup>3</sup>	54 <sup>3</sup>	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>							
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	DS Bancr	0.08	16	19	25 <sup>3</sup>	28 <sup>3</sup>	28 <sup>3</sup>	+1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>							
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	Domin	0.42	13	150	17 <sup>3</sup>	17 <sup>3</sup>	17 <sup>3</sup>	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>							
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	Durr Fdl	0.30	24	8333	32 <sup>3</sup>	32 <sup>3</sup>	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
Alkohol	15	18	85	85	85	85	-1 <sup>3</sup>	Dynatech	7	51	21 <sup>2</sup>	20 <sup>3</sup>	20 <sup>3</sup>	-1 <sup>3</sup>	Lancaster	0.45	19	1173	36 <sup>3</sup>	34 <sup>3</sup>	36 <sup>3</sup>	+1 <sup>3</sup>	QuakerOats	19	806	14	12 <sup>3</sup>	13 <sup>3</sup>	13 <sup>3</sup>	-1 <sup>3</sup>								
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## AMERICA

## Commerce data take Dow up again

## Wall Street

US stocks forged ahead yesterday morning as investors ignored a flat bond market and built on last week's powerful rally, writes *Frank McGurk* in New York.

By 1pm, the Dow Jones Industrial Average was 18.12 stronger at 3,299.17, within reach of its highest closing level since just after the Federal Reserve's shift to tighter credit in early February.

The more broadly based Standard & Poor's 500 was 1.28 firmer at 475.08. Volume on the Big Board was moderate, with 15m shares traded by early afternoon. In the secondary markets, the American SE composite was 0.59 ahead at 450.15 and the Nasdaq composite put on 1.24 at 764.34.

## EUROPE

## SBF acts to curb Euro Disney bloodletting

The absence of UK business took its toll of bourse volume yesterday morning, but the afternoon saw more action after a lively start on Wall Street, writes *Our Markets Staff*.

PARIS ended higher, the CAC 40 index advancing 12.53 to 2,075.27. But on a thin day, with turnover of FF1.4m, any satisfaction professionals might have had was marred by Euro Disney and Danone.

The leisure group, suspended limit down on Friday, was twice suspended yesterday for the same reason as it fell by 10 per cent, and then by a further 5 per cent. Finally, the French Bourses Association, SBF, said it had put a FF7.75 floor under the shares for the day, and would not execute orders below that price.

Euro Disney was finally FF1.10, or nearly 12 per cent, lower at FF8.40 after bottoming out at FF7.75, depressed by poor prospects and the lack of apparent value in the stock. Danone, the food group, dropped FF32, or 3.8 per cent, to FF7.14. Here, the market liked neither the fall of 8 per cent in first-half profits, nor the nomination of Mr Franck Riboud, son of the Danone chairman, to the board.

## ASIA PACIFIC

## Taipei rises 1.3 per cent to four-year high

## Tokyo

Arbitrage and dealer buying outweighed selling by institutional investors, writes *Emiko Terazawa* in Tokyo, and the Nikkei 225 average gained 12.83 at 20,600.42 after a day's low of 20,518.80 and a high of 20,722.84.

A rise in the futures market prompted by the easing of the yen and Friday's rally on Wall Street triggered arbitrage buying in the morning. In the afternoon, the index faced profit-taking by institutional investors booking profits ahead of the September book closing.

The Topix index of all first section stocks was finally 4.39 ahead at 1,640.08 and the Nikkei 300 up 0.76 at 288.37. Advances led declines by 522 to 327, with 222 issues unchanged.

Traders said that while buying orders from public funds were putting a floor under the market, the Nikkei 225 lacked the support to rise above 21,000. "There seem to be a lot of selling orders from the corporations around the 20,700 level," said Mr Yasuo Ueki at Nikko Securities. Overseas investors remained on the buying side,

Early on, modest gains by bonds and a further improvement by the dollar provided a supportive backdrop for stocks. The catalyst was welcome news from the Commerce Department that July personal income had risen 0.5 per cent from the previous month's figure, while personal consumption had edged 0.2 per cent higher. Both figures were consistent with the impression of moderate growth and low inflation.

By mid-morning the dollar began to reverse direction and bonds followed suit amid thin summertime trading conditions. Stocks stumbled briefly, but were driving higher again within an hour.

Many of the cyclical issues which had led the Dow industrials in a powerful 125-point advance last week paused yesterday. Caterpillar gave back \$1 at \$114% and Alcoa appreciated just 5% to \$31%.

But International Paper remained strong, leading a generally buoyant paper and publishing sector with a gain of 3% at \$75%. Elsewhere in the group, Stone Container climbed \$1% to \$19% and Georgia Pacific to 5% at \$19%. McDonald's was marked up 1% to \$28% on favourable press comment about the company's growth prospects.

Merger and acquisition news figured prominently in the morning's activity. ITT dropped \$3% to \$23% after agreeing to pay a premium price for Viacom's Madison Square Garden businesses. Its partner, Cablevision, slipped 3% to \$37%, while Viacom was down 2% to \$38.

The pharmaceuticals industry appeared to be poised for further consolidation with the Marion Merrell Dow's announcement that it was exploring a possible sale of the company. Its majority owner, Dow Chemical, jumped \$2% to \$73% on the news, while M&M was marked up 2% to \$24%.

On the Nasdaq, Nextel Communications tumbled 5% to \$34 following the expiration of its agreement to form a wireless network with MCI and Comsat.

Advances outscored declines by 289 to 283, with 254 issues steady. Of 14 sub-indices, nine climbed. The transportation sector gained 50.9%, or 1.9 per cent, at 4,063.12, spurred by rises in Trimax and Laidlaw "B" shares. Trimax put on 5.5% at \$15.1% while Laidlaw added 3.5% at \$31.1% in brisk trade.

Communications and media advanced 70.2%, or 0.8 per cent, to \$2,655.38.

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